

Quarter 4 - 2023

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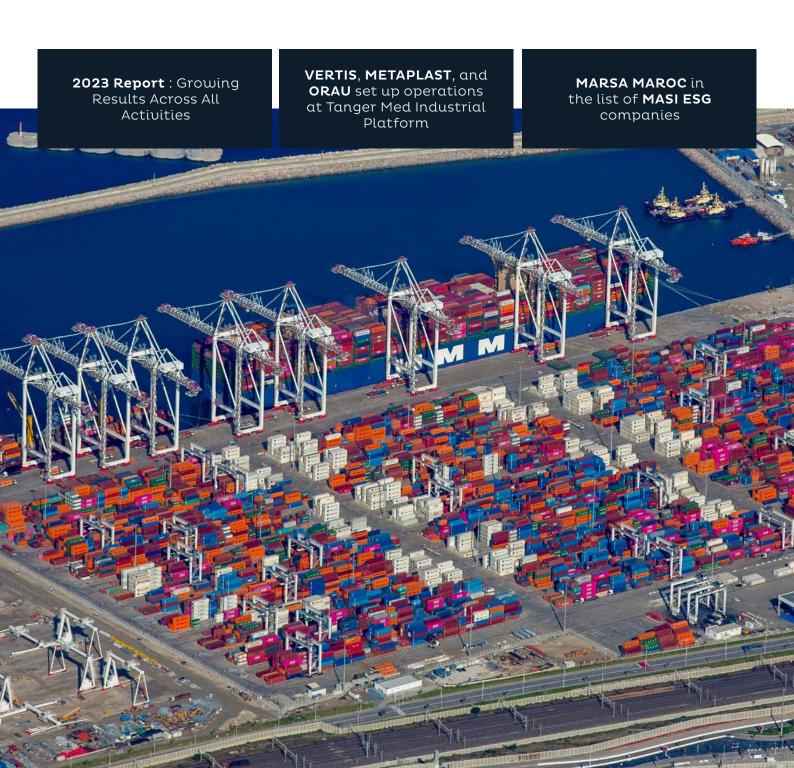
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TANGER MED NEWS

Tanger Med News

Port and Logistics

Industrial Platform



















Tanger Med News

Performance Report of Tanger Med Port and Logistics Cluster for the year 2023 _____





9,6 MILLION TEUS*
Consolidated Volume of Tanger Med
Port Complex and Marsa Maroc, with
reprocessing of Tanger Alliance traffic.







* Twenty foot equivalent

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PARTICIPATION IN WORLD BANK AND IMF ANNUAL MEETINGS



Tanger Med Group took part in the Annual Meetings of the Boards of Governors of the World Bank Group and the International Monetary Fund (IMF), held in Marrakech from October 9 to 15, 2023. This week-long global gathering brought together world leaders, financial experts, and decision-makers to discuss key economic issues.

The Group took an active part in this global event, contributing to the Knowledge Café entitled "Unlocking the Secrets of Tanger Med, a Leader in Port Logistics". On this panel, Tanger Med shared its innovative strategies, practices, and technologies that make the port complex a leader in port logistics.

The panel was an opportunity to highlight the initiatives that have positioned the port as the 4th best container port in the world in 2022, according to rankings established by the World Bank and S&P Global Market Intelligence.

The Group also took part in the panel "Green Infrastructure: Stimulating Financing, PPPs, and Innovations for Greater Impact", during which discussions focused on the dual challenge facing infrastructure investment: stimulating economic growth while minimizing environmental impact. The group shared its experience in finding innovative solutions to these challenges, emphasizing the need to strike a balance between economic development and environmental sustainability.

Tanger Med's active participation in this panel helped to enrich the debates and demonstrate the Group's commitment to sustainable and innovative practices.

ORGANIZATION OF THE 2023 ANNUAL MEETING FOR AFRICAN SEZS



The Africa Economic Zones Association (AEZO) and the African Union, in partnership with Tanger Med Group, organized the "Annual Meeting of Special Economic Zones" on November 23rd and 24th under the theme "Promoting Sustainable Industrialization and Economic Diversification: A Roadmap for African Special Economic Zones".

The opening ceremony was presided over by Mr. Omar Moro, President of the Tangier-Tétouan-Al Hoceima Regional Council, Mr. Mehdi Tazi Riffi, CEO of Tanger Med Group, and Ms. Nardos Bekele-Thomas, CEO of NEPAD, Mr. Abubakar Hassan Abubakar, Kenya's Secretary of State for Investment Promotion, Dr. Richard Bolwijn, Director for Investment at UNCTAD, and Mr. Chiza Charles Newton Chiumya, Director for Industry, Mining, Entrepreneurship, and Tourism at the African Union.

This annual meeting was a platform for debate on the major issues involved in sustainable industrialization and economic diversification across Africa. The decision–makers drew their inspiration from international best practices, while taking into account the continent's unique socio–economic landscape.

Over 300 participants took part in the event, representing more than 60 economic zones from 48 African countries, including international organizations, financial institutions, investment promotion agencies, and more than 30 international experts.

PARTICIPATION IN THE 2023 AFRICAN INFRASTRUCTURE FORUM

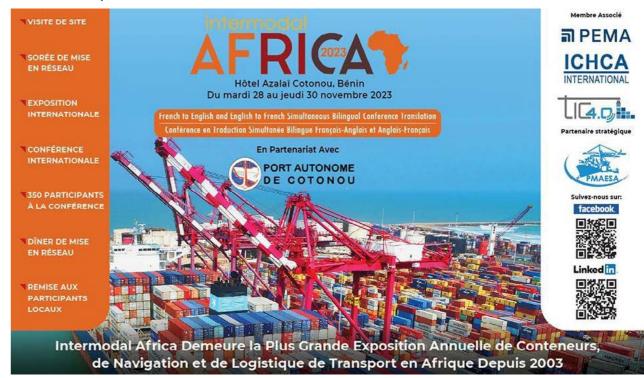


Tanger Med Port Authority and Marsa Maroc took part in the African Infrastructure Forum held in Rabat on December 7 and 8, 2023, with the theme "The Challenge of Sustainable Infrastructure in Africa".

The forum brings together a wide range of stakeholders involved in Africa's transport infrastructure ecosystem. The event is also a platform for discussing issues and exploring innovative approaches to the planning, development, and management of sustainable infrastructure in Africa.

The forum closed with a call for a projects session, during which African infrastructure and transport ministries were given the opportunity to present strategic projects underway or planned in their countries. The various private partners, technical experts, and financial investors in attendance had the opportunity to deepen their knowledge of these projects, to grasp their implications for the region's economic growth, and to explore partnership opportunities with a view to contributing to their realization.

TANGER MED ENGINEERING AT THE INTERMODAL AFRICA TRADE FAIR IN COTONOU, BENIN



Tanger Med Engineering took part in the Intermodal Africa event, held in Cotonou, Benin from November 28 to 30, 2023. This participation highlighted TME's expertise and commitment to port infrastructure development in Africa.

Intermodal Africa is a major event bringing together shipping, logistics, and supply chain professionals. It's an essential platform for discussing challenges and opportunities in the sector, exchanging innovative ideas, and exploring new collaborations. Tanger Med Engineering's participation in this event demonstrates its commitment to sharing best practices and its desire to contribute to the sustainable development of port infrastructures in Africa.



PARTICIPATION IN THE FIRST MO-ROCCAN MARITIME PILOTAGE CONGRESS

Tanger Med Port Authority and Marsa Maroc took part in the first Moroccan Maritime Pilotage Congress, organized on October 21st and 22nd in Tangier by the Tanger Med Piloting Association. The theme of the meeting, which brought together a number of national and international experts, was "Maritime Pilotage: Challenges and Developments".

