

1st Quarter - 2025

English

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TANGER MED NEWS

Port and Logistics

MARSA MAROC and MSC sign a partnership agreement for Nador **West Med**

Launch of GEMINI Cooperation at Tanger Med Port Complex

New facilities at Tanger Med Industrial Platform

Closing of LYMED roadshows





















GROUP NEWS

MARSA MAROC AND TIL, A SUBSIDIARY OF MSC GROUP AND THE WORLD'S LARGEST SHIPPING COMPANY, ENTER INTO A PARTNERSHIP AGREEMENT ON NADOR WEST MED



Marsa Maroc and Terminal Investment Limited (TIL) have signed a partnership agreement for the latter to acquire a stake in the subsidiary holding the concession for a container terminal at Nador West Med port.

Upon finalization of this agreement, which is subject to approval by the relevant authorities, the shareholding structure of the terminal concessionaire subsidiary would consist of TIL, holding 50% minus one share, and Marsa Maroc, holding 50% plus one share of the share capital and voting rights.

In June 2024, Marsa Maroc signed the concession agreement for a container terminal at Nador West Med. This terminal, with 1,520 linear meters of quay, a depth of 18 meters, and 70 hectares of land, will offer 3.4 million TEU at full capacity. Commissioning of the first phase of the new terminal is scheduled for early 2027.

Marsa Maroc is successfully implementing its ambitious 2030 strategic plan. This partnership with MSC Group, the world's leading shipowner, illustrates Marsa Maroc's ability to associate internationally renowned partners with its development projects.

Ms. LOUBNA GHALEB, TANGER MED GROUP BOARD MEMBER, RECEIVES THE 10th ANNUAL WORLD BANK "GENDER LEADERSHIP AWARD"



On Friday, March 7, MIGA and World Bank presented the 10th annual "Gender Leadership Award" to Ms. Loubna Ghaleb, Tanger Med Group Board member, on International Women's Day.

Created in 2016, the "MIGA Gender Leadership Award" recognizes top female executives for their commitment to gender equality within companies.

During the event, Ms. Loubna GHALEB was recognized for her leadership and impact in developing an inclusive and sustainable work environment. This distinction also reflects the collective efforts and determination of Tanger Med's teams to promote the role of women in the port and maritime sector.

Trained as an engineer, Ms. Ghaleb began her career at Tanger Med in 2005 after a brief stint at the Ministry

of Public Works. She has played a key role in the development of the port complex, now the leading container port in Africa and the Mediterranean.

Successively holding strategic positions, from Head of Concessions and Partnerships to Director of Strategy and Development, she has been a member of the Group's Management Board since 2020. Her expertise has been decisive in a number of projects, including the concessioning of port terminals with major players such as APM Terminals & Maersk, CMA CGM, and Hapag-Lloyd, as well as the establishment of the Renault plant in Tangier. She also orchestrated major financial and strategic operations, including the takeover of Marsa Maroc.

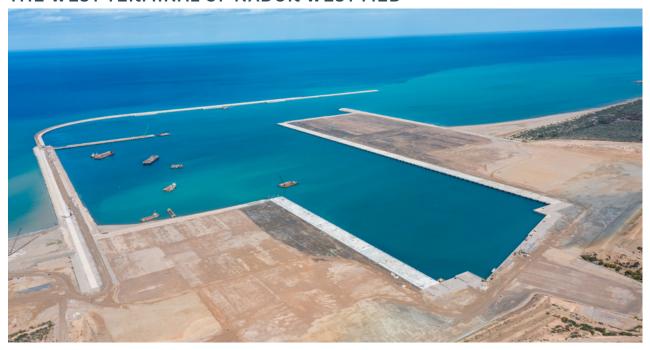


PORT AND LOGISTICS

MARSA MAROC

DEVELOPMENT

AFTER THE EAST CONTAINER TERMINAL, MARSA MAROC WILL OPERATE THE WEST TERMINAL OF NADOR WEST MED



Marsa Maroc and Nador West Med have signed a concession agreement for the West Terminal of Nador West Med (NWM).

Marsa Maroc's Board of Directors has authorized the signing of the concession documents for the West Terminal of the port of Nador West Med for a 25-year period.

The West Terminal will have 1,440 linear meters of quay, sunk to a depth of 18 meters, and will be divided into two sections: a first section measuring 900 meters dedicated to container operations and a second section measuring 540 meters for handling general cargo. This new terminal will cover an area of 60 hectares and will eventually be equipped with eight ship-to-shore gantry cranes (STS), 24 rail-mounted gantry cranes (RTG) and four latest-generation mobile cranes.

Marsa Maroc will mobilize, together with its partners, an estimated investment of €280 million for the completion of the first phase of this new terminal, which is scheduled to begin operations in 2027. With its operational expertise and strong partnerships with world-renowned shipping companies, Marsa Maroc will deploy the necessary resources to ensure the commercial success of the West Terminal.

Marsa Maroc now has three container transshipment terminals on the Mediterranean coast in its concession portfolio, strengthening its position in this market. With the West Terminal, Marsa Maroc's container traffic handling capacity will increase to 9 million TEU, including nearly 7 million TEU dedicated to container transshipment.

CERTIFICATION TC3PC TERMINAL CERTIFIED ISO 50001



In line with DEPC-TCR, TC3PC has successfully certified its new energy management system in accordance with ISO 50001 version 2018, following an audit conducted by VERITAS MAROC from February 3 to 7, 2025.

At the same time, TC3PC also achieved early renewal of certification for its integrated Quality, Health & Safety and Environmental management system, in compliance with ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018.

Now, with the integration of the "energy component" and the overhaul of its management system, TC3PC has a unified system under the name "SMI-QSSEÉ-TC3PC".

This integrated and certified system brings together all the requirements of the four standards, guaranteeing a global and coherent approach to performance, safety, respect for the environment, and energy efficiency.

TANGER MED PORT AUTHORITY

NEW MARITIME SERVICES

MODIFICATION TO MAERSK'S MECL ROUTE



MECL service will now include a stopover in Mundra (India) and will eliminate its western stopover in Algeciras, with Tanger Med Port included in the rotation as the Strait platform. This modification will reduce transit times between India, Pakistan, the Middle East, and the US East Coast by around 5 days.

