

TANGER MED NEWS

Tanger Med News

Port and Logistics

Industrial Platform

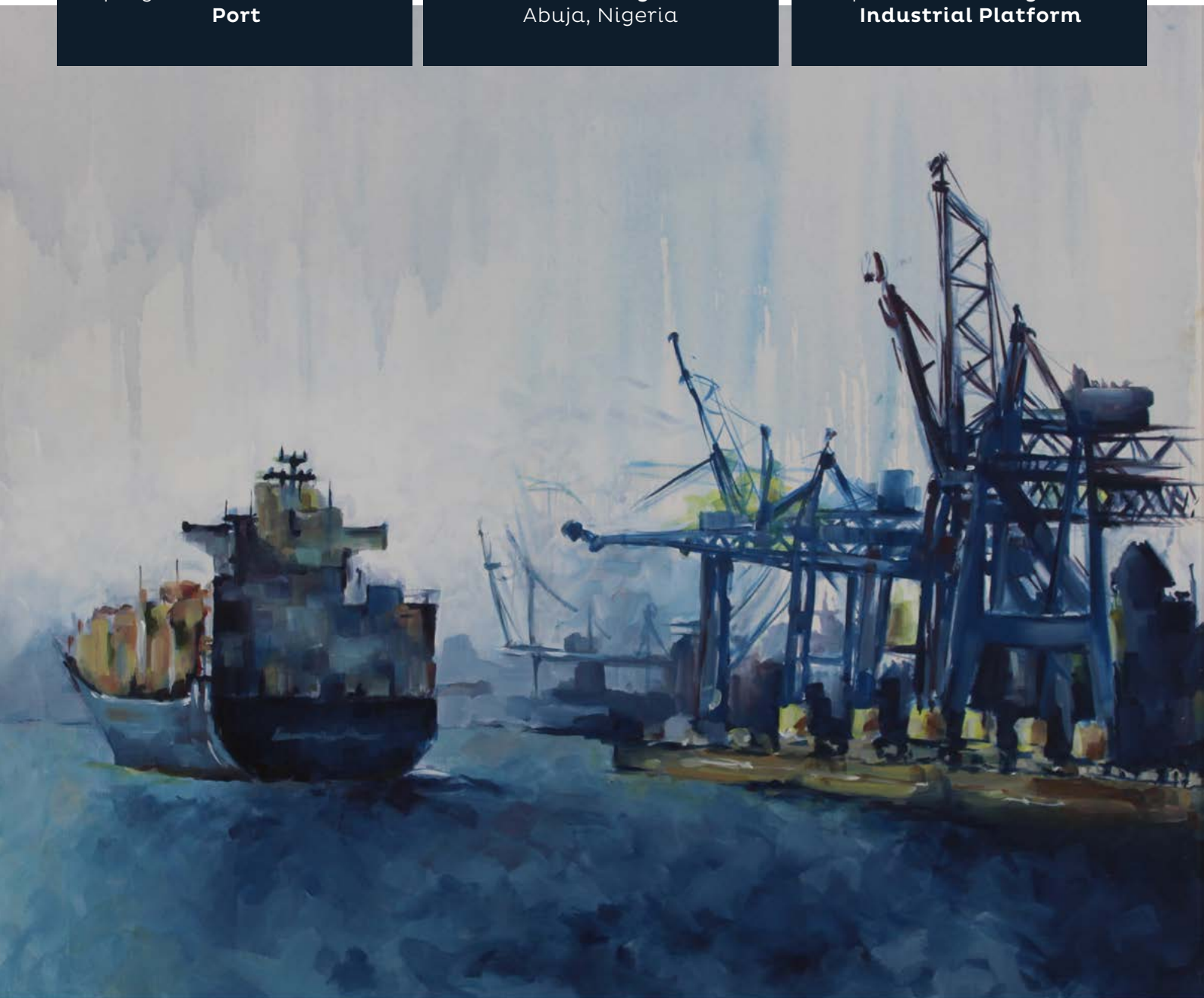
Services

CSR

Launch of the "Green"
program at **Casablanca
Port**

7th edition of the **AEZO
Annual Meeting** held in
Abuja, Nigeria

New installations and
expansions in **Tanger Med
Industrial Platform**



Tanger Med News

Tanger Med Group operates and develops port, logistics and industrial platforms. It manages Tanger Med Port Complex, the leading port in Mediterranean and Africa. Through its participation in «Marsa Maroc», it is also involved in the operations of 9 other ports of the Kingdom. The total volume handled by the group is 146 million tons of goods and 8.5 million TEUs. The group has also developed more than 2,000 hectares of economic activity zones that host more than 1,200 companies and nearly 100,000 jobs in the automotive, aeronautics, textile, agri-business and logistics industries.