The objectives of this event were to promote modern, efficient professional marine pilotage in Morocco and elsewhere, and to share best practices, experience, knowledge, and "trade" know-how.





THE BOARD OF DIRECTORS OF RENAULT WORLDWIDE, CHAIRED BY ITS CHAIRMAN OF THE BOARD, MR. JEAN-DOMINIQUE SENARD, VISITS THE PORT COMPLEX

On October 12, 2023, Tanger Med Port Complex welcomed a visit of Mr. Jean-Dominique Senard, Chairman of the Board of Directors of Renault Group, accompanied by a high-level delegation of leading members of his Board of Directors.

The visit by Mr. Senard and his delegation to Tanger Med Port Complex highlighted the importance of the collaboration between Renault Group and Tanger Med Group, particularly regarding the management of the terminal dedicated to new vehicles at the port complex and their presence at Tanger Med Industrial Platform. This specific section is of crucial importance for the transport of cars produced by Renault from its factory to the Port Complex via the rail network, illustrating the efficiency and logistical coordination of this partnership.

To learn more about our interview with

Jean-Dominique Senard
Chairman Renault Group

Scan the co





VISIT OF THE MAYOR OF ROTTERDAM AND A BUSINESS DELEGATION FROM THE NETHERLANDS TO TANGER MED PORT COMPLEX

On October 13, 2023, Tanger Med Port Complex welcomed the Mayor of Rotterdam, Mr. Ahmed Aboutaleb, accompanied by a business delegation from the Netherlands. During their visit, the Mayor of Rotterdam and the members of his delegation had the opportunity to explore advanced port facilities, take a close look at ongoing logistics operations, and familiarize themselves with innovative initiatives in place





OFFICIAL VISIT OF FEDERAL COUN-CILLOR GUY PARMELIN TO MO-ROCCO ACCOMPANIED BY A SWISS DELEGATION TO TANGER MED

On October 15, 2023, Federal Councilor Guy Parmelin visited Tanger Med Port Complex, accompanied by a high-level Swiss delegation. During the visit, the delegation had the opportunity to discover the integrated Tanger Med project and learn more about the international companies established in the Industrial Port Complex.

The delegation met with port and industrial operators based in Tanger Med, as well as promising opportunities for bilateral cooperation in the dynamic context of international trade.

NEW MARITIME CONNECTION TO NORTH AMERICA OPERATED BY CMA CGM: NAMEX

Tanger Port Complex extends its maritime connectivity with a new seasonal service established by CMA CGM, providing a Tanger Med - Halifax - New York - Philadelphia - Norfolk - Savannah - Charleston - Tanger Med route.

The new link will offer faster transit times, advanced technological solutions such as climate-controlled atmosphere and Smart Reefer containers, and intermodal solutions that will facilitate business opportunities in Southeast Asia, Africa, and the Mediterranean.

These intermodal solutions enable delivery by train from Halifax to Toronto/Montreal in 3 to 4 days. The new seasonal offer is dedicated to the export of fruit and vegetables from Morocco to North America.



NEW DSTS CRANES AT THE TC4 CONTAINER TERMINAL

As part of the TC4 expansion, a series of new DSTS cranes has been delivered, including the addition of 8 units dedicated to this expansion project, bringing the total number to 20 cranes.

These DSTS cranes are specifically designed to maneuver 26-container wide ships, with a maximum container capacity of 24 000 TEU.



LAUNCH OF NEW DEVELOPMENT PHASES FOR TERMINAL TC4

Terminal TC4, initially planned as a 2 000-meter-long linear dock, is now in its final phase of development, adding a handling capacity of 1 million containers.

Covering an area of 18 hectares, this extension will include an additional 400 meters of dock. It is comprehensively equipped with electrical features, such as Shore Power and Auto-Mooring, to ensure greater efficiency and support the transition to netzero emissions.



NIPPON EXPRESS EXPANSION

NIPPON EXPRESS expands its storage capacity at Tanger Med Logistics Zone for the 3rd time, to support the growth of its business in the area.

The Japanese group, which has been present at MedHub since 2019, currently occupies an area of 5 000m².

This expansion reflects strong demand from customers who wish to benefit from MEDHUB's strategic location, facilities, and customs advantages.

NEW FACILITIES AT MEDHUB



AUTODISTRIBUTION MAROC FACILITY

AUTODISTRIBUTION MAROC, national leader in the distribution of car and truck spare parts, has chosen Tanger Med Logistics Zone, operated by MedHub, for the creation of its main 2,500 m² logistics platform for the storage and distribution of spare parts for the Moroccan market and for export.

On a global scale, AUTODISTRIBUTION INTERNATIONAL is a major European player in the distribution of spare parts, and a leading automotive sales organization with 3,000 sales outlets for the distribution of spare parts, tools, accessories, and automotive equipment. Its presence extends to 48 countries in Europe, North Africa, and Central Asia.



DITH GROUP FACILITY

DITH Maghreb, a subsidiary of Duferco International Trading Holding (DITH), has set up its logistics hub at Tanger Med Logistics Zone. This new 2500m² warehouse at MedHub will serve as a regional hub for the DITH Group's steel and metal products distribution business in the Maghreb and Africa.

It will also serve as a logistics platform for other European markets where DITH Group has a strong presence.