For more information, see the original article:



HAPAG-LLOYD UPDATES SOUTH EAST INDIA-EUROPE EXPRESS (IEX) SERVICE

Starting in mid-March, the IEX will change its service rotation, eliminating Bremerhauen and moving instead to Hamburg. The new service rotation is as follows: Rotterdam, NL \rightarrow London Gateway \rightarrow Hamburg \rightarrow Tanger Med \rightarrow Colombo \rightarrow Ennore (Channai) \rightarrow Colombo \rightarrow Algeciras \rightarrow Rotterdam

For more information, see the original article:



HAPAG-LLOYD UPDATES FREIGHT FORWARDING TO AND FROM WEST AFRICA



Beginning in mid-February, Hapag-Lloyd expanded its presence in West Africa, adding new routes to and from the Tanger Med hub in Morocco. Shipments will be linked via the Hapag-Lloyd network to improve lead times for imports to Abidjan and exports from Dakar and Abidjan, and two new ports have been added: Lomé (Togo) and Onne (Nigeria)

- New WA1 service rotation: Tanger Med, Morocco → Dakar, Senegal → Abidjan, Ivory Coast → Tanger Med, Morocco
- New WA2 service rotation: Tanger Med, Morocco → Nouakchott, Mauritania → Conakry, Guinea → Freetown, Sierra Leone → Monrovia, Liberia → Tanger Med, Morocco
- New WA3 service rotation: Tanger Med, Morocco → Banjul, Gambia → Tanger Med, Morocco
- New WAX service rotation: Tanger Med, Morocco → Tema, Ghana → Lome, Togo → Cotonou, Benin → Lagos (Tincan / Apapa), Nigeria → Onne, Nigeria → Tanger Med, Morocco
- New WWA service rotation: Antwerp, Belgium →
 Le Havre, France → Lisbon, Portugal → Tanger Med,
 Morocco → Tema, Ghana → Pointe Noire, Congo →
 Luanda, Angola → Tema, Ghana → Antwerp, Belgium



MAERSK ANNOUNCES SERVICE CHANGE FROM MIDDLE EAST TO EUROPE - ME2



Maersk has announced updates to its Middle East to Europe (ME2) service to improve its service offering and ensure more consistent timetables. The ME2 service will replace the planned stopover in Bremerhaven with Hamburg. The first ship in the new rotation is the Maersk Stadelhorn, which calls at Hamburg on March 21st. The new ME2 rotation is as follows: Colombo – Chennai – Colombo – Algeciras – Rotterdam – London Gateway – Hamburg – Tanger Med

HAPAG-LLOYD & ARKAS DIVIDE WEST MED BLACK SEA "WBS" SERVICE



Hapag-Lloyd and Arkas Line are reorganizing their West Med Black Sea (WBS) service in March. They will create two separate services: a joint East Med - West Med service (XMX/WBS) and an East Med - Black Sea Shuttle (BSX). The BSX service will include a stopover in Port Said, replacing Bourgas and Piraeus. The XMX/WBS service will run on a three-week rotation with 2800 TEU, linking Turkey, Morocco, and Spain. The Turkey-Black Sea route will be operated by Maersk's new Turkey-Egypt-Romania service (marketed by Hapag-Lloyd as BSX), with a two-week rotation and 2,500 TEU.

For more information, see the original article:



For more information, see the original article:



HAPAG-LLOYD EXTENDS CROSS MED EXPRESS (XMX) SERVICE



Hapag-Lloyd launched the Cross Med Express (XMX) service in March, replacing the current West Med Black Sea (WBS) service. This service will provide efficient coverage between the Black Sea and the Eastern Mediterranean as far as Egypt, the Western Mediterranean, and Morocco.

The service will make direct calls between Turkish ports (Istanbul, Izmit, and Gemlik) and the ports of Tanger Med, Casablanca, and Barcelona. Connections are weekly and are operated by Hapag-Lloyd's Feeder & Shuttle network via Tanger Med Port to destinations in the western Mediterranean and to main services to and from other regions. Full XMX service coverage is as follows: Istanbul \rightarrow Izmit \rightarrow Gemlik Tanger Med \rightarrow Casablanca \rightarrow Barcelona \rightarrow Istanbul



HAPAG-LLOYD EXPANDS PORTUGAL TANGIER EXPRESS (PTX) SERVICE IN THE MEDITERRANEAN



In mid-March 2025, Hapag-Lloyd launched the new Portugal Tangier Express (PTX) service to provide better port coverage between Iberian ports and the Hapag-Lloyd network via Tangier, Morocco. Increased coverage within Iberia, ensuring fast weekly service to/from ports in Portugal and Spain via Tangier (Morocco): The rotation is as follows: Lisbon → Vigo→ Leixoes → Tanger Med

For more information, see the original article:



ARKAS LINE LAUNCHES A NEW BLUE MED SERVICE (BMS)



Turkish shipowner Arkas Line has announced the launch of its Blue Med (BMS) service on February 15, 2025, with a first call at Alexandria. This new service is the result of the merger of Arkas Line's GPS, EMS, and SEM lines.

BMS will connect 15 key ports in 8 Mediterranean countries: Alexandria, Beirut, Latakia, Mersin, Aliaga, Genoa, La Spezia, Tangier, Casablanca, Valencia, Barcelona, Fos, Salerno. Operated exclusively by Arkas Line vessels (5 units from 1,400 to 2,400 TEU with a 35-day rotation, starting with the WANDA A),



LAUNCH OF GEMINI COOPERATION AT TANGER MED PORT COMPLEX

ON FEBRUARY 2, 2025, THE FIRST SHIP, "MV AS NINA", WILL ARRIVE AT TERMINAL 4, OPERATED BY APM TERMINALS



This first call was part of the new GEMINI Cooperation between Maersk and Hapag-Lloyd. The ship from the Middle East was operated under the JEDDAH 1 service.

For more information, see the original article:



ON FEBRUARY 5, 2025, THE FIRST SHIP FROM THE NEW GEMINI COOPERATION ARRIVED AT TERMINAL 1 OPERATED BY APM TERMINALS



The first container terminal operated by APM TERMINALS welcomed the first Gemini ship, the "MV GSL TINOS", on February 5, 2025, which was operated under the JEDDAH 2 service connecting Tanger Med Port and the Middle East.