PORT ACTIVITIES

8.5 MTEU*
CONTAINER ACTIVITY
*TWENTY FOOT EQUIVALENT

146 M (T)
OVERALL TONNAGE

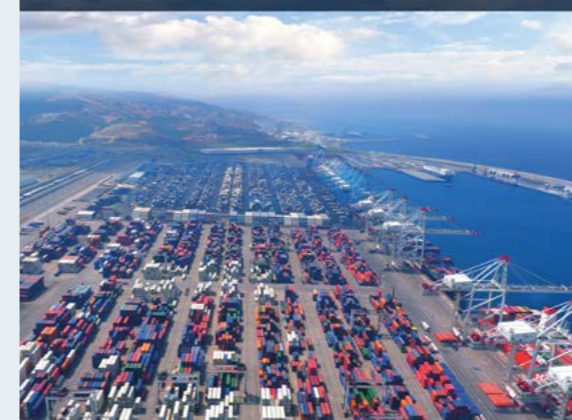
INDUSTRIAL , LOGISTICS & COMMERCIAL ACTIVITIES

2 000 HA
OF DEVELOPED AREAS

13,3 BUSD
BUSINESS VOLUME GENERATED
BY TANGER MED ACTIVITY ZONES

1 200
COMPANIES

TANGER MED PORT COMPLEX



PORT OF JORF LASFAR



TANGER AUTOMOTIVE CITY



TANGER FREE ZONE



**PARTICIPATION IN THE WEBINAR ON THE LOGISTICS NEEDS OF BRAZIL-
IAN AGRICULTURAL EXPORTS TO THE WORLD**



In partnership with Tanger Med, the Embassy of the Kingdom of Morocco in Brazil and the Arab-Brazilian Chamber of Commerce (CCAB) organized a webinar on Thursday, November 10th on the potential of the Tanger Med Port Complex as a platform for Brazilian agricultural exports to the European Union, Mediterranean countries, and the Gulf Cooperation Council markets.

The Webinar was marked by the participation of the Moroccan Ambassador to Brazil, Mr. Nabil Adghoghi, the President of the CCAB, Mr. Osmar Chohfi, officials of Tanger Med Group as well as representatives of agricultural and exporting associations in Brazil.

The various speakers highlighted the advantages of Tanger Med as a key link in global supply chains and as an industrial-port and logistics complex that meets international standards.

In his speech, Mr. Hassan Abkari, Managing Director of Tanger Med Port, stressed that the logistics platform of Tanger Med, which is located in the Strait of Gibraltar at the junction of the world's most important shipping lines, will allow Brazilian exporters and producers to reach 600 million potential consumers in Western European markets and enjoy the benefits of the network of shipping lines connecting the Port to the rest of the world, calling for examining the various possible aspects of cooperation to achieve mutual benefits.

In turn, Mr. Rachid Houari, Managing Director of the logistics Zone Medhub and Mr. Idriss Aarabi, Director of Export-Import Operations reviewed Tanger Med port and industrial operations for 2021, as well as the network of shipping lines linking the Port with the rest of the world's ports, particularly those in Brazil and Western Europe.

On the sidelines of this meeting, a roundtable was held on "Opportunities for Brazilian exports and reducing the cost of logistics," marked by a presentation of the port of Itaqui, located in the state of Maranhão (northeast Brazil), as well as the port of Itajai in the state of Santa Catarina (south).

**7TH ANNUAL MEETING OF THE AFRICA ECONOMIC ZONES ASSOCIATION
(AEZO) HELD IN ABUJA, NIGERIA**



Organized the 5th African Union Symposium on Special Economic Zones and Green Industrialization, and the 7th edition of the AEZO Annual Meeting from November 30th to December 2nd, 2022, in Abuja – Nigeria, convened under the theme “African Special Economic Zones: Engine for Resilience and Accelerator for Sustainable Industrial Value Chains Development.”

This year's edition paved the way for the celebration of the 30th anniversary of the Special Economic Zones scheme in Nigeria and brought together over 400 delegates representing government officials, ministers, heads of international organizations, eminent experts, academia, policymakers, financial institutions, Economic Zones and Investment & Promotion Agencies representing 38 countries including 52 African economic zones.

The opening ceremony was chaired by H.E Muhammadu Buhari, President of the Federal Republic of Nigeria, represented by H.E Umana Okon Umana, Minister of Niger Delta Affairs, H.E Amb. Albert M. Muchanga, African Union Commissioner for Economic Development, Trade, Tourism, Industry and Minerals (ETTİM) and Mr. Ahmed Bennis, Secretary General of The Africa Economic Zones Organization (AEZO).

The ceremony was marked by the statements and goodwill messages of Dr. Akinwumi Adesina, President of African Development Bank (AfDB), H.E Mr. Adebayo Otunba Niyi, Minister of Industry, Trade and Investment, Nigeria, H.E Mr. Hugues Mbadinga Madiya, Minister of Investment Promotion and Public-Private Partnership, Gabon, Hon. Michael Okyere Baafi, Deputy Minister for Trade and Industry, Republic of Ghana, Prof Adesoji Adesugba CEO & MD of Nigeria Export Processing Zones Authority (NEPZA), Senator Tijani Yahaya Kaura CEO & MD of Oil & Gas Free Zones Authority (OGFZA) and Mr. Toyin Elegbede, Executive Secretary, Nigeria Economic Zones Association (NEZA).