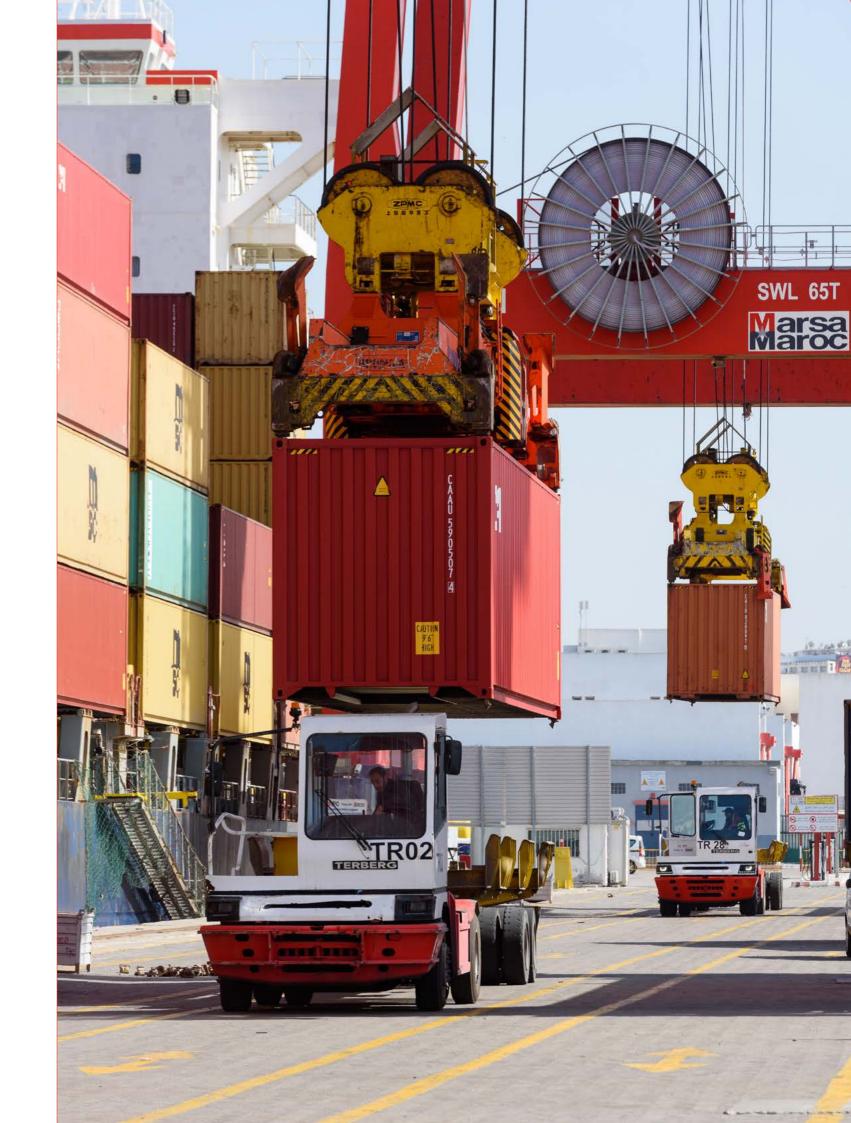


AGF FREEZERS LTD FACILITY IN COLLABORATION WITH TIMAR GROUP

AGF Freezers Ltd, a major global player in the design of food freezing equipment, has established its presence in the MedHub Logistics Zone in partnership with TIMAR Group, an international transport and logistics specialist. The aim of this collaboration is to simplify the shipping, delivery, and storage of AGF parts and equipment for customers.

Located at the crossroads of Europe, Africa, and the Middle East, the AGF Freezers warehouse in Tanger Med Logistics Zone boasts an advantageous location, state-of-the-art infrastructure and advanced technologies, enabling the efficient management of large volumes of goods. TIMAR Group takes care of customs clearance, transport, and warehousing.

This synergistic collaboration between AGF Freezers and TIMAR Group will optimize processes and improve connectivity, both nationally and internationally. AGF customers will benefit from the added value of more efficient regional logistics.







FIRST SHIPMENT OF WIND TUR-BINES FOR THE DAKHLA PROJECT UNLOADED AT LAÂYOUNE PORT

The first shipment of wind turbine components for the Dakhla wind power project arrived at Laâyoune Port in early October. A total of 7 stopovers are planned to unload the equipment required for this 60 MW project, i.e., 12 wind turbines made up of several components each, for a total tonnage of 8 000 T.

This DAWEC wind power project will supply the Dakhla desalination plant and be connected to ONEE's national grid.



CASABLANCA PORT WELCOMES LO-RO GREAT LAGOS VESSEL

On November 20th, Casablanca Port welcomed the GREAT LAGOS, the largest Lo-Ro vessel and second in a series of six owned by the Grimaldi Group. Recently delivered, this mixed Lo-Ro vessel is 250 m long and 39 m wide, and can carry vehicles, containers, and various types of cargo.

As a reminder, Marsa Maroc's terminals at Casablanca Port welcomed the world's first G5-class Ro-Ro vessel, the "Great Antwerp", on June $18^{\rm th}$.



MARSA MAROC IN THE MASI.ESG INDEX OF COMPANIES

Marsa Maroc has been included in the MASI.ESG index of the Casablanca Stock Exchange, following a reuision of the index, marked by a significant change in the methodology used to score companies' ESG performance.

The Casablanca Stock Exchange, in partnership with Refinitiv (a global player in ESG data and evaluation), has undertaken a quantitative evaluation of companies based on more than 160 criteria, divided into three key themes: Environment, Society, and Governance.

The result of this methodological change is a new composition of the MASI.ESG index, now extended to 20 stocks, including Marsa Maroc since January 2023.



SMI-QSE CERTIFICATION RENEWED FOR ALL OPERATIONS AT CASABLAN-CA PORT

The Operations Department at the Port of Casablanca, including Container, Ro-Ro, and Multi-purpose traffic, successfully passed the renewal audit of the SMI-QSE Integrated Management System in compliance with the three ISO 9001, ISO 14001, and ISO 45001 standards.

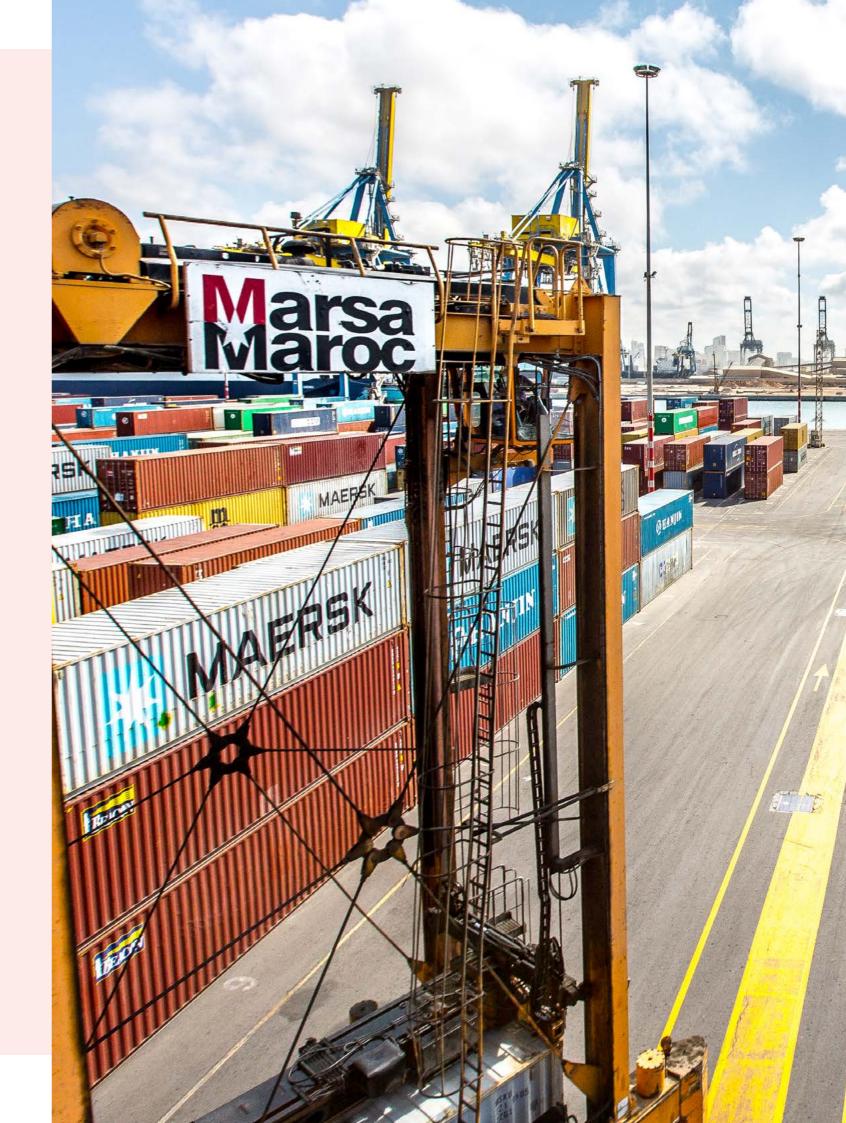
This year's audit, carried out by TUV RHEINLAND, highlighted the total absence of any non compliance and highlighted several strong points.



PARTICIPATION IN THE "INTER-NATIONAL FORUM AND AFRICAN TRANSPORT EXHIBITION" HELD IN ABIDJAN

Marsa Maroc participated in the International Forum and African Transport Exhibition (FISAT) held from November 29th to December 1st, 2023, in Abidjan. This 7th edition focused on "Modernizing Logistics Ecosystems, Transport, and Infrastructure: Sustainability, Security, Digitalization, and Youth Employability."

The forum, which brought together participants from across Africa, provided a dynamic platform for sector stakeholders to exchange innovative ideas and pave the way towards a more sustainable and efficient transportation industry.