For more information, see the original article:



THE FIRST SHIP IN THE NEW GEMINI COOPERATION WILL ARRIVE AT TERMINAL 3 ON MARCH 27, 2025, OPERATED BY TANGER ALLIANCE

On March 27th, Tanger Alliance welcomed the first Gemini call between Maersk and Hapag-Lloyd with the DAMIETTA EXPRESS on the NE1 service linking Central China to Northern Europe via Tanger Med Port (MA).





LAUNCH OF A NEW DEDICATED FREIGHT LINE BETWEEN TANGER MED AND THE PORT OF HUELVA



On March 9, 2025, a new scheduled shipping service was launched between Tanger Med ports and Huelva in Spain, operated by Suardiaz Group in collaboration with Grupo Transonuba (GTO). Operated by the Super-Fast Levante trucks vessel, this link provides six rotations a week, with a transit time of six hours, facilitating the transport of rolling cargo, including dry, refrigerated, and IMO-classified (hazardous) cargo.

The new link is designed to strengthen connectivity between Morocco and Europe, promote intermodality, and meet the expected increase in commercial traffic.

ENHANCED FIRE SAFETY WITH THE COLDCUT COBRA SYSTEM



The Port of Tanger Med has reached a new milestone in fire safety with the acquisition of the Coldcut Cobra system, a high-pressure perforating and extinguishing device - a first in Africa. This innovative system, mounted on a trailer and towable by a light vehicle or a firetruck with water pump (FPT), incorporates high-pressure water jet cutting technology, enriched with abrasives (iron shot). It is capable of rapidly piercing even the toughest materials such as steel, concrete, marble, or wood, while projecting a water mist to effectively cool the gases produced by the fire.

This technology enables rapid, safe, and highly efficient response, while considerably reducing firefighters' exposure to heat and toxic fumes. Among its technical features, the Coldcut Cobra offers a pressure of 300 bar, a flow rate of 28 liters per minute, a 350-liter water tank and a 20-kg abrasive tank, ensuring considerable autonomy during operations.

This system represents a significant advance in fire-fighting in complex environments such as ports. It allows remote targeting from a secure position, providing a more precise assessment of the situation and the ability to intervene over a wider area. This system enhances the safety of operations, while optimizing the protection of response teams and strategic infrastructures.

ORGANIZATION OF A SERIES OF JOINT EMERGENCY PREPAREDNESS EXERCISES WITH PORT TERMINALS AND OPERATORS



The 1st quarter of 2024 saw the organization of a series of nine emergency preparedness exercises, involving the majority of Tanger Med Port's terminals and port facilities. These exercises involved strategic sites such as the Hydrocarbon Storage Zone, LPG Storage Zone, port reception facility for hydrocarbon waste treatment, as well as the container terminals and warehouses of the Logistics Free Zone.

These exercises, organized in collaboration with concessionaires and port operators, have achieved a number of key objectives in strengthening port safety:

These exercises, organized in collaboration with concessionaires and port operators, have achieved a number of key objectives in strengthening port safety:

- Team training and coordination: Ensuring that mobilized teams are trained, familiar with joint intervention, and comply with procedures set out in the Port Emergency Plan and internal terminal Operations Plans.
- Communication and coordination tests: Assessing the fluidity of communications, coordination between teams, availability of necessary resources, evacuation organization, and joint response capabilities.
- Improved responsiveness: Testing the responsiveness of intervention teams by improving their response time, while developing the appropriate reflexes to deal with various emergency situations.
- Port Security Plan Evaluation: Verifying implementation of the Port Security Plan, including activation of the Port Command Post.
- Real-life simulation: Placing the Safety Brigade team in a real-life intervention context to better prepare members for challenges in the field.
- Checking intervention equipment: Testing the availability and performance of the port safety team's response equipment, known as the Safety Brigade, to ensure their effectiveness in emergency situations.

These exercises have not only strengthened emergency preparedness, but also improved cooperation between the various players involved in port safety management, ensuring better risk management and faster, more effective response to incidents.



Operations on January 15, 2025, in the "AFRIQUIA GAZ" LPG storage area



Operations on January 31, 2025 at "SERTEGO Tgmd" Port Reception Facility

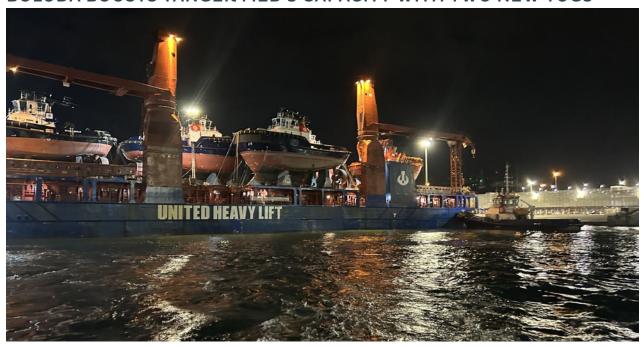


Operations on February 5, 2025 at a warehouse in the Logistics Free Zone adjacent to the Port



Operations on February 7, 2025 with the oil waste collection barge

BOLUDA BOOSTS TANGER MED'S CAPACITY WITH TWO NEW TUGS



Faced with the spectacular increase in maritime traffic at Tanger Med Port Complex, and the arrival of mega-container ships - a veritable revolution in maritime transport - it became imperative to reinforce port infrastructures to guarantee optimal maneuver management. With this in mind, Tanger Med Port has strengthened its fleet with the acquisition of two new tugboats, VB AZLA and VB AMSA, supplied by Boluda, a major player in the field of maritime assistance.

These high-capacity tugs are specially designed to meet the requirements of the largest vessels, with superior pulling power to ensure effective assistance even in the most complex conditions. This acquisition marks a decisive step in guaranteeing the safety of operations in this strategic maritime hub.

The efficiency of port operations depends largely on coordination between the pilot and the tug. While the

pilot, a port expert, guides the vessel according to local conditions (weather, currents, etc.), the tug provides the power needed to carry out the maneuvers. This synergy is essential to ensure the smooth flow of maritime traffic and minimize the risk of incidents.

The introduction of VB AZLA and VB AMSA demonstrates Tanger Med's and Boluda's ongoing commitment to anticipating the evolution of maritime transport. By investing in state-of-the-art equipment, these two entities aim to maintain the port's competitiveness in a constantly changing environment.