Port and Logistics

TANGER MED PORT COMPLEX



Mr. Ahmed Bennis, Secretary General of The Africa Economic Zones Organization stated “Special Economic Zones can trigger economic policy reforms, by promoting economic diversification and export while preserving domestic linkages. It can provide room for experimenting new policy approaches and regulations in areas like customs, legal, public-private partnership, sustainable development, and green industrialization initiatives.”

On the other hand, Prof. Adesoji Adesugba, the CEO of the Nigeria Export Processing Zones Authority (NEPZA) said “The free zone scheme has indeed opened implausible business opportunities for Nigeria, investors, enterprises and all the key stakeholders in the 30 years of its existence.”

The President of the African Development Bank and representatives of UNIDO and UNCTAD emphasized in their turn the role of SEZs in accelerating sustainable industrial value chains development.

African Special Economic Zones are considered as one of the main instruments that stimulate sound economic reforms, promote quality Foreign direct investments (FDIs), and accelerate industrialization across the continent. According to the African Economic Zones Outlook (Edition 2021), more than 200 SEZs are operational in Africa while 73 projects have been announced for completion in 47 countries. The land dedicated to SEZs is nearly 150,000 hectares while over \$2.6 billion has been mobilized in investments dedicated to agro-processing, manufacturing and services.

AEZO is a continental association, initiated by Tanger Med in partnership with other special economic zones, and representing the main public and private institutions in charge of the development, management and promotion of economic zones in Africa.

Founded in November 2015 by Tanger Med Group, the association works to support African economic zones projects and strengthen relationships within its ecosystem. It has 82 members representing 42 countries.

2022 Tanger Med Port Complex Activity Report

Growth in all indicators

107,8 M (T)
Overall Tonnage
+6% COMPARED TO 2021

7,59 MTEU*
Containers
+6% COMPARED TO 2021

459 091
Trucks
+13% COMPARED TO 2021

478 589
New Vehicles
+11% COMPARED TO 2021

9,3 M (T)
Liquid Bulk
+6% COMPARED TO 2021

404 007 (T)
Solid Bulk
+18% COMPARED TO 2021

2 071 504**
Passengers

14 404
Total number of Calls
+32% COMPARED TO 2021
INCLUDING **961 MEGA-SHIPS** (> 290 M)

*Twenty-Foot Equivalent

**Growth after Covid-19 health restrictions in 2020 and 2021

PORT ACTIVITY REPORT IN 2022

ALL INDICATORS IN GROWTH, TANGER MED MAINTAINS ITS LEADERSHIP IN THE MEDITERRANEAN AND AFRICA

OVERALL PROCESSED TONNAGE IN PROGRESS

Tanger Med Port Complex handled **107,822,662** tons in 2022, an increase of **6%** compared to 2021. This traffic is expected to represent about **54%** of the total port tonnage handled in the Kingdom of Morocco.

CONTAINER TRAFFIC ON THE RISE

7,596,845 TEU* were handled at Tanger Med Port Complex in 2022, an increase of **6%** compared to 2021.

Excellent productivity levels were achieved over the past year and the record bar of 700,000 TEUs handled per month was surpassed.

RO-RO TRAFFIC IN SIGNIFICANT GROWTH

The Port Complex handled **459,091** trucks in 2022, up **13%** from 2021. This good dynamic of the national exports was primarily driven by the industrial and agri-business sectors with respective growths of 22% and 11%.

INCREASING VEHICLE TRAFFIC

478,589 new vehicles were handled at the two vehicle terminals of Tanger Med Port Complex in 2022, up **11%** compared to 2021. The traffic mainly consists of 295,393 vehicles for export produced by the Renault plants in Melloussa and SOMACA, and 124,112 vehicles for export produced by the Stellantis (Peugeot) plant in Kénitra.

LIQUID BULK TRAFFIC : THE 9 MILLION TON MARK SURPASSED

Liquid bulk traffic grew by **6%** compared to 2021. A total of **9,260,711** tons of hydrocarbons were processed.

SOLID BULK TRAFFIC ON THE RISE

Solid bulk traffic recorded a total of **404,007** tons handled, an **18%** increase over last year, largely due to sheet metal coil and grain traffic.

THE PASSENGER ACTIVITY RESUMED IN 2022

Passenger activity fully resumed in 2022 after the COVID-19-related health restrictions of 2020 and 2021. **2,071,504** passengers have transited through the Port Complex last year.

STRONG INCREASE IN MARITIME TRAFFIC

In 2022, a total of **14,404** ships called at Tanger Med Port Complex, an increase of **32%** compared to 2021, including **961** mega-ships (over 290 meters).

This growth is mainly due to the increase in productivity of container terminals for the reception and processing of mega-ships, as well as the resumption of crossings for passenger traffic especially during the Marhaba 2022 campaign.

The performances achieved in 2022 are the result of the commitment and continuous collaboration of all Tanger Med Partners, in particular concessionaires, shipowners, local authorities and administrations.



PARTICIPATION IN THE 14TH ANNUAL "AFRICAN INFRASTRUCTURE FORUM" IN RABAT

Considered as the flagship event for transport infrastructure in North, West, and Central Africa, the African Infrastructure Forum kicked off on Monday, December 12, 2022, under the theme: "Transport infrastructure: an imperative for an integrated Africa" and was attended by a host of prominent personalities and decision-makers who came to discuss key issues related to the transportation infrastructure in Africa.

