

Quarter 1 - 2024

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# **TANGER MED NEWS**

Tanger Med News

Port and Logistics

Industrial Platform

Seruices

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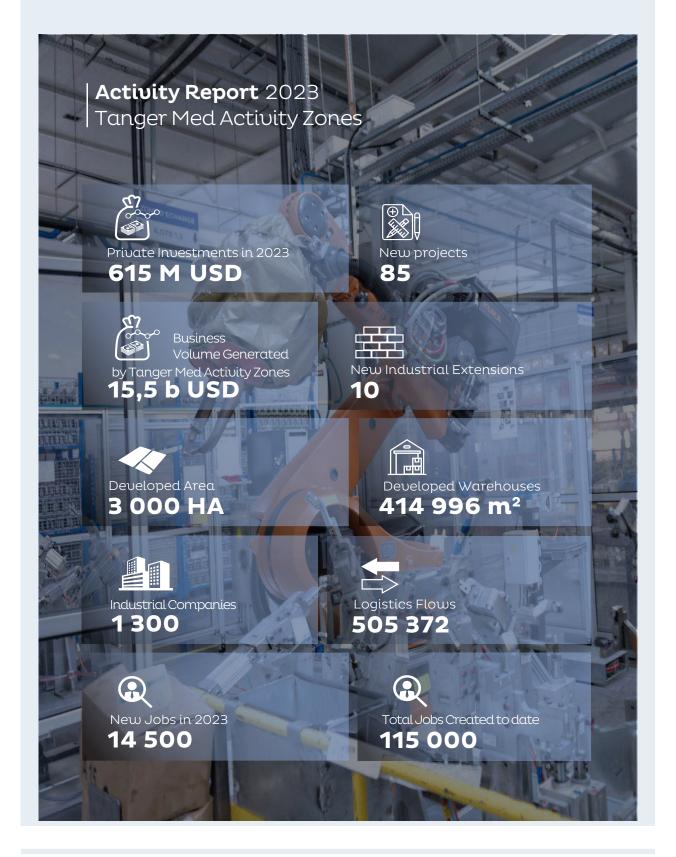


# **Group News**

Tanger Med activity zones consist of :

- Mohammed VI Tanger Tech City
- Tanger Free Zone
- Tanger Automotive City
- Tétouan Park

- Tétouan Shore
- Renault Tanger Med
- Fnideq Commercial Activity Zone
- Cabo Negro Commercial Zone





#### **NEW PRIVATE INVESTMENTS**

By 2023, the Tanger Med Industrial Platform has attracted a total investment of **615 M USD** and the creation of a cumulative **14,500 new jobs**.

As for the zones developed by "Tanger Med Zones", 78 new industrial projects representing a private investment of 235 M USD and creating 9,439 new jobs have been confirmed for 2023.

Major players currently in operation include: Indore, an Indian automotive supplier specializing in the production of protection solutions for optical and power cables, the Korean group SJM specializing in the manufacture of decoupling materials, and the Spanish group RAVAGO & REPSOL specializing in compounding and resin production.

In addition, Swiss equipment manufacturer TE Connectivity and German KOSTAL, specialized in the manufacture of connectivity solutions and mechatronic components, consolidated their presence through new industrial expansions.

As for the "Tanger Tech" Zone, which has so far been developed over an area of 87 HA, 7 new players have confirmed that they will be setting up in 2023, for an investment of 380 M USD and creating 5,153 new jobs, including Sentury Tires Morocco, a Chinese manufacturer specializing in tires, Frosh, a Taiwanese company specializing in high-performance metallurgy, and APTIV, an American equipment manufacturer specializing in the wiring industry.

# BUSINESS VOLUME OF SECTORS OPERATING AT TANGER MED

In 2023, the business volume generated by Tanger Med's activity zones reached 15.5 b USD, representing a significant increase of 16.5% over the previous year.

This growth was reflected in various sectors:

- 10.6 b USD for the automotive sector, an increase of 11.6% compared to 2022
- 9 M USD for other industrial sectors, including textiles and aeronautics, up 22% from 2022
- $\cdot$  4 b USD for the logistics sector, an increase of 48% compared to 2022

# TANGER MED: OPERATOR AND DEVELOPER OF INDUSTRIAL AND LOGISTICS PLATFORMS

Tanger Med's industrial platform includes the zones managed by Tanger Med Zones, a subsidiary of Tanger Med Group, and the new Mohammed VI Tanger Tech City, managed by SATT, a partnership between Bank of Africa (BMCE), the Tanger-Tétouan-Al Hoceima Regional Council, Tanger Med Group, and the Chinese company CCCC-CRBC. So far, these zones have been developed over a footprint of 3,000 HA, hosting more than 1,300 companies, and creating almost 115,000 jobs in over 10 sectors : automotive, aeronautics, textiles, healthcare, electronics, renewable agri-food. energies. packaging, services, and logistics.

#### MOHAMMED VI TANGER TECH CITY



#### SET UP OF BTR NEW MATERIAL GROUP



Based in Shenzhen, China, BTR New Material Group is the world leader in the production of materials for lithium-ion batteries. Founded in 2000, the group supplies anodes and cathodes essential to the automotive industry. With 332 patents to its credit, BTR is recognized for its expertise and commitment to innovation.

BTR holds the exclusive title of being simultaneously the world leader in the production of anodes as well as cathodes. For 13 consecutive years, it has dominated the world market in anode materials, and is also among the top three in China for cathode materials.

Listed on the Beijing Stock Exchange since 2021, BTR has sales of US\$3.6 billion in 2022. With 8,000 employees, the company is committed to maintaining its excellence, serving prestigious customers such as CATL, BYD, Sunwoda, Panasonic, Samsung, and LG, as well as shaping the future of global electric mobility.

#### BTR Cathode Project : Major investment in Morocco

On December 1st, a Memorandum of Understanding was signed to formalize BTR's project in Morocco. The first phase, covering an area of 15.6 hectares in the first core zone of Tanger Tech, also includes an option for future expansion.

#### Phase 1 in figures:

- Investment: 370 million euros.
- · Activity: Production of cathode materials with high nickel content, offering high power density (260 Wh/kg).
- · Surface area: 15.6 hectares.
- Jobs: The project will ultimately create 1,080 jobs.
- Expected capacity: Production capacity is estimated at 50,000 tons per year.
- $\cdot$  Timeline: Construction is scheduled to start in April 2024, with commissioning (SOP) scheduled for the third quarter of 2025.

This project represents a significant commitment by BTR to the development of the battery industry in Morocco. By setting up in the initial core of Tanger Tech, BTR is helping to strengthen the country's industrial ecosystem and create local jobs. With its high production capacity and cutting-edge technology, this facility will play a crucial role in supplying essential materials for lithium-ion batteries, supporting the global transition to electric and sustainable mobility.