With these new tugs, Tanger Med confirms its leading position as a key gateway between Europe, Africa, and the rest of the world, consolidating its status as the most efficient and strategic port in the Mediterranean basin and Africa.

PARTICIPATION IN THE HALIEUTIS TRADE FAIR IN AGADIR



From February 6 to 9, 2025, Tanger Med Port Authority participated in the 7th edition of the Halieutis trade show, held in Agadir under the theme "Sustainability at the heart of fishing industry activities". This biennial event, dedicated to the maritime fishing, aquaculture, and processing industries, brought together national and international professionals from the fishing industry to discuss the challenges of sustainability, innovation, and logistics performance.

Tanger Med's presence at this strategic event highlighted its central role in the logistical support of seafood exports, thanks in particular to its modern port facilities, integrated cold chain services, and maritime connections to over 180 ports and 70 countries.

PARTICIPATION IN THE 2025 GREEN IMPACT EXPO IN CASABLANCA



From February 11 to 13, 2025, Tanger Med took part in the Green Impact Expo in Casablanca, a benchmark event dedicated to sustainable solutions, energy transition and environmental innovation.

Through this participation, Tanger Med has underlined its commitment to sustainable development and eco-responsible logistics. The event also provided a platform for exchange with players in the green transition, enabling Tanger Med to share its expertise and explore new synergies for a more sustainable and resilient logistics future.

PARTICIPATION IN THE FRUIT LOGISTICA TRADE SHOW IN BERLIN

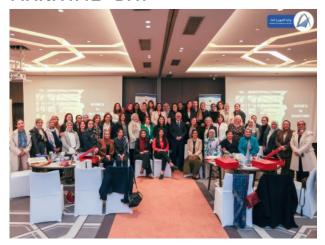


From February 5 to 7, 2025, Tanger Med Port Authority took part in the 2025 edition of Fruit Logistica, the leading international trade show for fresh fruit and vegetables, held in Berlin, Germany. This major event brought together the main players in the global agricultural supply chain, from producers to distributors, logistics platforms, transporters, and industry experts.

Tanger Med's participation in Fruit Logistica is part of an effort to promote the port's strategic role as an essential logistics hub for Moroccan agri-food exports to European and international markets.

Exchanges took place with numerous international partners, strengthening opportunities for collaboration in agri-food logistics and confirming Tanger Med's position as a competitive logistics platform for national agricultural exports.

PARTICIPATION IN THE "WOMEN IN MARITIME" DAY



On February 13, 2025, Tanger Med Port Authority took part in the "Women In Maritime" Day, organized in Rabat by the Directorate of Ports and Maritime Public Domain under the Ministry of Public Works. The meeting is part of an initiative to promote the role of women in the maritime and port sector, while encouraging equal opportunities and female leadership.

Represented by several of the port authority's female employees, TMPA took an active part in discussions on career paths, challenges and opportunities linked to promoting female representation in the maritime sector, with the goal of fostering greater equality of opportunity and inclusion.

PARTICIPATION IN THE STELLANTIS MOROCCO - CHINESE SUPPLIERS DAYS CONVENTION



On February 18, 2025, Tanger Med took part in the "Stellantis Morocco - Chinese Suppliers Days" convention organized in Rabat by the Moroccan Agency for Investment and Export Development (AMDIE), in collaboration with Stellantis. The event brought together representatives of the Chinese automotive sector, industrial partners and Moroccan institutions to discuss the sector's development prospects in Morocco.

Tanger Med was represented by the Managing Director of Tanger Med Authority, Mr. Idriss Aarabi, who presented the platform's integrated logistics offering for the automotive industry. The presentation highlighted the high-performance infrastructures, multimodal solutions and high value-added services offered by the port complex to support industrial investment and optimize automotive logistics chains.

MEDHUB

NEW FACILITIES IN THE LOGISTICS PLATFORM

VECTORYS



VECTORYS Group, a major player in transport and logistics in North Africa, has chosen to locate its activities in the Medhub port logistics zone. This strategic decision will enable the group to efficiently manage import and export flows for its customers, while offering comprehensive services such as storage, packaging, and distribution of goods.

Thanks to its presence within Medhub, VECTORYS will not only be able to optimize order processing times, but also guarantee more precise inventory management and efficient product distribution. This project is part of our ongoing growth strategy and represents a key step in the Group's expansion in North Africa, taking advantage of the opportunities offered by Medhub.

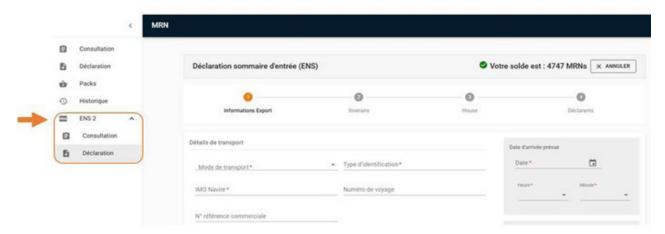
FASTER LOGISTICS



FASTER LOGISTICS, specialized in logistics solutions for sectors such as automotive, textiles, and aeronautics, has decided to set up in the Medhub port logistics zone. This new facility is designed to meet the growing needs of industry for efficient, sustainable logistics solutions. The company will offer its customers modern warehousing services focused on sustainability and efficiency, while providing personalized support to optimize their operations. With this strategic move to Medhub, FASTER LOGISTICS is strengthening its market position and responding to the current logistics challenges of the region's key industrial sectors.

DIGITIZATION

DEPLOYMENT OF THE ICS2-COMPLIANT SECURE IMPORT DECLARATION SERVICE ON TANGER MED PORT'S COMMUNITY SYSTEM



Since 2019, Tanger Med has been offering a secure declaration service for imports into the European Union, in compliance with current regulations. This service is accessible via Tanger Med's Port Community System (PCS), and made available to port community players.