With the Democratic Republic of Congo (DRC) as the guest of honor, this year's event brought together more than 400 experts from the infrastructure sector.

As an official partner of the event, Tanger Med shared its expertise in the sector through its commitment to the development of structural infrastructure and its world-class port complex.

In his presentation, Mr. Hassan Abkari, Managing Director of Tanger Med Port Authority reiterated the important role that the Port Complex plays for its African partners as well as the factors of its success as the leading container port in Africa and the Mediterranean.



PARTICIPATION IN THE "FRUIT ATTRACTION" FAIR IN MADRID

Organized in Madrid from October 4 to 6 by the Fair Institution of Madrid (IFEMA) and FEPEX (Spanish Federation of Producers and Exporters of Fruit and Vegetables), the 14th edition of "Fruit Attraction" brought together merchants and professionals of the fruit and vegetable sector from around the world.

Considered one of the most important international events dedicated to the agricultural sector, this trade show attracted more than 1,800 exhibitors and 90,000 visitors from 130 countries.

The Moroccan pavilion hosted 17 agricultural sector exhibitors to strengthen Moroccan offerings and its positioning on the international market, and in particular on the European market.

Through its exhibition space, Tanger Med took advantage of this trade platform to meet with fruit and vegetable professionals and present its logistics offer to importers and exporters of agribusiness and thus establish new business partnerships.

*EVP : Twenty-foot Equivalent



TANGER MED PORT ORGANIZES A MEETING WITH THE EXPORTERS OF THE SOUSS-MASSA REGION

In keeping with previous events, Tanger Med Port organized an information and exchange day in Agadir with exporters of the Souss-Massa region in October 2022.

This meeting was an opportunity to review the services of the Port Complex and strengthen the partnership with various stakeholders including exporters, shipowners, carriers, and forwarders.

In his speech, the Managing Director of Tanger Med Port, Mr. Hassan Abkari, stressed that this gathering aims to strengthen the partnership with various economic operators in the Souss-Massa region, given that this part of the Kingdom has important assets in terms of export. In addition, Tanger Med plays a key role in facilitating Moroccan agri-food industry exports, notably through a dedicated export platform, a refrigerated unit for logistics operations, multi-modal road and sea transport, and maritime connectivity to more than 180 ports and 70 countries.

In his speech, the Director of Import-Export Operations for Tanger Med Port, Mr. Idriss Arabi, emphasized the significance of this meeting whose aim is to make all services of Tanger Med Port available, and thus consolidate cooperation between the Port and its partners.

It is noteworthy that the Souss-Massa region is the leading exporter of citrus fruits and early vegetables with more than 85% of exports of early vegetables and 65% of citrus fruits, making this region one of the main export divisions for fruits and vegetables from Tanger Med Port.

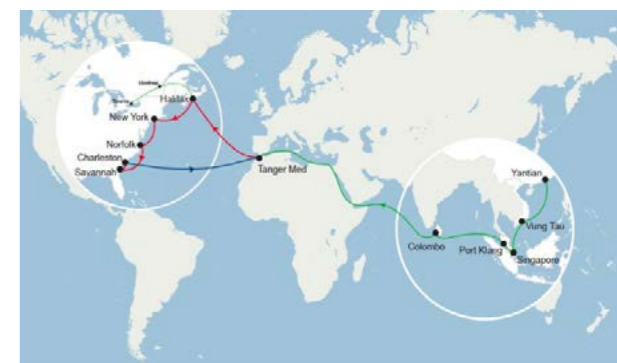


PARTICIPATION IN THE "REGIONAL LOGISTICS MEETINGS" ORGANIZED IN TANGIER

On December 1st and 2nd, Tangier City hosted the first round of regional logistics meetings. An event organized by "Logismed" under the aegis of the Ministry of Transport and Logistics, in partnership with the Moroccan Agency for the Development of Logistics, the Regional Investment Center of Tanger-Tétouan-Al Hoceima, Tanger Med Port Authority and other partners around the theme "Logistics, a major economic development lever for the territory".

This year's event is in line with the regional variation of the "Logismed" trade show and the continuation of its task to promote the culture of logistics and the wealth of its trades throughout the Kingdom. It highlighted the crucial importance of logistics as a catalyst for the economic development of territories, capable of attracting productivity and job-creating investments.

In his speech at the roundtable discussion entitled "The role of logistics in attracting investment and developing world trade: focus on Tanger Med Port", Director of Import-Export Operations for the Port Complex, Mr. Idriss Aarabi, highlighted the strengths of Tanger Med, the leading national logistics platform, and affirmed its position as a logistics hub at the heart of the global supply chain thanks to an infrastructure that meets the best international standards.



MOCANA: NEW MARITIME SERVICE BY CMA CGM

Dedicated to seasonal exports of fruits and vegetables from Morocco to North America, and thanks to a competitive transit time of 6 days between the ports of Tanger Med and Halifax, this new service includes several ports in its rotation, including Tanger Med - Halifax - New York - Norfolk - Savannah - Charleston - Tanger Med.