# TANGER MED JOINS THE GLOBAL TOP 20 AND RANKS 19th OUT OF 500 CONTAINER PORTS WORLDWIDE

Tanger Med has joined the world's Top 20 container ports, according to the latest benchmark ranking published this March by the maritime analysis company Alphaliner.

Tanger Med has climbed 3 places in this ranking and is now ranked  $19^{th}$  out of 500 container ports worldwide, according to Alphaliner.

The Kingdom thus joins the select club of 12 other countries in the Global Top 20, alongside China, Singapore, Korea, America, Hong Kong, the United Arab Emirates, Malaysia, the Netherlands, Belgium, Thailand, Taiwan, and Vietnam. It is the 1st African country to join this Global Top 20.

In 2023, Tanger Med, whose inclusion in the Global Top 20 was scheduled for 2027, surpassed major ports such as New York and Hamburg, ranked  $21^{st}$  and  $22^{nd}$  worldwide, respectively.

At the European level, it has overtaken the  $3^{rd}$  ranked port in Europe, after the port of Rotterdam ( $13^{th}$ ) and Antwerp/Bruges ( $15^{th}$ ).

According to Alphaliner's rankings, Tanger Med also had the  $2^{nd}$  best annual percentage growth in the Global Top 20 in 2023, with an increase of +13.4%, after Qingdao (16.9%).

Ra	nk (1)	Port Shanghai	FY 2023 TEU 49,158,000	FY 2022 TEU 47,303,000	Growth % FY 23/22		1-3Q 2023 TEU	Growth % 1-3Q 23/22	1H 2023 TEU	Growth % 1H 23/22
1						3.9%	36,195,000	3.7%	23,737,000	5.3%
2	(2)	Singapore	39,012,954	37,289,500		4.6%	28,995,670	3.5%	19,029,400	3.4%
3	(3)	Ningbo-Zhoushan	35,300,000	33,360,000		5.8%	27,260,000	3.5%	17,690,000	1.2%
4	(5)	Qingdao*	30,000,000	25,660,000		16.9%	21,440,000	11.9%	13,940,000	11.8%
5	(4)	Shenzhen*	29,900,000	30,040,000	$\overline{}$	-0.5%	21,730,000	-1.0%	13,530,000	-6.0%
6	(6)	Guangzhou*	25,040,000	24,600,000		1.8%	18,610,000	2.6%	12,130,000	3.3%
7	(7)	Busan	23,151,328	22,078,196		4.9%	17,347,291	3.8%	11,592,082	3.0%
8	(8)	Tianjin*	22,160,000	21,030,000		5.4%	17,610,000	6.4%	11,360,000	8.0%
9	(9)	LA/LB	16,648,349	19,044,816		-12.6%	12,220,790	-19.6%	7,870,055	-24.5%
10	(12)	Dubai	14,473,000	13,971,000		3.6%	10,792,000	2.9%	7,059,000	1.1%
11	(10)	Hong Kong	14,342,000	16,687,000	$\overline{}$	-14.1%	10,789,000	-14.6%	7,121,000	-15.5%
12	(14)	Port Kelang	14,061,022	13,223,928		6.3%	10,360,337	4.8%	6,743,558	3.9%
13	(11)	Rotterdam	13,446,709	14,456,313	$\overline{}$	-7.0%	10,201,000	-7.2%	6,681,000	-8.2%
14	(15)	Xiamen*	12,550,000	12,420,000		1.0%	9,300,000	2.3%	6,110,000	2.2%
15	(13)	Antwerp-Bruges	12,500,000	13,470,000	$\overline{}$	-7.2%	9,500,000	-6.9%	6,415,000	-5.2%
16	(16)	Tanjung Pelepas	10,480,537	10,512,806	$\overline{}$	-0.3%	7,651,599	-4.8%	4,977,201	-4.9%
17	(19)	Laem Chabang	8,868,200	8,741,077		1.5%	6,529,616	-1.0%	4,218,426	-4.8%
18	(18)	Kaohsiung	8,833,831	9,491,615	$\overline{}$	-6.9%	6,581,307	-9.2%	4,339,708	-11.1%
19	(22)	Tanger Med	8,614,400	7,596,800	Δ	13.4%				
20	(20)	Ho Chi Minh City*	8,396,600	8,396,600		0.0%				
21	(17)	NY/NJ	7,810,051	9,493,664	$\overline{}$	-17.7%	5,789,116	-21.4%	3,740,272	-23.7%
22	(21)	Hamburg	7,755,000	8,332,709	$\overline{}$	-6.9%	5,840,000	-7.4%	3,800,000	-11.7%
23	(25)	Mundra	7,231,000	6,503,000		11.2%	5,325,000	8.7%	3,470,000	6.3%
24	(23)	Colombo	6,949,912	6,862,184		1.3%	5,266,793	0.6%	3,457,861	-2.7%
25	(24)	Jakarta*	6,750,302	6,750,302	_	0.0%				
26	(26)	Nhava Sheva	6,354,400	5,959,111		6.6%	4,711,294	5.4%	3,125,431	4.7%
27	(32)	Qinzhou*	6,120,000	5,410,000		13.1%	4,440,000	16.8%	2,790,000	15.8%
28	(28)	Rizhao*	6,104,000	5,800,000		5.2%	4,554,000	7.2%	3,004,000	10.0%
29	(30)	Lianyungang*	6,100,000	5,570,000		9.5%	4,410,000	12.5%	2,840,000	15.4%
30	(29)	Cai Mep*	5.593.400	5.593.400		0.0%				

# PARTICIPATION IN THE "REGIONAL LOGISTICS MEETINGS" ORGANIZED AROUND THE THEME "THE TERRITORIAL CHALLENGES OF LOGISTICS IN TANGIER-TETOUAN-AL HOCEIMA AND CATALONIA".



Tanger Med Port Authority (TMPA) and Tanger Med Zones (TMZ) took part in the 3<sup>rd</sup> stage of the regional logistics meetings on January 26, 2024, under the theme: "What Role Can Logistics Play in Regional Development? Tangier-Tétouan-Al Hoceima - Catalonia: a crossroads".

The event highlighted Tanger Med's role as the leading port in Africa and the Mediterranean, and home to Africa's leading commercial activity zone.

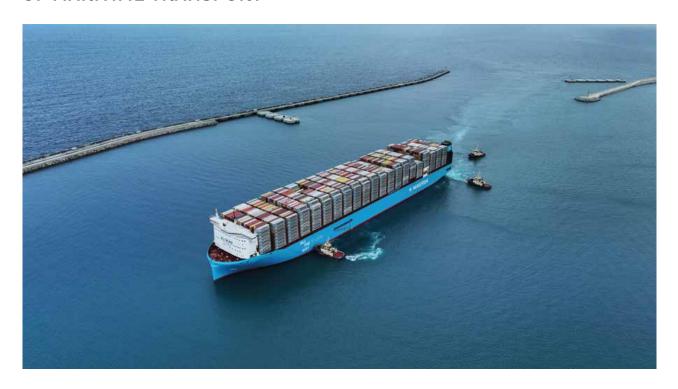
In his speech, Mr. Abkari Hassan, Managing Director of Tanger Med Port Authority, shared the port's experience in strengthening the regional, national, and international logistics value chain, despite the fact that it has only been in operation for 18 years. Mr. Hassan Abkari also highlighted the Port's role as a driver of progress in various fields beyond international trade, underlining its commitment to sustainable development and environmental protection.