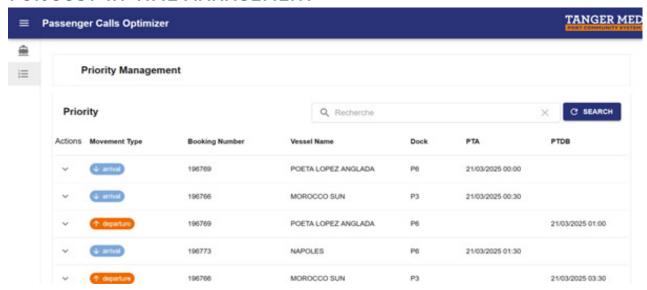
It enables operators to submit their ENS (Entry Summary Declaration) security declarations to European customs authorities, and to obtain their MRN (Movement Reference Number) codes.

As part of the implementation of the new ICS2 (Import Control System 2) system, the European Union has announced that it will come into force on April 1, 2025 for trucks traffic. However, operators can apply to the customs authorities of their EORI home country for a postponement until September 1, 2025.

For this purpose, the ENS/MRN service has been updated and, since April 1, 2025, supports the new ICS2 reporting format. Tanger Med teams are mobilized to support operators in the transition to this new system.

The PCS platform enables operators to comply with the new requirements on time, while retaining the option of submitting declarations under the old model until September 1, 2025.

OPTIMIZING PASSENGER PORT CALLS: A NEW EXCHANGE PLATFORM FOR JUST-IN-TIME MANAGEMENT



As part of its strategy of continuous improvement and optimization of port operations, Tanger Med has launched a new digital platform dedicated to managing passenger port calls.

Developed in-house by the Information Systems Department (ISD), in close collaboration with the Harbor Master's Office, this solution is designed to smooth maritime traffic by offering optimized arrival and departure times for each ship.

The objective is clear: to reduce waiting times in harbor or at anchor, by allocating precise, coordinated slots based on call schedules and berth availability. This "Just-In-Time" management model enables ships to adapt their speed in order to arrive at the exact time scheduled, thus contributing to lower fuel consumption and, consequently, reduced CO_2 emissions.

A technological tool that boosts performance

To ensure optimal coordination, the platform relies on several key features:

- Automatic synchronization of stopouers: connected to the PIMS system, the platform automatically retrieves stopouer information, eliminating the need for manual input by captains.
- Optimization of berthing and departure slots: improves traffic flow and infrastructure management.
- Reduction in wait times: improve passenger experience and shipping company efficiency.
- Lower fuel consumption: thanks to precise planning, with a direct impact on reducing pollutant emissions.
- Real-time tracking: enables better decision-making thanks to continuous visualization of ship movements.

Planned developments for ongoing optimization

Designed to evolve, the platform will soon integrate new features:

- \bullet Connection to weather databases, to refine stopouer forecasts according to sea conditions.
- Development of an advanced analytical module, enabling detailed monitoring of stopover operational performance and more accurate anticipation of needs.
- Integration of artificial intelligence, to accurately estimate the duration of each ship's maneuvers and enhance predictive planning.

With this initiative, Tanger Med confirms its commitment to intelligent, sustainable and smooth management of passenger stopovers, promoting logistical efficiency and environmental performance.

INDUSTRY

TANGER MED ZONES

NEW FACILITIES IN THE INDUSTRIAL PLATFORM

TANGER AUTOMOTIVE CITY

GENTHERM



The GENTHERM industrial plant in Tanger Automotive City has completed the first phase of its construction work and started operations. The site, which covers almost 17,000 m², required an investment of around 13 million euros. This installation marks a new stage in the development of TAC's industrial ecosystem.

STEEP PLASTIQUE



STEEP PLASTIQUE, a Tier 1 automotive supplier specializing in plastic injection, is developing a new industrial unit in Tangier Automotive City (TAC). This project is part of the Renault ecosystem and involves the manufacture of plastic parts by injecting pellets into steel molds.

Covering an area of 47,000 m^2 , the plant represents an investment of MAD 200 million. This move confirms TAC's attractiveness to strategic automotive suppliers.

TANGER FREE ZONE

COBA AUTOMOTIVE STRENGTHENS ITS PRESENCE IN NORTH AFRICA



COBA Automotive, a subsidiary of the British group COBA Plastics, which has specialized in polymer processing since 1966, is setting up a new industrial facility in Tanger Free Zone, dedicated to the manufacture of plastic seat parts for the automotive industry.

With a surface area of 1,663 m² and an investment of MAD 3 million, this new facility marks a new stage in COBA's development strategy in North Africa, aimed at getting closer to its customers and better meeting the requirements of the regional market.

SFC SOLUTIONS AUTOMOTIVE



Construction work has begun on SFC SOLUTIONS AUTOMOTIVE's future industrial unit in Tanger Automotive City. The project involves the production of rubber seals and fluid transfer tubes for the automotive industry.

The first phase, covering almost 28,000 m² within an overall site of 61,937 m², will be operational by the end of the third quarter of 2025. Total investment amounts to MAD 266.3 million, with the creation of 270 direct jobs.

TETOUAN SHORE

RENAULT TECHNOLOGIE MAROC TO DEVELOP AN ENGINEERING EXCELLENCE DIVISION



Renault Technologie Maroc (RTMA), the Renault Group's engineering center dedicated to Research & Development, is moving to Tétouan Shore (TOS) as part of a new strategy to strengthen the Group's technological presence in Morocco.

Its mission: to lead the renewal and development of vehicles for the Group and its plants in Morocco, while exploring new opportunities in the field of innovative technologies ("New Tech").

This project is part of a clear commitment to positioning Morocco as a center of excellence in engineering and strategic skills, serving the Group's other engineering centers and industrial sites worldwide.

Renault Technologie Maroc will operate at two neighboring sites:

- A headquarters at Tétouan Shore (TOS), to house technological activities and create a skills hub dedicated to the technologies of tomorrow.
- A center integrated into the Tanger Renault Group plant, directly linked to industrial operations, to promote proximity to production units and reinforce synergies between engineering and manufacturing.

This initiative illustrates Morocco's growing importance in the automotive value chain, as a land of innovation, talent, and technical expertise.

CABO NEGRO COMMERCIAL ZONE

HYPERMARKET U: SCHEDULED TO OPEN IN SUMMER 2025



Construction work on the future Hypermarket U, located in the Cabo Negro commercial area, is progressing at a steady pace. Completion is scheduled for the end of May 2025, with a targeted summer opening. The new retail space, with a covered area of 6,500 $\rm m^2$, is expected to generate 350 direct jobs, strengthening the region's service and employment offering.