The new service linking Africa and the Mediterranean offers major advantages such as: advanced technological solutions like the Climactive controlled atmosphere, designed to maintain an optimal atmosphere in reefer containers, and the connected container solution for monitoring cargo conditions during transport.

The first call of the MOCANA service was made on November 18th by the CMA CGM Chile vessel with a capacity of more than 15,000 TEU.



NEW MARITIME CONNECTION BETWEEN TANGER MED AND MOTRIL

The ports of Tanger Med and Motril have launched a new daily maritime service, dedicated to the transport of passengers and goods.

The new connection between the ports of Motril (near Granada) and Tanger Med, which was officially launched on November 30th, will strengthen the existing lines between Morocco and the Spanish peninsular coast.

This new link will expand the supply of goods transport in the Strait and will provide an economic impetus for the development of new import and export opportunities.

The new line is Baleària's second joint venture with Tanger Med. The shipping company offers seven daily rotations from Algeciras to Tanger Med port during the year.



NIPPON EXPRESS EXPANDS TO MEDHUB

Based in Medhub since 2019, the Japanese group Nippon Express has taken its first steps into North Africa through the set up of its hub at Tanger Med Logistics Zone.

Today, the logistics company continues its expansion in MEDHUB by extending its storage site to 3,500 m² to meet the growing demand of its customers.



CERTIFICATION OF MEDHUB'S ENVIRONMENTAL MANAGEMENT AND QUALITY CONTROL SYSTEM

MEDHUB, the manager of Tanger Med Logistics Zone, has received certification for its Environmental Management System (EMS) for the "Development, Commercialization, and Management of Activity Zones" perimeter, including the logistics zone and Tanger Med Port Center (TMPC), according to ISO 14001 version 2015.

The certification is a testament to the importance MEDHUB places on the environmental management of its operations. It also demonstrates its willingness to continue to improve its environmental performance and to contribute to the sustainable management of the logistics platform.

This certification was obtained following an in-depth audit of the processes and procedures implemented by MEDHUB in its business parks.



ARAMEX SETS UP AT MEDHUB

ARAMEX Group has recently opened its 2,500 m² logistics warehouse (for a 1st phase of development) within the logistics zone Medhub to meet the diverse needs of its customers representing different business sectors.

This installation reinforces ARAMEX's desire to develop its logistics services in Morocco and particularly in Tanger Med. From this strategically located warehouse, ARAMEX can now offer its customers value-added services with reduced delivery times.

MARSA MAROC

Port Complex Activity Marsa Maroc en 2022

Overall Tonnage
50,4 M (T)
+6,7% COMPARED TO 2021



Containers
2,1 MEVP*
+8,3% COMPARED TO 2021



OF WHICH **1,15 MTEU**
HANDLED AT TANGER
ALLIANCE
+24% COMPARED TO 2021

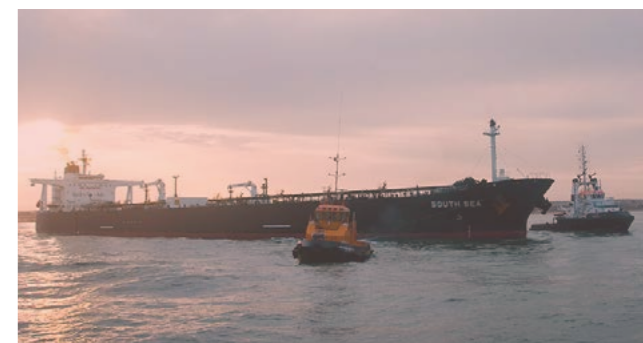
Trucks
26 094

New Vehicles

102 009
+12% COMPARED TO 2021

Maritime Operations

+20% COMPARED TO 2021**



*Twenty-Foot Equivalent

**Mainly towing and piloting services at the port of Mohammedia, Nador and Laayoune.



MARSA MAROC AT THE "AFRICAN INFRASTRUCTURE FORUM" IN RABAT

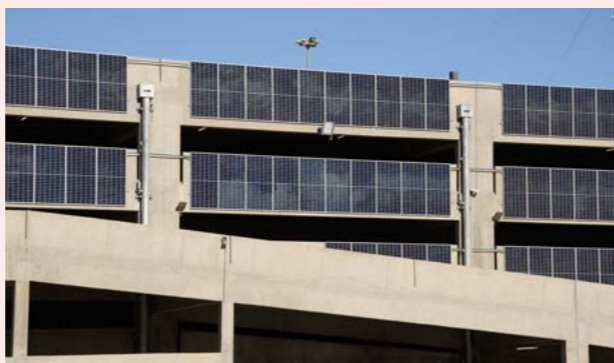
Marsa Maroc participated in the annual forum for the promotion of the transport infrastructure sector in North, West, and Central Africa (FAI), which was held in Rabat on December 12th and 13th. Each year, FAI gathers several public and private stakeholders from different countries, in order to debate and interact on infrastructure issues in Africa.

Morocco, with its proactive policies and actions to develop its infrastructure, is an inspiring model for its African partners, especially since the country now has a world-class infrastructure in the areas of highways (more than 1,800 km), railways (LGV line), and ports.