Industrial Platform

NEW SETUPS AT TANGER AUTOMOTIVE CITY



TE CONNECTIVITY LAUNCHES IT'S 4TH PLANT

TE Connectivity, a world leader in connectors and sensors, has established a new facility on its Tanger Med Industrial Platform campus to reinforce its manufacturing capabilities in Europe, the Middle East, and Africa. The plant will produce electrical components to meet customer needs in rapidly evolving industrial markets, such as electric vehicles, factory automation, battery and energy storage systems, and lighting.

Located at Tanger Med Industrial Platform, this is the Group's 4th facility at the Industrial Platform, covering an area of 20 000 square meters. It will offer a wide range of capabilities, including molding, overmolding, assembly, design engineering, and project management. At the cutting edge of technology, the site will play a central role in the manufacture of essential components for key product lines that enable the connection, identification, and tracking of electrical components in industrial markets







SETUPS OF THE FRENCH GROUP

Specializing in the cutting and assembly of metal parts for the automotive sector, the French group Vertis has just set up in Tanger Med Industrial Platform, in the activity zone dedicated to the automotive sector.

This new facility, representing an investment of 5.7 million euros, focuses primarily on the cutting, tooling, and assembly of small and medium-sized metal parts for the European and Asian markets. The project will eventually create 92 direct jobs.





The Turkish company ORAU Automotive, which specializes in the manufacture of metal, plastic, and mechanical components for the automotive sector, has chosen Tanger Med as the location for its new industrial unit.

The 70 million MAD facility covers an area of over 5 000 m2 and will eventually employ 118 Moroccan staff. Among the finished products, the company will produce clutch and brake pedals, door clips and handles, seatbelts, and other internal carparts, mainly for Renault and other customers based at Tanger Med Industrial Platform.



SETUP OF THE SOCIÉTÉ DES BOIS-SONS DU MAROC (SBM)

SBM, a subsidiary of the Castel Group, is moving into Tanger Med Industrial Platform as part of a new installation project valued at 162 million MAD. This decision is part of the Group's new business strategy, which aims to optimize and expand SBM's activities in Northern Morocco.

The new plant is expected to create 26 direct jobs in the first phase, adding to the 1 300 opportunities already generated in Morocco, spread across 9 packaging plants in 7 different regions.



employees in the long term.



Gentherm is the world leader in thermal management

and pneumatic comfort technologies for the

automotive industry. Gentherm offers automotive

solutions that include climate-controlled seats,

interior heating systems, lumbar massage functions,

and battery performance enhancements.

GENTHERM SETUP

Gentherm strengthens its global position by investing in Tanger Med Industrial Platform. The company is committed to building a first-rate industrial unit, representing an investment of 13 million euros. This facility, the first in Africa for the group, covers an area of 17 000 m² and intends to recruit more than 1 700

The plant will also produce items for traditional internal combustion engine vehicles, while meeting the needs of the booming electric vehicle market.

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DELTA INVEST SETUP

DELTA INVEST consolidates its presence in Morocco's automotive value chain through its subsidiary Delta Nord Maroc, becoming a direct supplier to Renault and Stellantis.

The new facility, in its first phase, occupies a surface area of 5 000 m2, with a planned extension of a further 8 000 m2, representing an investment of 120 million MAD. The plant will focus primarily on plastic injection molding, assembly and series decoration, and plans to recruit over 200 employees.



METAPLAST SARL SETUP

METAPLAST operates in Romania with several industrial sites dedicated to the manufacture of plastic parts for body exteriors and interiors. METAPLAST is a major supplier to renowned European carmakers such as Renault, Ford, Audi, Kia, Suzuki, Hyundai, BMW, etc.

As part of its long-standing business partnership with Renault, the company has expanded its operations in Morocco by investing in the automotive industry. This new investment involves the creation of an industrial unit specializing in the manufacture of plastic parts for body exteriors and interiors.

The new 16 000 m2 plant will increase METAPLAST's production capacity by 4 000 000 parts per year. These parts will be destined for major players already established in Morocco, such as Renault Group and Stellantis. The planned investment is estimated at 12.1 million euros and will create around 100 new jobs.



ALMADEN SETUP

Faced with growing demand and international interest in "Made in Morocco" panels, Almaden Morocco, a manufacturer of photovoltaic modules, has decided to invest in a new 500 MW production line. This expansion follows the operational success of the Al Hoceima unit, operating since 2018.

This new facility at Tanger Med Industrial Platform represents an investment of around \$8 million and aims to create 100 direct and indirect jobs. Thanks to its strategic location and the advanced infrastructure of the Industrial Platform, Almaden Morocco can optimize its presence on local and international markets, thereby contributing to the Moroccan economy and the Kingdom's renewable energy objectives.



COFICAB LAUNCHES IT'S 2ND PLANT

COFICAB maintains its commitment to sustainable growth and innovation by opening a second plant at Tanger Med Industrial Platform. This decision is in line with the company's drive to expand its global footprint in order to get closer to its customers and reduce supply chain challenges. COFICAB also aims to improve its operations and reduce its carbon footprint.

This new project, estimated at 27 million euros, will produce high-voltage cables for electric cars for companies such as Lear, Aptiv, SEBN, Fujikura, Leoni, SEWS, and TE Connectivity, and is expected to generate 200 new jobs.

A world leader in automotive megatrends such as E-Mobility, Connectivity, and Autonomous Driving, COFICAB has also conquered new markets in the household appliances, medical, and retail sectors.



SKF MAGNETIC MECHATRONIC SETUP

With the aim of further developing its expertise in the subcontracting of subassemblies and finished products dedicated to magnetic bearings and high-speed motorized machines, the SKF Magnetic Mechatronic group has chosen to establish its presence in Morocco. This commitment is reflected in the company's move to Tanger Med Industrial Platform.

SKF aims to provide energy-efficient solutions while optimizing costs. The product range includes magnetic bearings, high-speed motors (< 1 MW), electronic controllers, and modeling and control software for the automotive and household appliance sectors.

The first phase of the project, representing an investment of 1.2 million euros, will create 47 new direct jobs. This step involves leasing a 1 800 $\rm m^2$ building at the Industrial Platform to manufacture motors for machining spindles and sub-assemblies for Rapid Thermal Processors.



BAOMAC SETUP

BAOMAC Electronics, a Chinese-Turkish company, is one of the world's leading manufacturers of components for household appliances. Their products cover heating, control, lighting, and other areas related to kitchen equipment. BAOMAC's success stems from its commitment to innovation in manufacturing processes, having achieved sales of 20 million euros by 2022, with a workforce exceeding 200 employees.

With this in mind, BAOMAC decided to expand its activities in Africa, choosing Tanger Med Industrial Platform as its destination. The new project represents an investment of 12.3 million euros and covers an area of 12 000 m^2 .



NORTH INVEST INDUSTRY SETUP

NORTH INVEST INDUSTRY is a subsidiary of LARICONF SARL, a clothing company with many years of experience in the textile sector. Through its new subsidiary, the Group plans to set up a new industrial unit designed to boost its production capacity for both garments and finished products.

The project is part of the national development strategy for the textile sector initiated by the Ministry of Industry and Trade to encourage conversion to high value-added niches.

The project involves setting up a garment and finished product unit with laboratory, warehouse, and automatic machine rooms on a 7 000 m2 site within Tanger Med Industrial Platform. The investment amounts to 2 million euros and will help boost the textile sector by creating over 275 direct jobs.



MOLDETIPO MOROCCO SARL-AU SETUP

MOLDETIPO MOROCCO SARL-AU- established a new unit dedicated to the manufacture and maintenance of molds for the assembly and mounting of automotive electronic parts within Tanger Med Industrial Platform. Thanks to this investment, the company plans to produce an additional 120 molds over the first three years, while offering consulting services, technical solutions, and engineering concepts featuring sophisticated technology already proven on the international market.