NEW EXPANSIONS WITHIN THE INDUSTRIAL PLATFORM

NEW PHASE OF RENTAL BUILDINGS LAUNCHED



Construction has begun on the second phase of the rental buildings in TAC, covering an area of 15,400 $\text{m}^2.$ This MAD 83 million project will strengthen the industrial rental offer. Delivery is scheduled for the last quarter of 2025.

LEAR EXPANDS ITS PRODUCTION FACILITIES



LEAR has begun work on extending its industrial unit in TAC. The project covers an additional surface area of $8,000~\text{m}^2$ at a total investment cost of MAD 60 million. This extension is designed to support the growth of the equipment manufacturer's business in the region.



PARTICIPATION IN EVENTS

ORGANIZATION OF THE GET-TOGETHER EVENT 2025



On January 23, 2025, Tanger Med Zones organized the $2^{\rm nd}$ edition of the "TMZ GET TOGETHER EVENT", bringing together its entire industrial ecosystem. This annual meeting provided an opportunity to review ongoing projects, share development prospects for 2025, and strengthen synergies between the platform's stakeholders.

Discussions focused on:

- · Progress on development projects
- Deployment of the digital roadmap (access, safety, security)
- Implementing green energy
- · Various strategic topics for the ecosystem

A moment of constructive exchange and shared ambitions to meet tomorrow's challenges together.

PARTICIPATION IN THE "DOING BUSINESS IN TANGIER - TETOUAN - AL HOCEIMA" FORUM IN MADRID



The 6th edition of Doing Business Tangier-Tetouan-Al Hoceima was held on February 19 and 20, 2025 in Madrid as part of the IMEX Impulso Exterior trade show, with Morocco in the spotlight.

The event was a strategic opportunity to strengthen economic relations between Morocco and Spain, and position the TTA region as a prime destination for investment and business cooperation.

Ms. Hasna BENYAICH, TMZ representative, highlighted Tanger Med's key role in regional development and its contribution to the Kingdom's economic influence.

ESG DAYS: FOR A MORE COMPETITIVE AND SUSTAINABLE AUTOMOTIVE INDUSTRY



Tanger Med Zones took part in the launch of ESG Days under the theme:

"For a competitive and sustainable automotive sector in Morocco".

The meeting brought together many national and international players. Mr. Ahmed BENNIS, TMZ's Managing Director, spoke on the theme:

"Context and challenges of due diligence in the automotive industry," highlighting the importance of support and training for successful compliance with ESG requirements. The initiative is part of an overall project to strengthen due diligence practices within Moroccan SMEs, with the support of the Ministry of Industry, AMICA, BMZ, and GIZ.

PRORUN TFZ 2025: A SUCCESS FOR THE FIRST EDITION



The first edition of PRORUN TFZ 2025 brought together over 1,000 participants at Tanger Med's Industrial Platform. The event, organized by the Tangier Triumph Team (TTT) in partnership with Tanger Med Zones (TMZ), Tanger Med Foundation, and AIZFET, celebrated the values of sport, family, and solidarity.

"This event enables us to unite the companies in Tanger Med's industrial ecosystem around strong human values," declared Ms. Hasna BENYAICH, Director of Tanger Free Zone.

PRORUN TFZ embodies the shared desire to create a dynamic, healthy, and inclusive working environment, while consolidating the role of sport as a vector for social and economic development.

Scan to see the "Best Of" video:



2025 AUTOMOTIVE MEETINGS TANGIER: TANGER MED AT THE HEART OF THE SECTOR'S TRANSFORMATION



Tanger Med Zones (TMZ) will be present as an institutional partner at the 6th edition of "AUTOMOTIVE MEETINGS TANGIER", organized by the Moroccan Association for the Automotive Industry and Trade (AMICA). The theme of this major automotive event is: "Automotive Industries: Opportunities and Risks".

As a strategic partner, TMZ will play a central role during the event, which will bring together experts and professionals from the automotive sector to discuss crucial current topics, such as the transition to the electric car, vehicle connectivity, and the decarbonization of the automotive industry.

The program includes a series of conferences and round tables led by specialists, highlighting the challenges and opportunities arising from the current transformations in the automotive sector.

In addition, B-to-B meetings will be organized to foster the creation of strategic partnerships and explore new projects in the automotive industry.

PUBLICATION OF THE 2025 TMZ TARIFF BOOKLET

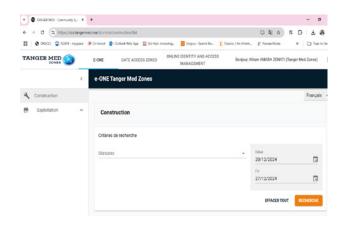


The 2025 TMZ Tariff Booklet is now available on the Tanger Med Zones website. This document lists the current rates for the various services offered at Tanger Med's Industrial Platform. The aim of this price list is to provide partners with a clear and detailed view of the costs associated with TMZ services, to help them better plan and manage their projects.

You can access the 2025 Tariff Booklet via the following links:



ZONES COMMUNITY SYSTEM (ZCS): SIMPLIFICATION AND EFFICIENCY



Tanger Med Zones has launched the Zones Community System (ZCS), a digital one-stop shop designed to simplify administrative procedures and improve operations management. This system is designed to facilitate access to TMZ's services, while offering an optimal and intuitive user experience. It enables companies to manage their administrative procedures seamlessly, while improving the transparency and efficiency of their processes.

To better understand the features of ZCS, Tanger Med Zones has posted a video presentation on YouTube. The video explains in detail how the system works, highlighting its ability to simplify administrative procedures, optimize operations management, and offer a user-friendly, intuitive interface for an enhanced experience.

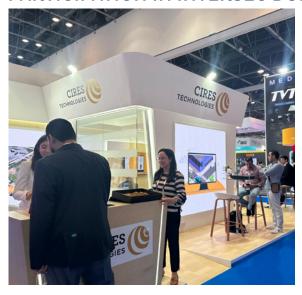
Discover the Zones Community System platform now:



SERVICES

CIRES TECHNOLOGIES

PARTICIPATION IN INTERSEC DUBAI 2025





Cires Technologies took part in the 2025 edition of Intersec Dubai, held from January 14-16, confirming its position as a key player in digital transformation and intelligent security.