With regard to the challenges facing Tanger Med Port, Mr. Ahmed Bennis, Managing Director of Tanger Med Zones, emphasized the need to boost competitiveness by becoming more attractive, and to further expand the industry by training the workforce and drawing on the experience of foreign companies in Morocco.

To achieve these goals, several major challenges have been identified, including the need to achieve total digitization with the aim of going paperless by 2025. Other challenges include the development of dry ports, the evolution of logistics platforms to handle annual traffic in excess of 240,000 trucks, the ongoing efforts to consolidate the attractiveness of industrial acceleration zones, and industrial integration in non-automotive sectors. As far as human capital is concerned, it is also essential to connect national logistics ecosystems with their international counterparts, as has been the case with Barcelona.

# **Port and Logistics**

TANGER MED WELCOMES THE FIRST PORT CALL
OF THE MAERSK ANE SHIP, A SYMBOL OF THE DECARBONIZATION
OF MARITIME TRANSPORT



Ane Maersk, the first methanol-powered large container ship embodying the decarbonization of shipping, made its very first call at Tanger Med Port Complex on Wednesday, March 20<sup>th</sup>, 2024.

Measuring 350 meters in length, this green methanol-powered vessel inaugurates a series of eighteen large vessels to be delivered between 2024 and 2025 by Maersk.

This eco-friendly vessel was welcomed at Tanger Med Port Complex with a formal salute to the sea, marking the energy transition now underway on the high seas.

The 16,592 TEU container ship originated from the port of Colombo and headed for Felixstowe, Hamburg, Antwerp, London, Le Haure, then back to Asia.





#### MARITIME CONNECTION BETWEEN THE PORTS OF TANGER MED AND ALGECIRAS: AN INTEGRATION MODEL FOR REGIONAL SUPPLY CHAINS







Tanger Med Port Authority, in partnership with the Moroccan Exporters Association (ASMEX) and Algeciras Bay Port Authority (APBA), organized a day of exchanges on March  $6^{th}$  in Casablanca, under the theme "The Maritime Connection between the Ports of Tanger Med and Algeciras: an Integration Model for Regional Supply Chains".

The event brought together transport and maritime representatives from organizations and companies operating on both sides of the Strait of Gibraltar, underlining the importance of cooperation between the two ports and their crucial role in facilitating the flow of goods and passengers between Spain and Morocco.

The event kicked off with opening speeches by Mr. Hassan Abkari, Managing Director of Tanger Med Port Authority, accompanied by Mr. Gerardo Landaluce, President of the Algeciras Bay Port Authority (APBA), Mr. Hassan Sentissi, President of the Moroccan Exporters Association (ASMEX), and the Spanish Ambassador to Morocco, Mr. Enrique Ojeda.

During the day, a number of themes were explored concerning the development of trade between Spain and Morocco. These topics included the integration of value chains between these two neighboring countries, the importance of cooperation between the various players in the value chain, and discussions relating to Tanger Med – Algeciras, a key platform for trade between Morocco and the European Union. Discussions also focused on fluidity in the ports of Tanger Med and Algeciras, highlighting its crucial role as an efficiency lever for the Strait Logistics Chain, with the objective of further stimulating trade and strengthening regional connectivity.

February 14<sup>th</sup> marked the fifth anniversary of the signing of the Memorandum of Advanced Collaboration between the two ports, signed before His Majesty King Mohammed VI and His Majesty King Felipe VI in Rabat, with the aim of guaranteeing and improving the fluidity of flows through the Strait. The memorandum places particular emphasis on facilitating trade and passenger flows across the Strait of Gibraltar. Its aim is also to boost the competitiveness of both ports by responding effectively to market developments and offering innovative, tailored logistics solutions, while incorporating technological advances such as the digitization of commercial and shipping data.

# PARTICIPATION IN THE "FRUIT LOGISTICA" TRADE FAIR IN BERLIN

The leading event for stakeholders in the agricultural sector, the "Fruit Logistica" expo was held in Berlin from February 8-9, 2024, and attracted thousands of visitors from all over the world, including producers, exporters, importers, distributors, forwarding agents, and logistics service providers.

This not-to-be-missed expo for professionals in the agricultural sector set new records this year, with over 2,770 exhibitors in 26 pavilions, representing countries from all over the world. This figure exceeded the 2,610 exhibitors at the 2023 event.

As always, Tanger Med took part in the event to promote the Port Complex's services and expertise in agricultural logistics. Through its dedicated platform, the Port Complex is implementing a dedicated system to boost the competitiveness of the agricultural logistics chain.



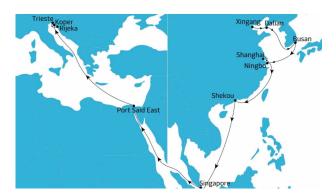


#### NEW MARITIME CONNECTION LINKING EUROPE TO THE MIDDLE EAST OPERATED BY CMA CGM: RED SEA MED EXPRESS (REDEX)



Tanger Med Port Complex is expanding its maritime connectivity thanks to a new weekly service established by CMA CGM, linking Europe to the Middle East. The new service, whose first call at Tanger Med took place on February 23<sup>rd</sup>, 2024, rotates between Algeciras, Tanger Med, Marsaxlokk, Alexandria, Jeddah, Aqaba, Alexandria, Marsaxlokk, and Algeciras.

#### NEW MARITIME SERVICE LINKING THE FAR EAST TO THE MEDITERRANEAN OPERATED BY MAERSK AND MSC: AE12 / PHOENIX



Tanger Med Port Complex expands its maritime connectivity with a new weekly service linking the Far East to the Mediterranean, operated by Maersk and MSC.

The AE12 / Phoenix service runs regularly between several ports, including Tianjin, Dalian, Busan New Port, Ningbo, Shanghai, Chiwan, Singapore, Port Said, Koper, Trieste, Rijeka, Trieste, Tanger Med, Singapore, and Tianjin.

The first call at Tanger Med took place on February 1, 2024, marking the start of this new maritime service.

#### NEW WEEKLY SHIPPING SERVICE OPERATED BY MAERSK AT THE PORT COMPLEX: ME2



Tanger Med Port Complex is strengthening its maritime connectivity with the introduction of a new weekly service, the ME2, operated by Maersk. This service establishes a regular link between Asia and the Middle East.