The new facility represents an investment of over 2 million euros and covers an area of around 1700 m^2 .

NEW SETUPS AT TETOUAN PARK



SODIPOL SETUP

SODIPOL, the sole distributor of Le Berger dairy products, plans to launch its operations in Morocco with an initial investment of 15 million MAD at Tanger Med Industrial Platform.

This promising company has chosen a strategic location in the Tétouan Park Industrial Zone, on a plot of over 1 500 m2, offering 15 job opportunities and reinforcing its commitment to local economic development.



BRICO MART SETUP

Brico Mart is a Moroccan company specializing in the distribution of industrial and domestic paint, as well as the supply of various tools. The company plans to launch its activities with an initial investment of 7 million MAD.

The new 4 600 m2 plant in Tétouan Park will create 16 direct jobs in the initial phase.

NEW SETUPS IN TANGER FREE ZONE



GALVARPLAST SETUP

GALVARPLAST, a Spanish company specializing in the manufacture of windshield wiper tubes and gaskets, is about to embark on a second 1 524 m² extension within Tanger Med Industrial Platform. This ambitious expansion is accompanied by a positive outlook for employment, resulting in the creation of 130 new direct jobs.

This decision demonstrates GALVARPLAST's ongoing commitment to developing its operations in Morocco and exploiting the opportunities offered by Tanger Med Industrial Platform. By expanding its facilities, the company is helping to create local jobs, thereby contributing to the dynamism of the region and the local economy. This extension testifies to GALVARPLAST's confidence in the sustainable growth potential offered by Tanger Med.

GLOBAL DENTAL DIGITAL INDUSTRY MOROCCO SARL SETUP

GLOBAL DENTAL DIGITAL INDUSTRY MOROCCO SARL, a Moroccan-born business with links in Europe, the Americas, and China, has established itself in the field of dental prosthesis manufacturing. With an investment of 5 million MAD, this dynamic company is making a significant contribution to the sector.

The impact of GLOBAL DENTAL DIGITAL INDUSTRY MOROCCO's involvement in Tanger Med Industrial Platform is also reflected in the creation of 1 500 direct jobs, strengthening the local economic fabric and demonstrating its commitment to industrial development and job creation in Morocco.

PARTICIPATION IN EVENTS

PARTICIPATION IN THE 7^{TH} EDITION OF THE AUTOMOTIVE SUBCONTRACTING EXPO



The Automotive Subcontracting Expo, which has become a key event in the Moroccan automotive industry, is the result of a fruitful collaboration between the Moroccan Association for the Automotive Industry and Construction (AMICA) and Tanger Med Zones (TMZ), the official partner. This event, which has grown in scope over the years, provides an exceptional platform for nearly 300 exhibitors and attracts more than 6 000 visitors.

The 7th edition took place at Tanger Automotive City from November 29th to December 1st, under the auspices of Mr. Ryad Mezzour, Minister of Trade and Industry, with the theme "Subcontracting, a Lever for Tomorrow's Automotive Industry". This strategic choice aims to boost the competitiveness of the Moroccan automotive industry and position the country as a key player in the global economy. Tanger Med's active commitment to contributing to the evolution and growth of the sector bears witness to a dynamic and proactive partnership in favor of industrial development in Morocco.

This year's event is particularly significant, symbolizing the automotive industry's perseverance and exceptional growth in the face of the many challenges of recent years. It provides a unique opportunity for the key players at Tanger Med Industrial Platform to reflect on the progress made, celebrate the successes achieved, and draw lessons from the challenges overcome".

PARTICIPATION IN THE 3^{RD} INTERNATIONAL FORUM FOR INDUSTRIAL ZONES IN RABAT



Industrie du Maroc organized, under the aegis of the Ministry of Industry and Trade and the Ministry of Energy Transition and Sustainable Development, the 3rd edition of the International Industrial Zones Forum held on December 10 and 11, 2023.

Under the theme "Sustainable Industrial Zones: What Type of Business Real Estate for a Dynamic Economy?", this edition highlighted the importance of the business real estate sector as a catalyst for growth, a key element in regional competitiveness, and a major contributor to the economy as a whole. Against this backdrop, the debate revolved around the sustainability and decarbonization of industrial estates, the land offer dedicated to industrial sector infrastructures, professional real estate, and the development prospects for industrial estates.

Tanger Med Zones, as a major stakeholder in the development of industrial operations in Morocco, took part in this edition, offering its experience and expertise as Africa's Leading Logistics and Industrial Hub during the session entitled: What are the regional and local options for low-carbon industrial zones?

Mr. Ayoub R'mili, Technical Director of Tanger Med Zones, shared the findings of Tanger Med Industrial Division on the new profile of investors interested in Morocco's offer, and the demands they are making. "The latter are contingent upon the availability of green energy". This factor outweighs any other attractive incentives available," he adds. To meet this requirement, Tanger Med is working towards a global offer. "An offer for which the regulatory framework will be decisive," he concluded.

The panel's presentations highlighted the urgent need for a transition to eco-responsible industrial zones, with decarbonization at the heart of this inescapable evolution. The watchwords: green investment, international collaboration, and appropriate regulations, outlining the contours of an industrial future that is environmentally friendly and internationally competitive.

PARTICIPATION IN THE DOING BUSINESS IN THE TANGIER TETOUAN AL HOCEIMA REGION IN BARCELONA



Tanger Med took part in the 3rd "Doing Business in TTA" day organized by the Tangier-Tétouan-Al Hoceima Regional Investment Center (CRI-TTA) in Barcelona on Wednesday December 13th. The event, held at the World Trade Center in the port of Barcelona, was attended by over 400 participants, including a Moroccan delegation of more than 150 economic stakeholders from the public and private sectors, as well as the Moroccan diaspora community in Catalonia.

In partnership with the official Spanish Chamber of Commerce in Tangier, the Moroccan-Spanish Economic Council (CEMAES), CGEM TTA, the Barcelona Chamber of Commerce, PIMEC, Foment del Treball, ACCIO Catalonia Trade & Investment, and the Barcelona Port Authorities, this day was an opportunity for Tanger Med to highlight its role in strengthening economic relations between the Tangier-Tétouan-Al Hoceima region and Catalonia.

During the event, Tanger Med presented all its activity zones, highlighting its competitive advantages in terms of infrastructure, tax incentives, and human capital, and emphasizing the One-Stop-Shop as a crucial resource for attracting foreign direct investment.

PARTICIPATION IN THE 2023 GLOBAL AUTOMOTIVE COMPONENTS AND SUPPLIERS EXPO



From December 5th to 7th, Tanger Med Zones exhibited at the Global Automotive Components and Suppliers Expo in Stuttgart, Germany.

As global complexities increasingly test the stability of global industry supply chains, this show offers strategic decision-makers a crucial opportunity to explore automotive investment prospects and trends, as well as the global impact of the industry's development. Whether in the field of automotive production or the search for supply chain partners, the exhibition hosted a panel of experts presenting their thoughts on the future of the automotive industry worldwide, and the areas to prioritize in terms of investment.

Tanger Med seized the opportunity to meet participants and present its offer to a dynamic and diverse audience, including potential customers, prime contractors, and key players in the automotive industry.

PARTICIPATION IN THE CONSULTATION MEETING TO DEVELOP THE NEW NATIONAL INDUSTRIAL STRATEGY



On December 13th, a consultation meeting in the Wilaya of Tangier, chaired by Mr. Ryad Mezzour, Minister of Industry and Trade, provided an essential forum for broadening dialogue with all industrial stakeholders in the Tangier-Tétouan-Al Hoceima region. The main objective of this meeting was to formulate enriching proposals to reinforce the industrial strategy currently being drawn up.