With a dynamic booth, CIRES highlighted the innovative solutions developed within its Digital Factory, while presenting its cybersecurity offering and the advanced functionalities of its hypervisor, designed for centralized management of safety and security systems.

The event was also an opportunity to meet numerous partners and explore new avenues of collaboration on a regional and international scale.

CIRES' participation in Intersec Dubai 2025 is part of a dynamic of international development driven by innovation, trust, and operational excellence.



CSR

MARSA MAROC

MARSA MAROC EMPLOYEES UNITE FOR A SOLIDARITY IFTAR



During the holy month of Ramadan, Marsa Maroc employees once again demonstrated their commitment and unity by joining forces with the Al Amal association to organize a solidarity iftar.

Thanks to the involvement of numerous volunteer employees, over 2,300 meals were prepared and served in a spirit of sharing and goodwill. A real moment of conviviality and solidarity, where every gesture counted to support those who need it most.

The event was an opportunity for Marsa Maroc employees to rally around shared values: unity and social responsibility.

MARSA MAROC SUPPORTS THE RAJA WOMEN'S SOCCER TEAM



Marsa Maroc is proud to have been supporting the Raja Club Athletic women's team, the Aiglonnes Vertes, since the beginning of this year.

This partnership, which is part of our CSR policy, reinforces our commitment to the development of women's sports and the promotion of gender equality.

TANGER MED FOUNDATION

IMPROVING SANITARY CONDITIONS IN KSAR EL MAJAZ SCHOOLS



As part of its policy of waste management and improving the health and environmental conditions of the population, Tanger Med Foundation has supplied 15 schools in the commune of Ksar El Majaz, including 14 elementary school and a junior high school, with waste collection bins. Until now, these schools have had no waste collection facilities, exposing students and educational staff to health risks. Thanks to this initiative, the Foundation is contributing to a healthier, safer environment in which students can flourish.

RENOVATION OF OUED GHLALA PRIMARY SCHOOL TO ENSURE BETTER EDUCATIONAL CONDITIONS



Tanger Med Foundation has taken on the renovation of Oued Ghlala elementary school in Ksar El Majaz municipality. This school lacked crucial basic infrastructure, including restrooms, leaving students without adequate sanitary facilities. In addition, the school playground was in poor condition and posed a safety hazard to the children. After the Foundation's intervention, the school underwent a total transformation. Today, all 106 students now enjoy a safer, healthier and much more conducive learning environment that will help them thrive academically.

TANGER MED FOUNDATION IMPLEMENTS THE "SPORTS GENERATION" PROGRAM IN TWO PRIMARY SCHOOLS IN KSAR SGHIR



Tanger Med Foundation launched the "Sports Generation" program in two primary schools in Ksar Sghir, specifically Amlich School (125 students) and Ghawjine School (112 students), as part of the Tibu Africa NGO initiative. This program seeks to promote education and social inclusion among young people through sports, with an emphasis on developing their motor, cognitive, and socio-emotional skills. At the same time, students benefit from a customized sports program with the support of a sports coach. This initiative aims to encourage an active lifestyle from an early age, improve academic performance, and develop social skills among young participants.

TANGER MED FOUNDATION PROMOTES SPORTS AND SOCIALLY RESPONSIBLE ECONOMY



On Sunday, February 23rd, the first edition of the PRORUN 2025 race was held at Tanger Free Zone (TFZ). Organized by Tanger Med Zones in partnership with the Tangier Triumph Team (TTT) Association and the Association of Investors in the Tangier Free Export Zone (Aizfet), this event brought together more than 1,000 participants. As a partner of this event, Tanger Med Foundation encouraged the participation of local cooperatives, thereby helping to stimulate a social and solidarity economy. These cooperatives, located in the Race Village, showcased a variety of local products, adding an authentic touch to the event. This initiative was particularly appreciated by the athletes and their families, who were able to discover the local treasures.

TANGER MED FOUNDATION AND DALIA DIVING CENTER JOIN FORCES TO PROTECT DALIA BEACH



As part of its Dalia Clean Beach program, Tanger Med Foundation, in partnership with Dalia Diving Center, organized a cleanup operation on February 1st to clean both Dalia Beach's seabed and sand. The event brought together Tanger Med employees, their children, members of the association, and environmental activists. Among the activities carried out were: a scuba diving expedition by professional divers to collect waste from the marine environment, a beach clean-up by volunteers, and the recording of a podcast at Dalia Sailing School addressing the dangers of marine pollution. This partnership aims to raise public awareness of the need to preserve marine ecosystems and promote more environmentally-friendly behavior.

Listen to the podcast here



LAUNCH OF THE 4TH EDITION OF THE SCHOOL ASSISTANT TRAINING PROGRAM



In 2025, Tanger Med Foundation relaunched its training program for school assistants (AVS) and school social workers (AVSO) in partnership with the Children of Paradise Association and the Ministry of National Education. This certification training program aims to equip caregivers with specific skills to assist children with disabilities and support individuals who are elderly or infirm, including those with neurological disorders. In addition, the Foundation has introduced a second training cycle to fill existing gaps in the support provided to the elderly. By the end of the year, around 40 school and social support workers will have been trained, helping people in need to integrate more easily into their everyday lives.

VISIT BY STUDENTS FROM KSAR SGHIR TECHNICAL HIGH SCHOOL



Tanger Med Foundation actively supports Zrarae Training Center, located in Ksar Sghir and managed by the "Assounboula Association". This center aims to promote the empowerment of rural women by offering them specialized training, in particular in cosmetology and culinary arts. In 2023, the Foundation repaired the access road to the center, which had been damaged by bad weather, to make it easier for rural women to get there. Currently, around sixty women are participating in these training courses, which are helping them to become more economically independent and socially integrated. Tanger Med Foundation remains committed to supporting this project, which is a key initiative for improving the lives of women in rural areas.