The ME2 operates a frequent rotation between several ports, including Tanger Med, Algeciras, Salalah, Jebel Ali (Dubai), Mundra, Nhava Sheva, and Tanger Med.

The first call at Tanger Med for this new service took place on January  $10^{\rm th}$ , 2024, marking the start of this new maritime offering.

#### NEW WEEKLY SHIPPING SERVICE OPERATED BY MAERSK AT THE PORT COMPLEX: ME8

Tanger Med Port Complex expands its maritime connectivity with the launch of the weekly ME8 service, operated by Maersk. This service provides regular connections between Asia and the Middle East.

The ME8 offers a rotation covering the following ports: Jebel Ali (Dubai), Hamad Port (Doha New Port), Dammam, Jubail, Jebel Ali (Dubai), Khalifa Seaport, Duqm, Salalah, Tanger Med, Port Said, Barcelona, Tanger Med, Algeciras, Salalah, and Jebel Ali (Dubai).

The first call at Tanger Med for this new service took place on February  $23^{\rm rd}$ , 2024, marking the start of this new maritime offering.

#### NEW WEEKLY SHIPPING SERVICE OPERATED BY MAERSK AT THE PORT COMPLEX: JED-MED SHUTTLE

Tanger Med Port Complex strengthens its maritime connectivity with the launch of the weekly JED-MED SHUTTLE service, operated by Maersk. This service provides a regular link between the Red Sea and the Mediterranean.

The JED-MED SHUTTLE offers a rotation including the following ports: Jeddah, King Abdullah City, Port Said, Tanger Med, Port Said, and Jeddah.

The first call at Tanger Med for this new service took place on January 6<sup>th</sup>, 2024, marking the start of this new maritime offering.

#### APM TERMINALS MEDPORT TANGER, OPERATOR OF THE TC4 CONTAINER TERMINAL, SIGNS SERVICE AGREEMENT WITH CAVOTEC

APM Terminals, operator of the TC4 container terminal within Tanger Med Port Complex, has signed a two-year service agreement with Cavotec. Under the terms of the agreement, Cavotec will maintain all its MoorMaster NxG units and feeder units in service at the Port Complex, as stated in the company's press release.

Officially launched in June 2019, APM Terminals MedPort Tangier is one of the most technologically advanced, secure, and efficient terminals in the world. The second phase of development, initiated in April 2021, has been fully operational since December 2023, further enhancing the terminal's capacity. To date, Cavotec has installed 25 of its MoorMaster NxG automated mooring units and 17 feeder units in the Port Complex, helping to reduce emissions and noise. By the end of the third phase in Q1 2024, the number of Cavotec MoorMaster NxG and Power units is expected to reach 45 and 31 respectively.

Under this two-year contract, Cauotec will provide complete and regular maintenance of its automated mooring systems.



# EMERGENCY SIMULATION EXERCISE

On January 8<sup>th</sup>, 2024, the Port's Harbor Master's Office organized a major crisis simulation exercise, mobilizing Tanger Med Port Authority's Crisis Management Unit. The scenario involved a "Car fire on board a Car Carrier vessel at the PTM1 Vehicle Terminal".

The exercise involved members of TMPA's Crisis Management Unit, the Port Command Post, field intervention teams (Safety Brigade and medical team from the emergency care center), as well as two experts from SMIT Salvage, along with representatives from the terminal and the shipping company.

- Test the preparedness of Response Teams and intervention teams in the face of a potential crisis.
- Evaluate the implementation of fire notification, warning, response, and rescue procedures, both on the ship's side and on the Port Authority's side.
- Measure the responsiveness of crisis management teams to requests for information from customers, partners, authorities, and stakeholders, as well as to media and political pressure.
- $\boldsymbol{\cdot}$  Test the coordination and responsiveness of the various players and stakeholders.
- $\boldsymbol{\cdot}$  Assess the availability and adequacy of the Port Authority's response resources.
- $\bullet$  Familiarize shore-based response teams with a fire aboard a Car Carrier vessel.
- $\boldsymbol{\cdot}$  Assess the impact of the event on the continuity of Port operations.



#### ORGANIZATION OF A SERIES OF JOINT EMERGENCY PREPAREDNESS EXERCISES WITH TERMINALS AND PORT OPERATORS

During the first quarter of 2024, a series of joint emergency preparedness exercises were conducted, involving the majority of Port terminals and facilities, including the Hydrocarbon Storage Area, LPG Storage Area, Hydrocarbon Waste Treatment Facility, and container terminals.

These joint exercises make it possible to:

- Ensure that the various teams mobilized are trained and familiar with joint operations, in accordance with established procedures.
- Test communications, coordination, resource availability, evacuation organization, and joint response capabilities.
- Improve response times and acquire appropriate responses in emergency situations.
- Evaluate the implementation of the Port Security Plan.
- To put the Safety Brigade team in a real-life situation, particularly aboard ships.

#### **NEW FACILITY AT MEDHUB LOGISTICS PLATFORM**

#### **MAESTRO**



As part of its strategic expansion, EF GROUP has chosen the Tanger Med Logistics Zone to strengthen its logistics and distribution operations for garments, with the aim of breaking into new markets in Africa, notably Mauritania, Senegal, as well as the United States.

The Moroccan brand MAESTRO, belonging to EF Group, has set up shop in the Tanger Med Logistics Free Zone. By setting up a specialized clothing and textile hub in Morocco, EF GROUP has seized the opportunity offered by the dynamic men's fashion market with its MAESTRO brand.

The warehouse installed in the Logistics Zone will be dedicated exclusively to value-added logistics operations, including warehousing, sorting, labeling, order picking, inventory management, and shipping.



## MARSA MAROC

#### **PORT OF CASABLANCA**

## 1<sup>ST</sup> WINDOWING EXPERIENCE WITH SHIPOWNER MCI-USS-ALISIOS

From March 2024, shipowner MCI-USS-ALISIOS, represented by shipping agent Global Container Agency, will benefit from a windowing system. This system will give priority to regular container ships between Spain and Morocco in terms of berth allocation and the number of gantries assigned per rotation, in accordance with the provisions of the Port of Casablanca's operating regulations.

These new measures will enable Marsa Maroc to improve its ability to meet customer needs, thereby enhancing the quality of its services.



#### LAUNCH OF A NEW MARITIME SERVICE BETWEEN MOROCCO, TUNISIA, LIBYA, AND SPAIN

A new containerized shipping line linking Morocco, Tunisia, Libya, and Spain will open in the first quarter of 2024. Dubbed CARTHAGE CONTAINER LINE, this route will operate with a scheduled port call at the Port of Casablanca every 15 days. This initiative is the result of an alliance between Dubai-based shipowner Arco Lines Shipping and Tunisian shipowner Africa Marine Company. It will enable Moroccan operators, both importers and exporters, to benefit from regular frequencies between Morocco (Casablanca), Tunisia (Sfax), Libya (Misurata), and Spain (Barcelona and Castelleone), with reduced transit times.