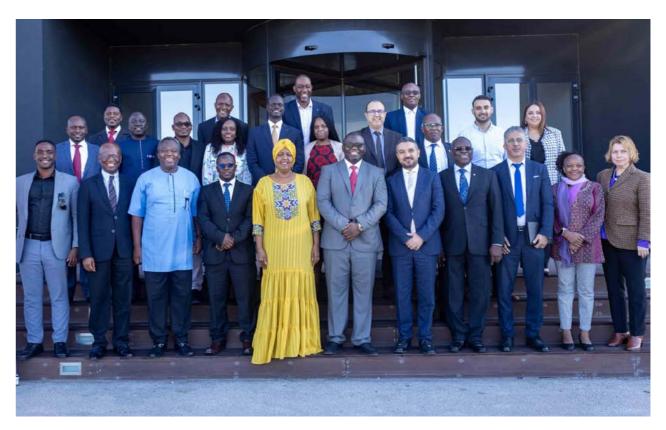
Thanks to the enlightened vision of His Majesty King Mohammed VI and a series of coherent and convergent industrial strategies, Morocco today occupies a distinctive position as a competitive industrial hub at the regional and international level.

The meeting also identified specific opportunities for industrial development in the region, focusing on key sectors such as aeronautics, automotive, agri-food, textiles, etc., as well as potential partnerships.

Held as part of the development of a new industrial strategy, this participatory initiative involves consultation with public and private sector partners, with the aim of ensuring sustainable and balanced development of all industrial sectors.

The meeting provided a platform for bringing together the perspectives, ideas, concerns, and concrete, practical proposals of public and private industrial players. This inclusive approach has reinforced the government's commitment to working with the industrial sector to boost

TANGER MED HOSTED A MEETING ON SME/SMI INTEGRATION WITHIN THE AFRICAN ECONOMIC ZONE ECOSYSTEM



The African Union, through its Department of Economic Development, Tourism, Trade, Industry, and Minerals, has convened a validation workshop to evaluate the draft study on the development of a sustainable ecosystem for SMEs/SMIs, their integration within African Special Economic Zones, and the formalization of a strategy for the exploitation of African resources through artisanal and sustainable small-scale mining.

The event, which brought together key players in the African ecosystem, including zone executives, experts, and representatives of pan-African institutions, was held at Tanger Med headquarters, alongside the annual meeting of Special Economic Zones.

Tanger Med played a major role in the success of this study, highlighting its industrial platform as a catalyst for economic development on the continent, and a key source of inspiration and best practices adapted to the regional context.

Services



STUDY FOR THE DEVELOPMENT OF A FISHING SHELTER IN THE VIL-LAGE OF TAROUMA

The Ministry of Equipment and Water called on Tanger Med Engineering to carry out a complete study for the development of a fishing shelter in the village of Tarouma, south of the town of Laâyoune. The tasks included in this study are as follows:

- Geotechnical surveying
- ${\it \blacksquare}$ Bathymetric and topographic surveys Current measurements
- Offshore swell study
- Transposition from offshore to nearshore swell systems Definition of ground plan variants
- Agitation study
- \blacksquare Hydro-sedimentary study Preliminary design Detailed design
- Business consultation files

The aim of these tasks is to ensure a complete and indepth approach to the project, covering the geo-technical, environmental, and technical aspects required to build a functional and sustainable fishing shelter in the village of Tarouma.



TECHNICAL ASSISTANCE AND PROJECT MANAGEMENT FOR THE CONSTRUCTION OF THE JAPAN TO-BACCO INTERNATIONAL INDUSTRIAL UNIT AT TÉTOUAN PARK

TECHNICAL SUPPORT AND PROJECT MANAGEMENT FOR THE CONSTRUCTION OF THE INDUSTRIAL UNIT OF JAPAN TOBACCO INTERNATIONAL AT TÉTOUAN PARK Japan Tobacco International (JTI) has appointed Tanger Med Engineering (TME) to provide technical assistance and project management for the construction of its industrial plant in Tétouan Park. The project covers a total surface area of 50 000 m², including a covered area of 18 000 m² for Phase 1.

TME will provide a range of services, including technical assistance, administrative support, planning, project management, and coordination. The company will support the client throughout the construction phase, from the appointment and contracting of the works contractor to the final acceptance and commissioning of the industrial unit.



DESIGN AND DEPLOYMENT OF A MAINTENANCE MANAGEMENT SYSTEM IN ANP'S PORTS

The National Ports Agency (ANP) has entrusted Tanger Med Engineering (TME) a major project to design and deploy a Geographic Information System (GIS)-based "SGOP" asset management system. The system will be integrated with existing information systems, enabling port asset management to be controlled and optimized.

The SGOP will serve as a fundamental structure for cataloguing all port assets and their technical history, ensuring complete control over their condition and evolution. In addition, it will put in place the tools needed to improve operating conditions while optimizing the associated budgets. The aim of this structuring project is to modernize the management of ANP's port assets, by enhancing their operational efficiency and sustainability.



CSR

LYMED NEWS



ALUMNI INVOLVEMENT, THE FIRST BUILDING BLOCK IN THE SPON-SORSHIP PROGRAM

On Saturday October 28th, eight LYMED alumni hosted a videoconference to share their experiences in preparatory classes and their start at France's most prestigious engineering schools.

True ambassadors for the school, they embody the values of LYMED better than anyone else and know better than anyone else the difficulties faced by preparatory students.

A number of topics were discussed, focusing on This simulation was preceded by several weeks of practical and methodological advice, optimal time management, and the right attitude to adopt during written and oral exams. The meeting was also marked by the announcement of a sponsorship program themselves with the sequence of tests, and develop initiated by the alumni, designed to offer local support to students preparing for school.



FIRST MOCK COMPETITION OF THE YEAR FOR MP/MP* STUDENTS

For three days, MP and MP* students worked on their first mock exam of the year. A preparatory exercise organized in a way that's as close as possible to the real thing, enabling them to tackle the official competitive exams with confidence.

preparation, to encourage students not to fall behind, and to be well organized before the written tests. By taking part in this exercise, students familiarize stress management mechanisms.

Once the corrections have been made, individual assessments will be drawn up to learn from the difficulties encountered and guide each student towards relevant areas for improvement.

HORIZONS CONFERENCE: INTRODUCING THE CASABLANCA CENTRAL SCHOOL

The Horizons lecture series resumed this year, with a presentation by Mr. Mehdi El Mouden, Student Advisor and English teacher at Casablanca Central School, on the integration process, courses, campus life, and career opportunities.

Discussions focused in particular on the different admission routes, international mobility opportunities, building a project for a gap year and the School-Company relationship.



HORIZONS CONFERENCE: THE KEYS TO POST-PREP ORIENTATION

Clothilde Hanoteau, Guidance Counselor, gave a talk on the key criteria for choosing an engineering school. She invited the students to explore the various post-prep options, based on a ranking of the best French schools and their specific features.

This conference was an opportunity to discover the diversity of training programs and opportunities offered by France's most prestigious engineering schools. In particular, Ms. HANOTEAU encouraged students to think carefully about a career plan in line with their skills and aspirations, so as to choose the Generalist or Specialized School that best matches their professional goals.



HORIZONS CONFERENCE: PEDAGOGICAL AND LOGISTICAL PREPARATION FOR THE **2024 EXAMS**

On December 21, 2023, LYMED invited CPGE advisor Françoise Agoumi to share her insights at a Horizons conference on the competitive entrance exams to France's Grandes Écoles d'Ingénieurs. Among other things, she spoke about the various test banks' competitive examination preparation systems and outlined the strategies to be put in place to increase your chances of success.