LYCÉE MEDITERRANÉEN (LYMED)

INDUSTRIAL IMMERSION AT KNAUF INDUSTRIES - BETWEEN INNOVATION AND SUSTAINABILITY



LYMED students studying MPSI had the opportunity to visit the Knauf Industries Nord factory, a leader in polystyrene solutions. They discovered cutting-edge technology that is prominent for manufacturing innovative plastic parts for the growing automotive industry. The students observed how engineering and eco-design combine to meet environmental and industrial challenges. The visit allowed them to explore sustainability in an evolving sector where innovation and resource optimization are crucial. Their interaction with professionals has enabled them to understand the technical and strategic requirements of the industrial world. The visit gave them insight into the engineering profession, highlighting the technical and strategic challenges faced in today's industrial age. They also saw improvements in the value chain in Morocco, where they will be able to take up positions as leading engineers and innovators in the future.

FRIENDSHIP TOURNAMENT - SPORTS, SOLIDARITY, AND TEAM SPIRIT



LYMED students participated in the Friendship Tournament, an annual sporting event that promotes camaraderie and teamwork. Six soccer teams and four basketball teams played, bringing together first- and second-year students. The matches were marked by commitment, cooperation, and fair play, underscoring the importance of teamwork. This tournament strengthened ties between students and promoted values such as unity, determination, and commitment.

LYMED ROADSHOWS COME TO A CLOSE: A SUCCESSFUL TOUR TO MEET FUTURE PREP MP STUDENTS



LYMED Roadshows officially ended in early March, marking the end of a tour of several high schools in seven regions of the Kingdom: Marrakech-Safi, Beni Mellal-Khenifra, Darâa-Tafilalt, Souss-Massa, L'Oriental, Rabat-Kénitra, and Fès-Meknès. This tour enabled LYMED teams to meet the top students in mathematics and introduce them to our MP preparatory classes. In total, the initiative was a resounding success, reaching more than 2,500 students in 207 high schools and attracting a large audience of high school graduates interested in preparatory classes. Organized in pairs, our teams traveled to each region, offering a detailed presentation on LYMED, training, and the application procedure. It was an opportunity to guide students in their reflection on their personal projects, helping them choose a path suited to their aspirations and skills.

TANGER MED PORT VISIT - AN IMMERSIVE EXPERIENCE FOR LYMED STUDENTS



LYMED students studying MPSI had the opportunity to visit Tanger Med Port. This immersion allowed them to better understand the inner workings of maritime transport and large-scale logistics.

LYMED students took part in an enriching program, featuring engaging presentations on how the port operates, a tour of the Harbor Master's Office, and an exploration of the terminals. This experience gave them a solid understanding of the challenges of global trade and the infrastructure that supports the Moroccan economy.

In addition, this visit was a real source of inspiration for our future engineers. Understanding the logistical challenges, speaking with industry professionals, and seeing the inner workings of a world-renowned port up close opened up new perspectives for their academic and professional futures. An immersive experience that confirms the importance of field trips in the training of LYMED students.

1337 MED

VISIT BY STUDENTS FROM KSAR SGHIR TECHNICAL HIGH SCHOOL



It was with great pleasure that we recently welcomed students from the Ksar Sghir Technical High School to our 1337 MED premises. The main purpose of this visit was to give them an overview of the technological and innovative environment in which we operate on a daily basis.

Given a tour of our facilities, they had the opportunity to discover our cutting-edge teaching methods. It was an opportunity for them to see how we approach digital education, an approach that we hope offered them an enriching and inspiring perspective.

VISIT BY A DELEGATION FROM THE AFRICAN UNION DEVELOPMENT AGENCY (NEPAD)



We had the honor of welcoming a delegation from the African Union Development Agency (NEPAD) to 1337 MED. The purpose of the visit was to explore our school's unique ecosystem and discuss opportunities for innovation and collaboration in Africa. Our students had the opportunity to meet influential representatives, present our projects and initiatives, and discuss potential future partnerships. This meeting was enriching and promises great prospects for the future.

AL MANARA VISIT: IMMERSION AT THE HEART OF INNOVATION



Al Manara paid a visit to 1337 MED to discover our school and its dynamic environment. This immersion allowed them to understand how we prepare our students to meet modern technological challenges, while offering valuable insight into our practical approach to teaching.

VISIT BY STUDENTS FROM 1337 MED TO CIRES TECHNOLOGIES HEADQUARTERS



Students from 1337 MED had the opportunity to visit Cires Technologies' headquarters. This immersive experience allowed them to dive into the professional world of technology.

During the visit, they were able to examine in detail the various aspects of the internal workings of the business. This provided them with an opportunity to observe current professional practices firsthand, while gaining an understanding of how innovative technological solutions are developed and implemented in the sector.

AI WEEK AT UM6P BG: A FLAGSHIP EVENT ON ARTIFICIAL INTELLIGENCE



AI Week at Mohammed VI Polytechnic University (UM6P) in Ben Guerir was a highlight for AI enthusiasts and professionals. This week dedicated to AI featured a series of panels, conferences, and workshops led by experts in the field. Participants had the opportunity to explore the latest trends, innovations, and challenges in AI, while discovering new perspectives on the impact of this technology on various sectors. The event fostered fruitful exchanges between researchers, students, and industry professionals, highlighting the importance of AI in the evolution of our society.

TECH & INNOVATION: EMPOWERING THE NEXT GENERATION OF GIRLS AT 1337 MED



This event, organized by DigiGirlz, was a day dedicated to empowering young girls from high schools in the region, focusing on the opportunities offered by technology and innovation. At 1337 MED, panels, inspirational speeches, and Q&A sessions were led by our students, providing participants with a unique opportunity to learn more about careers in technology. Discussions covered key topics ranging from the impact of new technologies to the importance of STEM education. It was an enriching day that promoted the exchange of ideas and motivated young women to pursue studies and careers in technology, while breaking down stereotypes and encouraging inclusion in a growing sector.

MAY

20-22

MEDITERRANEAN PORTS AND LOGISTICS

BARCELONA, SPAIN

21-23

GITEX EUROPE

BERLIN, GERMANY

27-28

AFRICA PORTS FORUM

LIBREVILLE, GABON

28

MOROCCO - BRAZIL BUSINESS FORUM

RABAT, MOROCCO

29-30

MEDPORTS FORUM 2025

TANGIER, MOROCCO

JUNE

02-03

HAMBURG SUSTAINABILITY CONFERENCE

HAMBURG, GERMANY

07-09

DALIA INTERNATIONAL OPTI CUP 2025

DALIA, MOROCCO

TANGER MED NEWS.



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