MARSA MAROC PARTICIPATED IN THE "REGIONAL LOGISTICS MEETINGS" IN TANGIER

Marsa Maroc participated in the "Regional Logistics Meetings" organized on December 1 and 2, 2022 in Tangier by LOGISMED, in partnership with the Regional Investment Center of Tangier-Tétouan-Al Hoceïma. The theme of this meeting was "Logistics, a major economic development lever for the territory."



LAUNCH OF THE "GREEN PROGRAM" AT CASABLANCA PORT

Within the framework of its policy in favor of a better energy efficiency within the operational sites of Marsa Maroc, the Operations Department at Casablanca Port launched the "Green" program, which includes several important initiatives, among which the production of solar photovoltaic energy.

Thanks to this program, 1,335 solar panels have been installed on the facades of the multi-level parking lot of the Terminal V Department, producing 1,000,000 KWH, or more than 10% of the Port's annual energy consumption.



MARSA MAROC PARTICIPATED IN THE "42ND ANNUAL COUNCIL & 17TH CONFERENCE OF EXECUTIVE DIRECTORS OF THE WEST AND CENTRAL AFRICAN PORTS MANAGEMENT ASSOCIATION (WCPMA)"

Marsa Maroc participated in the 42nd Annual Council & 17th Conference of the Executive Directors of the West and Central Africa Ports Management Association (WCPMA), which took place from November 15th to 18th in Luanda, Angola.

They exhibited jointly with Tanger Med Group and its subsidiary, Tanger Med Engineering.



CLOSING OF THE SECOND ANNUAL "SMART PORT CHALLENGE 2022" HACKATHON

The second annual "Smart Port Challenge 2022" Hackathon, organized during the month of September by ANP and PortNet, in partnership with the World Alliance for Trade Facilitation and supported by Marsa Maroc, ended on Tuesday, September 27, 2022.

This competition attracted more than 150 participants from all over the world. It was organized under the theme "Smart Port Innovation," and was open to experts, university researchers, businesses, and start-ups in order to provide relevant and innovative responses to the 4 challenges identified, namely sustainable development, performance, logistical fluidity, and trade facilitation.

This year, 46 teams presented projects that met the challenges of this 100% online competition during the final phase of the competition. The Smart Port Challenge 2022 ended with the announcement of four winning teams.



MARSA MAROC COMMITTED TO THE PROMOTION OF ART

As part of its CSR approach, Marsa Maroc has established a partnership with the Casablanca School of Fine Arts (ESBAC) for the realization of a painting competition for the benefit of the school's students. Organized under the theme "Commercial Ports and the Port Environment," this competition, which was very well received by ESBAC students, is part of a program to encourage artistic creation and to support student artists in their projects.


The award ceremony in the School of Fine Arts building, rewarded the talent, creativity, and artistic potential of 15 award winners who have brought a colorful look to the Port and its surrounding area.

Industrial Platform

Activity Report of Tanger Med Industrial Platform in 2022

 **220 M USD**
Private Investments in 2022
+83% COMPARED TO 2021

 **35 New Industrial Projects in 2022**
+25% COMPARED TO 2021

 **13,3 B USD**
Business Volume Generated by Tanger Med Activity Zones
+45% COMPARED TO 2021

 **04 New Industrial Extensions in 2022**

 **1 200**
Industrial Companies

 **481 687**
Logistics Flows
+16% COMPARED TO 2021

 **4 451**
New Jobs
+1,2% COMPARED TO 2021

 **100 000**
Total Jobs Created to Date

ACTIVITY REPORT OF TANGER MED INDUSTRIAL PLATFORM IN 2022

- 35 new industrial projects in the activity zones of Tanger Med
- 4 new industrial extensions in 2022
- 14 new operators in the Logistical Zone in 2022
- 2.2 billion MAD of new investments generating 5000 new jobs.
- 133 billion MAD of business volume generated by Tanger Med activity zones.

PERFORMANCE IN ACTIVE SECTORS

The Business volume coming from Tanger Med activity zones reached 133 billion MAD in 2022, up 45% compared to 2021.

The corresponding sectoral performances are :

- 95 billion MAD for the automotive sector, an increase of 53% compared to 2021
- 11 billion MAD for other industrial sectors, including textiles and aeronautics, up 10% from 2021.
- 27 billion MAD for the logistics sector, up 29% compared to 2021.

This significant increase in the automotive sector is due to the launch of new projects in the «Tanger Automotive City » zone.

Tanger Med Industrial Platform also recorded a significant 16% increase in the created logistics flows (including trucks and containers).

These flows amount to 481,687 units in 2022 (compared with 413,905 units in 2021) across all the activity zones of Tanger Med Industrial Platform.