# FIRE SIMULATION EXERCISE AT THE MULTIPURPOSE TERMINAL

As part of the updating of the internal operations plans (POI) at the Marsa Maroc Multipurpose Terminal in the port of Casablanca, and with the support of the consulting firm AES Group, a fire simulation exercise involving a 60 T mobile crane on wheels was carried out on Wednesday January 17<sup>th</sup>, 2024 at the Multipurpose Traffic Terminal. This monthly exercise was carried out in the presence of the Port of Casablanca's Civil Protection services and had the following objectives:

- Raising staff awareness of the risk of fire on mobile cranes:
- Training personnel to respond to fire alarms triggered on the crane;
- Response organization and alert methods;
- Training in the use of fire hydrants and extinguishers;
- Coordination of the intervention with the civil protection services of the Port of Casablanca.

A training session was organized for 160 agents of the DEPC-TP at ACAF: "Fighting fires".

#### CMA CGM INDIANAPOLIS CAR CARRIER PORT CALL

The CMA CGM INDIANAPOLIS Car Carrier called at the Marsa Maroc Car Ferry Terminal in the port of Casablanca on Sunday February  $4^{\rm th}$ . This LNG-powered vessel, 200 meters long and with a capacity of 7,000 vehicles, is one of a series of four sister ships chartered by CMA CGM's Ceva logistics subsidiary, which has entered the new-car sea freight market, which has seen strong growth in recent months.

## MARSA MAROC

#### PORT FACILITY ISPS CODE COMPLIANCE DECLARATIONS RENEWED

The Port of Casablanca's car carrier terminal and multi-purpose terminal facilities were re-certified as compliant with the ISPS Code in February 2024 by the Ministry of Equipment and Water, following an update of the security assessments and plans for the East Terminal, the Carrier Terminal, and the Multipurpose Terminal. This five-year renewal is part of our Terminal Safety Improvement program.

The International Ship and Port Facility Security (ISPS) Code, which went into force on July 1st, 2004 under Chapter XI-2 of the SOLAS Convention, forms the basis of a comprehensive, mandatory security regime for the international shipping industry.

In particular, the ISPS Code aims to create an international framework that fosters cooperation between contracting governments, government agencies, local administrations, and the maritime and port sectors, in order to assess and detect potential threats to the security of ships and port facilities used in international trade, as well as to implement preventive security measures against these same threats.

#### **COMMISSIONING OF 6 FORKLIFTS**

In March 2024, Marsa Maroc commissioned 6 forklifts, 4 for the East Container Terminal and 2 for Container Terminal 3. These forklifts, with a capacity of 9 tons, can handle empty containers and offer stacking heights of up to 7 containers.

In terms of their ecological footprint, these new forklifts comply with the European CE Stage IIIA standard for exhaust emissions and are also equipped with an automatic fire detection and extinguishing system.



# NEW TRAFFIC AT THE MULTIPURPOSE TERMINAL

DEPC's Multipurpose Terminal saw the start-up of new traffic in the first quarter, with the handling of almost 12,000 tons of export fertilizers over four calls.

In addition to handling bulk fertilizers, the terminal also provided ancillary services including stacking, skidding, and warehousing. These services guarantee optimum handling of goods throughout the entire process.

## MARSA MAROC

#### **PORT OF MOHAMMEDIA**

# FIRE SIMULATION EXERCISE AT THE OIL TERMINAL

As part of our emergency preparedness program, a fire simulation exercise took place on March  $7^{\rm th}$ , 2024 at the Mohammedia Port Oil Terminal. The aim of this simulation is to evaluate the fire-fighting system in place at this port.

The exercise simulated a gasoline slick fire on the platform and in the water, one of the major risks mapped for the Oil Terminal.

The exercise mobilized significant human and material resources, and tested communication and coordination between the various entities involved in emergency management.



#### **TANGER MED PORT**

#### THE BULK AND GENERAL CARGO TERMINAL EXPANDS ITS SCOPE OF OPERATIONS

Marsa Maroc has broadened its scope of operations, taking over handling activities at the Tanger Med Railway Container Terminal in January 2024. Nearly 3,700 containers were loaded and unloaded by the terminal's teams during the first quarter, in the safest and most productive conditions. In this way, Marsa Maroc is adapting to the ever-changing needs of its customers, offering them new quality services within Tanger Med Port Complex.



# NEW TRAFFIC AT THE BULK AND GENERAL CARGO TERMINAL

Last March, the Bulk and General Cargo Terminal at Tanger Med Port handled an initial call of 2,300 tons of iron loads. Forecasts for this new traffic, which started up in the first quarter of 2024, are in the order of 30,000 tons for its start-up year, with the ultimate aim of supplying the national and international markets.



#### Digitization



# FURTHERING THE DIGITIZATION DRIVE TO FACILITATE THE PURCHASING FUNCTION

Pursuing its commitment to digital transformation, Tanger Med Group continues to advance its digitization program with the deployment of a dedicated and secure platform for its Purchasing function, accessible via the link: https://portailachats.tangermed.ma

This platform enables online referencing in one or more of the Group's business sectors, as well as online submission of consultations and invitations to tender launched by the Group. It also enables monitoring of the execution and receipt of orders (purchase orders and contracts), as well as remote printing of attachments and invoices. Suppliers can also submit their invoices electronically and manage their relationship with the Group. This platform aims to optimize resources and improve overall profitability. As a result, most operational tasks are now handled automatically, enabling the Purchasing function to boost efficiency and performance.

What's more, this platform simplifies communication with suppliers by making exchanges more accessible and searchable. Integrating electronic signatures on Purchase Orders has also made the process even smoother.

The Procurement Contract and Oracle Supplier Lifecycle Management (SLM) modules are entering their acceptance phase, where they will be assessed in preparation for their roll-out to all Group subsidiaries.



#### **TANGER MED ACHIEVES ISO** 22301:2019 CERTIFICATION FOR IT CONTINUITY MANAGEMENT

Tanger Med Port Authority has been certified to ISO 22301 (version 2019) for its IT Business Continuity Management System (SMCA).

ISO 22301 is an international standard that defines best practices for establishing, maintaining, and improving IT business continuity policies and processes, in order to prevent and respond effectively to disruptive incidents.

This certification testifies to Tanger Med Group's unwavering commitment to operational excellence, resilience, and stakeholder protection. highest levels of resilience in all its operations.

#### NEW FEATURE ON THE PORT **COMMUNITY SYSTEM: OIAM SOLUTION FOR EFFICIENT ACCOUNT AND ACCESS** MANAGEMENT

Tanger Med launches the "OIAM" (Online Identification and Access Management) online registration and account management service as part of its Port Community System (PCS). This new module aims to modernize and fully digitize the registration process for organizations and users, offering a series of advanced features for optimal account and service management.