The presentation was also an opportunity to remind participants of the procedures for registering for competitive entrance exams, the process for compiling visa applications, and important dates to remember.



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PARENT-STUDENT-TEACHER MEETING AT LYMED

Individual conferences with LYMED parents and teachers were held on Saturday, December 23rd. These conferences, central to the school's management proposal, keep parents informed and give them the opportunity to follow their children's schooling more closely.

On the day of the meeting, the teachers drew up an assessment of the first term of the school year, highlighting the progress made, the difficulties encountered, and the possibilities for guidance in line with each student's potential.

The day was also an opportunity for parents to express their expectations and address their questions regarding academic and personal development, with the aim of establishing a transparent dialogue that promotes their child's academic success.



FIRST LYMED CHESS TOURNAMENT

Sous la supervision de l'Académie Internationale des Échecs, Fezari Chess Academy, trois préparationnaires du LYMED ont participé au tournoi d'échecs qui les a réunis face aux élèves des CPGE de Tétouan.

La collaboration avec l'Académie Internationale des Échecs a permis d'élever le niveau de la compétition en veillant aux respects des normes internationales, sous le regard attentif de M. Mohamed Amine El Fezari, Champion du Maroc des échecs qui a arbitré les parties et a partagé ses astuces avec les élèves.

Les Lymédiens ont rivalisé avec maîtrise et détermination, dans un esprit de camaraderie qui fut salué par le corps professoral et le personnel encadrant. Un élève des CPGE de Tétouan, passionné d'échecs, a fait preuve d'une impressionnante technicité qui lui a valu d'être le grand vainqueur du tournoi.



DONATING BLOOD: A VOLUNTARY COM-MITMENT TO SOLIDARITY

Students and teams from LYMED and the 1337 MED coding school took part in a blood donation day organized in collaboration with the Tétouan Regional Blood Transfusion Center. This citizen initiative was remarkably well received, with over 70 donors taking part, all aware of the importance of self-giving.



1337 MED NEWS



1337 MED CONTINUES TO ATTRACT INTERNATIONAL COMPANIES

As part of the school-business relationship, the 1337 MED campus welcomed Renault Top Management, teams from the ACE Éducation school network, and a delegation from Dande Free Zone Angola.

These exchanges promote understanding of the requirements of the job market and encourage the alignment of educational establishments with the needs of industry in digital and new technology professions.

These visits also offer a glimpse of collaboration opportunities, aimed at building bridges of exchange to catalyze the upskilling of talent and stimulate innovation.



FIRST CLASS CELEBRATES ITS ONE-YEAR ANNIVERSARY AT 1337 MED

To celebrate their first year at the 1337 MED campus, the students of the first class dedicated a day to a variety of fun activities, from sports to e-sports, including a coding competition that concluded with a festive evening. This initiative consolidates the collaborative and friendly links between students, which are essential in an educational system like 1337 that relies on peer learning.

PARTICIPATION IN THE GENERA-TION ENTREPRENEUR BOOT CAMP

Four students from the 1337 MED campus took part in the Génération Entrepreneur BootCamp organized by the Benguerir branch. It's an immersion in the world of innovation, inviting young people to address national and international market issues, and to develop an initial framework for their project in response.



NEARLY 100 NEW STUDENTS JOINED THE 1337 MED CAMPUS

The 1337 MED campus welcomed its second class of nearly 100 students. Positive synergies were quickly established between the new recruits and the students of the first class, who did not hesitate to offer their support and expertise.

True to its traditions, the campus organized an integration week to strengthen the bonds between peers and take them on a journey into the world of coding through collaborative projects and multiple activities that encourage them to devote time to programming and their various passions; a balance that is an integral part of the DNA of 1337's school networks.

Social activities



TANGER MED FOUNDATION MOBILIZED TO HELP AL HAOUZ EARTH-QUAKE VICTIMS

In line with the financial contribution allocated by Tanger Med Group to the Special Fund for earthquake relief management, Tanger Med Foundation remains committed to implementing its direct assistance program for the victims, in order to address the evolving needs of those affected.

ger Med Group, through its foundation, has thus collaborated with Marsa Maroc, local authorities, and the Mohammed V Foundation for Solidarity to donate nearly 20,000 items to the affected populations.

These donations were intended for the regions most affected by the earthquake, mainly Taroundant, Talat N'Yacoub, Chichaoua, Tahanaout, and the city of Marrakech. The donations consisted of essential items to help displaced communities get back on their feet as quickly as possible.

Donation list:

- 803 modular tents for housing and education classes
- 80 reconditioned containers for goods storage
- ▲ 10 000 blankets
- ▲ 5000 pairs of shoes
- ▲ 3500 wooden pallets



TANGER MED FOUNDATION LAUNCHES A MEDICAL CAMPAIGN FOR CATARACT TREATMENT IN FAHS ANJRA

Tanger Med Foundation has initiated an extensive medical program aimed at reducing cataract cases in the main activity areas of Tanger Med Group, particularly in the Fahs Anjra province. This initiative is carried out in close collaboration with local authorities, associations, and private healthcare stakeholders in Tangier.

The campaign began with a pilot group of around twenty identified recipients. These people received cataract surgery and medical and administrative support for their care. The costs of the partner clinic are borne jointly by the Foundation and the recipients' mutual insurance companies.

In line with the national drive to extend social security coverage, participants in the medical caravan also benefited from the Foundation's awareness-raising campaigns and administrative assistance to help them regularize their situation with the various mutual insurance companies and social security organizations in Morocco.

The next phase of the medical campaign is scheduled for 2024 and will further expand the number of rural populations eligible for medical diagnosis and surgery, with the aim of eradicating cataracts in the Fahs Anjra province.

During this second phase, the census and diagnostic operation will be carried out in the province's douars, after which patients will be referred to partner health organizations in Tangier.

TANGER MED FOUNDATION RENEWS ITS ARTISTIC WORK-SHOPS PROGRAM IN RURAL AREAS FOR THE 2023/2024 SEASON



CHOIR AND PIANO WORKSHOPS AT MELLOUSSA

Supported by Tanger Med Foundation, the "Âme de Tanger for Choral, Art, and Culture" association and the "Melloussa for Development" association, the Melloussa choir workshop was established in 2018 through a successful collaboration among the three partners.

The workshop, which aims to help rural children develop through singing, music, and culture, now brings together 22 talented youngsters. The choir had the opportunity to perform on several occasions: In 2018, it took part in the Excellence Awards at Tanger Med Port Complex. In 2019, it took part in the spring concert at the Spanish Lycée Severo Ochoa, and in 2022 the choir gave a concert at the Ramon y Cajal school.

Thanks to the support of Tanger Med Foundation, which believed in this artistic project from the outset and provided the choir with a fully equipped space, the young artists are distinguishing themselves not only through their musical abilities, but also through their academic achievements.

This year, "Âme de Tanger for Choral, Art, and Culture " association broadened its spectrum of influence by introducing a piano workshop for a pilot group of two children. An initiative designed to introduce children to musical instruments.



PAINTING WORKSHOPS IN KHMISS ANJRA AND BELYOUNECH

In partnership with the "Chouf de la Bande Dessinée" association and the National Institute of Fine Arts (INBA Tétouan), Tanger Med Foundation has resumed its painting workshops for the fifth year running.

The first workshop takes place every Wednesday afternoon at the Omar Ibn Khattab Municipal School in Khmiss Anjra, benefiting 20 students. The second workshop takes place every Friday afternoon at the Ibn Toumert Secondary School in Belyounech, with the participation of 20 schoolchildren.