NEW PRIVATE INVESTMENTS

Tanger Med Industrial Platform closed out 2022 with 35 new industrial projects, representing private investments of 2.2 billion MAD and 5000 new jobs. These new projects include the Turkish automotive supplier Martur Fompak International, specializing in

the production of interior equipment and automotive seats, the German Group Stahlschmidt International Holding GmbH (SCS), specializing in components and assemblies for mechanical release systems, International Paper (IP), a leading manufacturer of renewable fiber-based packaging and absorbent pulp solutions, TEXMANIA, dedicated to the manufacture of finished products for the ready-to-wear industry for export, and MAITRE CONSERVATEUR CUMAREX, providing food solutions to the national and international market, and INDUS TECHNOLOGIES with a manufacturing unit for identification products for digitization and automation in the following sectors: automotive, aviation, chemical, food, health, horticulture, leisure, metals, oil and gas, etc.

Alongside this, four businesses operating within the industrial platform have launched projects to expand their activities in 2022, including TE Connectivity, a leader in the field of industrial technology, with the creation of a new plant in Tanger Automotive City, the Turkish company MARTUR FOMPAK with a production unit for automotive seat components, and Emirates Automotive Logistics, a subsidiary of the Emirati Sharaf Group, with a new logistics center dedicated to automotive logistics.

On the logistics side, 14 new operators have launched their operations in Tanger Med Logistical Zone, including logisticians such as ARAMEX with its distribution hub to Africa, the transportation and logistics company LOGIC OVERSEAS and multinationals such as APTIV, the automotive supplier and one of the world leaders as well as SEBN MAF of the SEBN factories and a subsidiary of the SUMITOMO group.

THE PLANNER-DEVELOPER AND OPERATOR: TANGER MED ZONES

As a reminder, Tanger Med Zones is the planner, developer, and operator of Tanger Med Industrial Platform offering 360° integrated services to its customers. With its public administration prerogatives, Tanger Med Zones facilitates investment to international and Moroccan operators: a key interface for the installation, construction, and operation processes.

NEW FACILITIES IN TANGER AUTOMOTIVE CITY



BCS AUTOMOTIVE INTERFACE SOLUTIONS

Operating in 10 countries with 8 manufacturing sites and 13 sales and engineering locations, BCS Automotive Interface Solutions is an automotive supplier specializing in solutions for vehicle interiors.

BCS Automotive Interface Solutions has confirmed the construction of a mobile auto parts manufacturing unit at the Tanger Med Industrial Platform for an investment of EUR 30 million, creating 500 permanent jobs.



LOGIC TRANSPORT

LOGIC TRANSPORT has installed a new transport and transit unit in Tanger Automotive City. The budget allocated to this project is about 7.2 million MAD and will create 26 direct jobs.



CALSINA CARRE MAGHREB LOGISTICS

The company CALSINA CARRE MAGHREB LOGISTICS has installed a transport and logistics unit in TAC.

The budget allocated to this project is approximately EUR 7,500,000 and will create 40 direct jobs.



JOOSSOOR INDUSTRIE MAROC

JOOSSOOR INDUSTRIE MAROC has set up a wire drawing unit in TAC for pre-stressed steel (PCW) and for furniture spring wire (FCRA). The budget allocated to this project is approximately

12,000,000 and will generate 250 direct jobs.



MEGA RAYONNAGE

MEGA RAYONNAGE has developed a manufacturing and marketing unit for shelving equipment in the TAC Zone. The budget allocated to this project is 12 M MAD and will create 30 direct jobs.



TEXMANIA

At TAC, TEXMANIA has developed a project for the manufacture of finished products of ready-to-wear finished products for export.

The budget allocated to this project is about 29 M MAD and will allow the creation of 380 direct jobs.



INDUS TECHNOLOGIES (SIVA)

INDUS TECHNOLOGIES has developed a manufacturing unit for identification products for digitalization and automation in the following sectors: automotive, aviation, chemical, food, health, horticulture, leisure, metals, oil, and gas.

The investment amount allocated to this project is 6,000,000 EUR and will ensure the creation of 150 jobs.

NEW EXPANSIONS IN TANGER AUTOMOTIVE CITY



TE CONNECTIVITY

TE Connectivity Morocco, a leader in the field of industrial technology, has expanded its business with the creation of a new plant in TAC on an area of 4 hectares, and an investment of 1000 M MAD, which will create 500 new jobs.



MARTUR FOMPAK

The company MARTUR FOMPAK is developing a production unit of automotive seat components, the company has devoted an investment of 21 million MAD for the realization of its expansion project that will create 50 new jobs.



EMIRATES AUTOMOTIVE LOGISTICS

With the creation of its subsidiary Emirates Automotive Logistics and the construction of a new logistics center in Tanger Automotive City, Emirates Logistics, a subsidiary of the Emirati Sharaf Group, continues its development in the Tanger Med Industrial Platform and has developed a new unit with a budget of approximately EUR 9,889,000.00 and the creation of 100 direct jobs.



TRADE SHOWS AND EVENTS

During the past quarter, Tanger Med Zones participated in a series of events in Morocco and internationally to enhance its attractiveness, present its range of services to a broad spectrum of clients, establish new business relationships and partnerships with companies from different backgrounds, and ultimately increase its brand visibility nationally and internationally.