Tanger Med PCS's OIAM Service gives users access to a simplified online registration process. This platform guarantees the reliability of information thanks to a code verification system for email addresses, ensuring data security right from the start of the

Thanks to OIAM, organization representatives can now manage profile and service requests remotely, simplifying collaboration and speeding up processes. In addition, centralized account management enables administrators to perform tasks such as demonstrates its determination to maintain the integrating, deleting, and assigning services efficiently and securely.

> This revolutionary service also optimizes internal operations processing, thanks to direct access for business managers and administrators to validate registrations and service allocations.



#### FACILITATING REQUESTS FOR EXTERNAL PORT TRACTION

The digitization of external port traction requests at Tanger Med marks a significant step towards the overall modernization of port procedures.

In addition to the formalities already in place for movement authorizations and internal traction orders, a new procedure has been introduced to regulate tractor access to the Port Complex in order to manage isolated import semi-trailers.

Requests for port access for external tractors can now be submitted directly via Tanger Med's Port Community System (PCS). This initiative aims to simplify port operations while ensuring effective control and transparent management of flows.

After a test phase with a few operators, this method has been extended to all operators as of March 14, 2024.

## **Industrial Platform**

#### **TANGER MED ZONES**

#### **NEW FACILITIES IN TANGER MED INDUSTRIAL PLATFORM**

#### CABO NEGRO COMMERCIAL ZONE

## A NEW HYPERMARKET CONCEPT TO OPEN SOON IN THE NORTH OF THE KINGDOM



Africa Retail Market (ARM), which operates in Morocco under the French supermarket chain "U", has announced the start of construction on its new hypermarket concept, scheduled to open in summer 2025

The new Hyper U store is located in the Cabo Negro commercial zone developed by Tanger Med Zones (TMZ).

The operation will create 350 direct jobs and 450 indirect jobs in the region.



#### TANGER AUTOMOTIVE CITY

#### **ZF PASSIVE SAFETY SYSTEMS MOROCCO**



ZF is a global technology company offering advanced mobility products and systems for automobiles, commercial vehicles, and industry. Its comprehensive range of products is aimed primarily at automakers, mobility service providers, and start-ups in the transport and mobility sector. ZF electrifies a variety of vehicles, and its products contribute to reducing emissions, protecting the climate, and improving safety in the field of mobility.

With the goal of penetrating African markets and strengthening its global value chain, Germany's ZF has embarked on a project to set up a 7,000 m² facility in Tanger Med Industrial Platform. This new 1.2 million EURO plant will be dedicated to the production of high value-added automotive equipment, and it will ultimately provide 500 direct jobs.

In addition to the automotive sector – passenger cars and commercial vehicles – ZF also serves market segments such as construction and agricultural machinery, wind power, marine propulsion, rail drives, and test systems.

With some 168,700 employees worldwide, ZF generated sales of €46.6 billion during the 2023 fiscal year. In addition, the company operates 162 production sites in 31 countries, ranking 9th among the world's top 100 equipment manufacturers.

### MUREA



Mubea, a specialist in the manufacture of highquality automotive components, is planning to set up operations at Tanger Med Industrial Platform. Founded in 1916, the company has a long history of innovation and excellence in automotive engineering.

Headquartered in Attendorn, Germany, Mubea has a global presence through its production sites, R&D centers, and sales subsidiaries in several countries.

For this reason, the German equipment manufacturer has decided to set up at Tanger Med Industrial Platform, more specifically in TAC, thus joining a developed automotive ecosystem of over 150 tier 1, 2, and 3 operators. This new 5 M EURO facility, covering an area of 6,000 m², will create 270 direct jobs dedicated to the production of preformed carbon fiber components.

Mubea's core expertise lies in the design and manufacture of innovative chassis and powertrains. The company is renowned for its ability to provide customized solutions to meet the most demanding requirements of automakers worldwide.

# OPENING AT THE INDUSTRIAL PLATFORM:

#### TANGER AUTOMOTIVE CITY

#### **KOSTAL MOROCCO**



# KOSTAL

On January 16<sup>th</sup>, 2024, KOSTAL Group, world leader in the manufacture of mechatronic components for the automotive industry, inaugurated a new plant at Tanger Med Industrial Platform. The 25 million euro facility covers 12,500 m². In compliance with the most stringent standards, the plant has obtained ISO IATF and ISO 14001 certifications, as well as accolades from all the major equipment manufacturers.

Since its first establishment in 2016, KOSTAL Maroc has grown to ensure sales of over 75 million euros and a dedicated team of over 700.

KOSTAL Maroc produces technically advanced automotive components; its products combine advanced mechanical features with complex electronics and refined surface finishes, making them unique in the region.

KOSTAL Maroc benefits enormously from its proximity to major automotive centers and the robust transport networks of Tanger Med Industrial Platform. With this new location, KOSTAL strengthens its position as a competitive player in the automotive supply chain, alongside global automotive OEMs and suppliers.

#### **RAVAGO-REPSOL**



# Ravago

RAVAGO, a major player in the provision of services for the global plastics, chemicals, and rubber markets, opens its new plant in Tanger Automotive City (TAC) within Tanger Med Industrial Platform, working in collaboration with Repsol. The inauguration ceremony was presided over by Mr. Ryad Mezzour, Moroccan Minister of Industry and Commerce, along with representatives of Moroccan public administrations and Tanger Med management.

The new 24,000 m² facility will be dedicated to the manufacture of polypropylene (PP) compounds, a technical material widely used in the automotive industry, as well as polyamide, PBT, and alloy compounds. This expansion will enable the company to meet the growing demand from local customers, in particular carmakers such as Renault and Stellantis, who have supported the project from the outset.

Repsol and Ravago's 20 million euro investment represents a strategic initiative to support the global expansion of both companies, offering high value-added products for the automotive industry. This project aims to establish a global production capacity of 18,500 tons, mainly for export to European markets.

"The implementation of the Ravago-Repsol project at Tanger Med Industrial Platform is a testament to our commitment to automotive industrial integration. This initiative reflects our determination to actively contribute to improving the competitiveness of our industrial ecosystem," announced Mr. Ahmed Bennis, Managing Director of Tanger Med Zones (TMZ).

By setting up this new facility, Ravago will join a high-performance ecosystem as a competitive player in the automotive value chain.

"This is a key step in Ravago's growth strategy in plastic components, as we continue to support our customers with solutions to meet ever-increasing demand," said Manuel Gayo, Business Director at Ravago Manufacturing Europe.

#### TANGER FREE ZONE

**ALPLA GROUP** 



ALPLA, an international group, enters the Moroccan market to strengthen its presence in North Africa and pave the way for growth in the region. The plastic packaging specialist has acquired a majority stake in packaging producer Atlantic Packaging and founded the ALPLA Morocco JV (joint venture) with former sole shareholder/owner Diana Holding. The plant, located in the Tanger Free Zone, produces not only PET preforms for the beverage industry, but also pallets and plastic films. Preform production has recently been tripled thanks to investment in new machinery.