The main aim of these workshops is to help children develop their imagination and creativity through painting. Another advantage of these workshops is their ability to fill an artistic gap in rural areas, where cultural opportunities are generally limited.

By supporting these workshops, Tanger Med Foundation is reinforcing its commitment to the educational and cultural development of future generations.



MULTI-DISCIPLINARY ART WORK-SHOPS IN TÉTOUAN

Tanger Med Foundation recently extended its partnership with the Mohammed VI Foundation for the Promotion of Social Works in Education and Training, with the aim of launching the third edition of the artistic workshop program at the Tétouan Sociocultural Center, for pupils from the Khmiss Anjar municipality.

This strategic collaboration is intended to facilitate access to artistic disciplines that are essential to children's cultural development, using interactive, fun teaching techniques.

At the heart of this initiative are three distinct workshops, each dedicated to a specific discipline: music, sculpture, and digital paint. Each workshop welcomes ten recipients, giving young people the opportunity to explore and develop their artistic talents.



TANGER MED FOUNDATION ORGANIZES THE 1ST SOLIDARITY MARKET AT TANGER MED PORT CENTER

As part of its commitment to solidarity economy and the development of income-generating activities, Tanger Med Foundation organized the first Solidarity Market. The event, which took place from December 12 to 15, 2023 in Sector 5 of Tanger Med Port Center, highlighted the region's rich economic heritage.

Held under the theme "Together to promote the solidarity economy: Let's discover the richness of our region together", the market brought together some twenty cooperatives from the region to promote local expertise and fair trade.

The event was an opportunity for participating cooperatives to present a variety of local products, including beehive products, handicrafts, woven products, dairy by-products, natural cosmetics, etc. The market attracted hundreds of visitors, including Tanger Med Group employees, partners from the port community, suppliers, passengers at the ferry terminal, and visitors from neighboring towns who came to discover a wide selection of local products.



TUTORING PROGRAMS STARTING FOR 222 STUDENTS FOR THE 2023-2024 SCHOOL YEAR

Tanger Med Foundation reiterates its support for the tutoring program in the Taghramt and Jouamaa municipalities. As a result, this year the program has succeeded in targeting 70 girls from Dar Taliba in the Taghramt municipality.

At the same time, classes held since 2017 in Dar Talib and Taliba in the Jouamaa municipality have been extended to 152 girls and boys.

The course program, which runs from November 2023 to July 2024, covers subjects such as French, English, mathematics, physical sciences, and natural sciences, and aims to reinforce students' academic achievements and consolidate their knowledge, thus boosting the success rate.



ANJRA HERITAGE FESTIVAL TO PROMOTE CULTURE IN KHMISS ANJRA

Tanger Med Foundation reaffirms its commitment to promoting culture in the province of Fahs Anjra by partnering the third edition of the Anjra Heritage Festival, which is designed to showcase the region's tangible and intangible heritage as a driving force for sustainable development.

The festival, organized from December 22nd to 24th by the "Anjra Heritage Foundation" under the theme "Heritage of the Anjra region, locomotive for sustainable development", sought to contribute to the development of the municipality's cultural sphere, promote village tourism, enhance and market local products, and celebrate the region's cultural heritage.

The festival program included folk music performances, poetry sessions, an exhibition of handcrafted goods, as well as scientific roundtables on storytelling.

The festival also serves as a platform for community interaction and improved communication between the local population and visitors, as well as showcasing the richness of the heritage and its active role in promoting sustainable development.

The resumption of the festival comes after a break of several years marked by the pandemic and the recent earthquake in Al Haouz. This year's edition will breathe new life into the event, ensuring its continuity through a rich and diverse program.



FINANCING THE PURCHASE OF A SCHOOL TRANSPORT VEHICLE FOR AL AWAEL ASSOCIATION RECIPI-ENTS IN THE MDIQ-FNIDEQ PREFECTURE

Tanger Med Foundation has helped finance the purchase of a 20-seater minibus for disabled children organized by the "AL AWAEL" association, which has more than 700 recipients in three separate centers.

Assigned to the Martil Center, which serves 245 children, the new vehicle is designed to reinforce the existing fleet and meet the growing demand for transport

This initiative is part of Tanger Med Foundation's commitment to alleviating the suffering of this segment of society, and to playing an active role in their social and educational inclusion.



INCREASING THE USE OF WASTE RECEPTACLES FOR SOLID WASTE COLLECTION IN THE PROVINCE OF FAHS ANJRA

As part of its cooperation with the Municipal Consortium "Taâzor for the Protection of the Environment", Tanger Med Foundation has purchased 50 waste receptacles for the collection of solid waste in the 2 municipalities of Ksar Sghir and Ksar El-Majaz.

In 2016, the Foundation signed an agreement with the Consortium to finance a solid waste management program in the above-mentioned municipalities, in conjunction with Tanger Med Utilities (TMU). The agreement covers waste collection, transport, and landfill



DALIA SAILING SCHOOL TAKES PART IN THE 33RD EDITION OF THE "AL MASSIRA CUP" REGATTA

Organized on the initiative of the Royal Yacht Club de M'diq (RYCM), the 33rd edition of the "Coupe Al Massira" regatta saw the participation of most of the national clubs affiliated to the Royal Moroccan Sailing Federation (FRMV).

More than 90 sailors took part in this sporting event, which opened on Sunday, November 5th in M'diq to commemorate the 48th anniversary of the Marche Verte

Official competitions were held over two days, with the final featuring a wide range of events in all categories.

This tournament, reserved exclusively for mixed light sailing, included the Optimist (junior and intermediate), ILCA 4 (cadet) and ILCA 6, 7 (open to all age groups) categories.

The young skippers of the Dalia Sailing School distinguished themselves by their exceptional performances and won 3 first places on the podium:

- Hatim chairim: Ranked 1st in the Optimist over 12 category (junior and intermediate)
- Yassine Elouafi: Ranked 1st in the Optimist under 12 category (junior and intermediate)
- Ouiame Daoudi: Ranked 2nd in the Optimist girls category (overall ranking)

In addition to the Dalia Sailing School, supported by Tanger Med Foundation, the event was attended by the Tangier Yacht Club, the Mohammedia Yacht Club, the Agadir Yacht Club, the Royal Navy Club in Casablanca, and the Royal Navy Club in M'diq.



DALIA SAILING SCHOOL WEL-COMES STUDENT RECIPIENTS OF THE NATIONAL "STUDIES AND SPORTS" PROGRAM

Within the framework of an agreement signed between the Ministry of National Education, Preschool, and Sports and the "Dalia Association of Nautical Sports", the Dalia Sailing School welcomed some 20 students from the Fahs Anjra regional directorate of the Ministry of National Education for the 2023/2024 academic year, as part of the national "Studies and Sports" program.

Launched by the French Ministry of Education, this project is designed to create a sports program for training top-level athletes in schools, and to give students the opportunity to develop their athletic strengths. This curriculum starts in the first year of secondary school and extends right up to graduation.

As a dedicated sports facility, the Dalia Sailing School provides students with the appropriate supervision and equipment to practice their chosen sport. In several sessions a week, students are introduced to sailing, complementing the theory taught in the classroom



TEAMS FROM THE MOHAMMEDIA YACHT CLUB PREPARE FOR THE SAILING WORLD CUP

In preparation for the Under-21 Sailing World Cup, a team from the Mohammedia Yacht Club sailing school, sponsored by Marsa Maroc, took part in the ILCA U21 World Championship, held in Tangier from October 15 to 22, 2023. This prestigious international competition organized by Le Royal Yachting Club de Tanger is considered one of the main preparatory stages for the African qualifying championship for the Paris 2024 Olympic Games.

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