As part of its international expansion efforts, ALPLA now offers safe, affordable, and sustainable plastic packaging solutions in Morocco. ALPLA brings its expertise and experience to the production of PET preforms for regional markets in the Maghreb and West Africa.

In addition to preforms, ALPLA Morocco also produces plastic pallets by injection molding and packaging films by extrusion at its modern Tanger Free Zone plant.

The site currently employs 34 people. ALPLA Morocco's preform production capacity had already tripled by 2023 thanks to two additional preform production lines. In the coming years, ALPLA is even committed to expanding the Moroccan site's portfolio through other local activities, potentially including bottle and cork production.

This initiative aims to lay the foundations for sustainable growth and packaging solutions in the Northwest Africa region. "Together with our strategic partner Diana Holding, we aim to exploit the enormous potential of regional markets, open up new segments, and contribute our expertise as a global supplier of systems for preforms, bottles and closures ," explains Christian Fessler, ALPLA's Managing Director for the Middle East and North Africa.

#### PARTICIPATION IN EVENTS & INTERNATIONAL PRESENCE

# PARTICIPATION IN THE "GERMANY ROADSHOW"



The Chamber of Commerce of the Tangier-Tétouan-Al Hoceima Region has organized a Roadshow in Germany, more specifically in Berlin and Bremin, to present the Business Climate and the infrastructures for investment in the Tangier-Tétouan-Al Hoceima Region from February 12–14, 2024

Given the role played by Tanger Med Zones in the region's socio-economic development, this event is an ideal opportunity to promote the Tanger Med Industrial Platform to German companies looking to invest in Morocco, and to find out first-hand about existing investment and partnership opportunities.

#### PARTICIPATION IN THE SEMINAR ON THE MAIN PROVISIONS OF THE 2024 FINANCE ACT



On Saturday February 24<sup>th</sup>, 2024, the Northern Region Financiers' Club (Club des Financiers du Nord) organized a seminar/training session on the main provisions of the 2024 Finance Act, aimed at the region's financial community.

On this occasion, Tanger Med Zones (TMZ), as official sponsor of this event, actively participated with the presence of various representatives of its financial team. This event is of significant importance for Tanger Med Industrial Platform, which is attracting substantial foreign direct investment. In addition to being briefed on the new provisions of the 2024 Finance Act, participants were part of a fruitful exchange with experts around common issues, aimed at promoting the interests of operators at Tanger Med Industrial Platform.

# VISIT TO IASP (INTERNATIONAL ASSOCIATION OF SCIENCE PARKS AND AREAS OF INNOVATION)



Tanger Med Zones was represented by Ali Achaach, Senior Business Development Manager of Tétouan Shore (TOS), on an exploratory visit to the headquarters of the International Association of Science Parks and Innovation Zones (IASP) in Malaga.

This meeting initiated several skills development workshops, aimed at facilitating the exchange of best practices and latest advances, particularly in terms of ITO (information technology outsourcing), BPO (business process outsourcing) and KPO (knowledge process outsourcing) for the case of Tétouan Shore as an offshoring activity zone.

One of the highlights of the visit was a meeting with CEO Ebba Lund, who praised the work carried out at Tétouan Shore, underlining the importance of cooperation between Offshoring zones and innovation institutions such as IASP, in order to promote the development of forward-looking sectors.

#### INTER-COMPANY TOURNAMENT



As part of the dynamic initiatives of the Human Resources Commission of the Investors' Association of the Tangier Export Processing Zone (Association des Investisseurs de la Zone Franche d'Exportation de Tanger) (AIZFET), Tanger Med Zones was actively represented at the Inter-Company Football Tournament.

The event took place in an atmosphere of camaraderie and healthy competition, with teams representing different companies taking to the field with hard work and determination. This tournament was of particular importance for Tanger Med Industrial Platform, not only fostering the development of social and professional links between its industrial operators, but also promoting cohesion and team spirit within this high value-added ecosystem.



## Services

#### **CIRES TECHNOLOGIES**

# PARTICIPATION AT THE 2024 EDITION OF INTERSEC DUBAI

CIRES TECHNOLOGIES was present as an exhibitor of its own digital solutions at the 2024 edition of Intersec Dubai, one of the most prestigious trade fairs in the safety/security sector. Participation in this international event enabled Cires to present its latest digital products, in particular TRACUP, RIDUP, and TRAFFIX, to an international audience, generating new opportunities and prospects for international development.





# NEW INTEGRATED MODULE FOR PSI CIRES: INTEGRATED SECURITY PLATFORM

As part of the ongoing integration of services and systems on the PSI Integrated Security Platform, Cires' Hypervisor, a new Fire module has recently been added. This module not only enables real-time monitoring of fire hazards, but also provides rapid response and effective coordination in the event of an emergency. The integration of this module reinforces the efficiency of the CIRES platform, consolidating its position as the benchmark solution for safety and security.

#### TANGER MED ENGINEERING



#### NEW PARTNERSHIP BETWEEN TME AND ANP

As part of its commitment to modernizing port infrastructures, the National Ports Authority (ANP) has commissioned Tanger Med Engineering (TME) to carry out a technical feasibility study on dynamic moorings in several Moroccan ports.

The study covers several ports, including Nador, Mohammedia, Casablanca, Jorf Lasfar, Safi, and Agadir. The main aim of this initiative is to identify port terminals with a high consignment rate.

The aim of the study is to assess the feasibility of installing dynamic mooring solutions in these selected terminals to improve their operability rate. This technical approach is seen as a lever for optimizing port operations and boosting the efficiency of maritime activities in these strategic ports.

This is part of the ANP's drive to modernize and adapt port infrastructures to the current demands of the maritime sector, while ensuring greater competitiveness and fluidity in trade.

## CSR

#### LYCEE MEDITERANEEN



#### VISIT TO TANGER MED PORT: HEADING TOWARDS NEW HORIZONS

On January 5<sup>th</sup>, 2024, the MPSI preparatory students paid a visit to Tanger Med Port. This in-depth experience of the port and logistics professions shed light on their understanding of global supply chains. Over the course of a morning, the students enjoyed a guided tour featuring presentations, a visit to the Harbor Master's Office, exploration of the terminals, and discovery of the Dalia Sailing School, adjacent to Tanger Med Port Complex. Throughout the tour, the students discussed their career opportunities after graduation with Group engineers.









# LYMED TAKES PART IN THE TETOUAN CPGE ORIENTATION FORUM

As part of its promotional campaign across the Kingdom, LYMED took part in the second CPGE Orientation Forum in Tétouan. The booth attracted a large number of high school graduates, curious to find out more about the LYMED program and how to access it. In addition to individual exchanges with visitors, the day included a presentation by LYMED, followed by a personal account from a PM student, who shared details of their experience at the school. By taking part in this local forum, LYMED is reaffirming its regional identity and its ambition to position the Northern Region as a benchmark of excellence at national level.





# ORAL EXPRESSION WORKSHOPS LAUNCHED

In response to the need to strengthen students communication skills, LYMED has created a workshop dedicated to oral expression, in a setting where free speech is valued and encouraged. Through a series of interactive exercises and group work, students overcome their inhibitions and progressively open up to express themselves on stimulating topics related to competitive examination preparation.



#### INTER-SCHOOL TOURNAMENT: STRENGTHENING SYNERGIES WITH THE CPGE CENTER IN TÉTOUAN

LYMED organized the second Inter-Prépas Sports Day in collaboration with the Tétouan CPGE center. The tournament featured several sporting events, organized around three disciplines: football, volleyball, and basketball. This event, which has become a tradition, enables LYMED students to take part in competitions in the best possible conditions, and consolidates relations between local preparatory classes. LYMED distinguished itself by winning the football and volleyball tournaments and lost to CPGE Tétouan in the basketball final.





# HORIZONS CONFERENCE: THE INSPIRATIONAL JOURNEY OF A POLYTECHNIC GRADUATE

LYMED was honored to welcome the École Polytechnique winner, Mr. Amine BENYESSEF, Project Manager at Tanger Med Group.

During his speech, Mr. BENYESSEF shared his experience of the preparatory classes, highlighting the versatility of his career path. He also shared some practical tips for tackling competitions more calmly.

The conference ended with a question-and-answer session focusing on preparation for written and oral exams, and post-graduate engineering opportunities.





# LAST MOCK COMPETITION OF THE YEAR FOR LYMED STUDENTS

From March  $18^{\rm th}$  to  $22^{\rm nd}$ , MP and MP\* students took part in the second and final mock competition of the school year. In the run-up to the written exams, this final simulation exercise tested their knowledge and resilience, essential elements for success in the real competition.

A real lever for pedagogical excellence, mock competitions enable students and teaching staff to assess the efforts made over the last two years, and to revise preparation strategies where necessary.

# LYMED STUDENTS TAKE PART IN PUBLIC SPEAKING COMPETITION

Four MPSI students shone with their eloquence in the Public Speaking competition organized by LYMED. During the event, students were able to put their skills acquired during workshops at LYMED into practice, covering a wide range of topics related to science and environmental issues.

The competition closed with the announcement of the winner, MPSI student Aymen LMRINI, who was awarded best speaker of this year's competition for his essay on regret.



#### LAUNCH OF THE LYMED PROMOTIONAL CAMPAIGN FOR THE 24-25 SCHOOL YEAR

As in previous years, LYMED ran a promotional campaign to introduce the school, its pedagogical levers of excellence, and the remarkable results of the first graduating class.

The teams crisscrossed 8 regions of the Kingdom and had the opportunity to meet over 2,500 high school students enrolled in nearly 70 high schools. During the campaign, the teams were also able to interact with teachers and guidance counselors, consolidating our links with the educational community.

To mark the occasion, future high school graduates wanting to join LYMED at the start of the 24-25 academic year were invited to attend the Open Day organized on Saturday May  $4^{\rm th}$ .



# IFTAR WITH THE YOUTH OF THE TETOUAN ISLAMIC CHARITY ASSOCIATION

During the month of Ramadan, LYMED students shared an Iftar with the Tétouan Islamic Charity Association, which supports around 30 homeless young people from disadvantaged backgrounds.

During this meeting, our students had the opportunity to guide these young people around our campus, introduce them to our training, and share their respective career aspirations. As mealtime approached, all participants pitched in to prepare the meal.



#### TANGER MED FOUNDATION



# TRAINING PROGRAM FOR SPECIAL NEEDS ASSISTANTS (SNA)

Building on the success of previous editions, the Special Needs Assistants (SNA) training cycle is back for 2024. Tanger Med Foundation therefore renews its partnership with the "Enfants du Paradis" (Children of Paradise) Association and the Provincial Departments of the Ministries of National Education and Health in Tangier.

Of particular importance, this cycle aims to prepare qualified resources to reinforce the autonomy of children with intellectual disabilities and facilitate their inclusion in the school and extracurricular environment.

This year's SNA training program will once again involve around twenty candidates, with modules led by professionals in fields such as psychomotricity, speech therapy, pediatrics, neurology, child psychology, and legislation.

At the end of the course, participants will receive an official certificate, recognized by the French Ministry of Education, Preschool, and Sports. This recognition will enable them to work as Special Needs Assistants, providing effective support to mentally handicapped children.



# EQUIPPING A RESOURCE ROOM TO SUPPORT STUDENTS WITH LEARNING DISABILITIES

Pursuing its mission to promote inclusive spaces for the development of mentally handicapped children, Tanger Med Foundation has contributed to the equipping of a resource room at Hassan I Elementary School in Tangier. Launched 3 years ago, this room is designed to accommodate children with learning difficulties, complementing their existing schedules in their main schools.

This educational project not only provides children with pedagogical support, but also stimulates their cognitive skills and broadens their horizons. Programmed workshops take into account the needs of each student through:

- Acquisition of techniques related to sensorimotor skills (sign language, Braille, etc.).
- Mental stimulation activities to prepare students for learning

Through its contribution to the purchase of equipment and teaching materials, Tanger Med Foundation aims to contribute to the sustainability of this project.



#### **CELEBRATION OF INTERNATIONAL WOMEN'S RIGHTS DAY**

On March  $8^{th}$ , Tanger Med Foundation organized a seminar for a group of 50 women from the province of Fahs Anjra. Held under the theme of "Empowering Rural Women – Supporting Women's Leadership", the event's mission was to create a space for sharing, raising awareness of rural women's potential, and showcasing their day-to-day achievements.

Designed with a participative approach, the meeting brought together representatives of associations, entrepreneurs, and housewives. Accompanied by experts in coaching and personal development, the participants, who came from different backgrounds, reinforced their learning and renewed their promise of resilience and perseverance.

# May

#### 26

#### **Morocco Horizons Forum**

Paris, France

28-30

#### African Ports Forum

Cotonou, Benin

29-30

# Hispano-Moroccan Business Meeting For The Maritime, Transport, & Logistics Sector

Tangier, Morocco

## 29 may - 01 june

#### **BTP EXPO & BTP Forum**

Marrakech, Morocco

29 - 31

#### **GITEX AFRICA MOROCCO**

Marrakech, Morocco

30

#### Meeting of Francophone Entrepreneurs - CGEM

Marrakech, Morocco

31

#### 2024 MEDPORT Forum

Malta

# EVENTS FANTS FANTS

# June

04

#### International Logistics Conference of MFB

Agadir, Morocco

11-13

#### **TOC Europe**

Rotterdam, Netherlands

25 - 30

#### Africa Debate 10<sup>th</sup> Year Anniversary -Morocco Investor Forum

London

27-30

#### Tanger Med International Sailing Regatta

Dalia Sailing School

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