PARTICIPATION IN THE "TANGER MED AUTOMOTIVE MEETINGS" TRADE SHOW IN TANGIER

On October 28, 2022, Tanger Med Zones participated in the Tanger Med Automotive Meetings, organized by the Moroccan Association for the Automotive Industry and Construction (AMICA) in Tangier under the theme "Which strategy for the revival of the automotive industry sector." This new edition was an opportunity to present the latest innovations in the field of automotive and investment opportunities and exchange between Morocco and Europe.

This event, which is a major professional event in the northern region, is intended to be a space to showcase the know-how of Moroccan actors in the automotive sector, moreover, it is a meeting point between the operators of the Euro-Mediterranean automotive industry.



PARTICIPATION IN "GOING GLOBAL LIVE" IN LONDON

Tanger Med Zones presented the Tanger Med Industrial Platform in London at the Going Global event, held from November 16th to 17th, through its designated exhibition booth.

Europe's leading trade show for businesses looking to expand internationally, export products, or set up operations abroad, Going Global provides businesses with key information on foreign investment and assists SMEs on the various aspects of international imports and exports.



PARTICIPATION IN THE "GLOBAL AUTOMOTIVE COMPONENTS AND SUPPLIERS" IN STUTTGART

Tanger Med Zones supported its international positioning with its presence at the 2022 Global Automotive Components and Suppliers Expo, which took place in Stuttgart, Germany from November 8 to 10, 2022. The event is an annual meeting to discover new technologies, components, suppliers, and partners in the automotive sector.



PARTICIPATION IN THE "AUTO-MECHANIKA" TRADE SHOW IN DUBAI

Tanger Med Zones took part in the International Automotive Industry Trade Show in the Middle East, held from November 22 to 24, 2022 in Dubai, with the objective of highlighting the potential of the Moroccan automotive sector, strengthening relations with customers attending the event, and communicating the quality of the competitive "Made in Morocco" offer.

This year's event had a record attendance of 42,937 visitors from 145 countries, joining 1145 exhibitors from 53 countries and 20 official pavilions.



PARTICIPATION IN THE "ARAB INDUSTRIAL ZONES FORUM" IN TANGIER

Under the esteemed patronage of HM King Mohammed VI, AIDSMO, in collaboration with CCISTA, and in partnership with Tanger Med Zones, AMDIE, the Ministry of Industry and Trade, organized the third annual Arab Free Zones Forum in Tangier, from November 15th to 17th, organized under the theme "Industrial Zones and their role in attracting investments and developing exports."

This year's event included thematic meetings on investment in industrial zones in Morocco, the industrial investment climate, and the business opportunities available, as well as the facilities and incentives offered to investors and aimed to highlight the reality and prospects of industrial zones and their challenge in light of regional and international economic changes, as well as their role in the attractiveness of capital, the promotion of investment in industrial zones, in order to support the creation of new job opportunities and increase exports.



PARTICIPATION IN THE "MAROC IN MODE (MIM)" TRADE SHOW IN TANGIER

Organized from December 14 to 17, 2022 by AMITH (Moroccan Association of Textile and Clothing Industries) in Tangier on a space of 6,000 m², the Maroc en Mode (MIM) brought together more than 120 exhibitors and as part of the participation of Tanger Med Zones, came to meet its partners and customers in the same sector.

MIM's mission is to support the growth and transformation of the Moroccan textile and clothing sector by forging strategic partnerships. As a result, the trade show saw the establishment of a cooperation agreement between AMITH and its counterpart association in Portugal, ATP. This cooperation protocol aims to promote the sustainable development of textile and clothing actors in both countries so that they can together provide solutions to better serve not only their traditional markets, but also potential markets and new growth markets.

Services



TANGER MED ENGINEERING (TME) PARTICIPATED IN THE "AFRICAN UNION SUMMIT ON ECONOMIC DIVERSIFICATION IN AFRICA"

The African Union Summit on Industrialization and Economic Diversification was held in Niamey, Niger from November 20-25 under the theme: "Industrializing Africa: Renewing commitments to inclusive and sustainable industrialization and economic diversification."

During this summit, TME presented the project of the future Economic Zone of Niamey for which it is in charge of the strategic study.

Indeed, in June 2022, the Government of Niger entrusted TME with the conduct of a feasibility study with an analytical path to delineate the fundamental principles related to the development of a special economic zone and to identify the business model adapted to the economic context and the potential of industrial development of Niger.

This special economic zone would allow the development of agro-processing and other manufacturing industries. It is also expected to house a logistics and trade zone as well as other infrastructure for energy production, water treatment and waste management to improve resource management and encourage the circular economy and inclusive industrial development.



TANGER MED ENGINEERING (TME) PARTICIPATED IN THE "42ND ANNUAL COUNCIL & 17TH CONFERENCE OF EXECUTIVE DIRECTORS OF THE WEST AND CENTRAL AFRICAN PORTS MANAGEMENT ASSOCIATION (WCPMA)" IN LUANDA, ANGOLA

Organized between November 15 and 18, the 42nd Annual Council and the 17th Round Table of Executive Directors of the West and Central African Ports Management Association (WCPMA) brought together port managers from 19 countries across the continent for three days to discuss active policies for environmental sustainability and the challenges of port and maritime ecosystems.

This statutory meeting of port actors was an opportunity to initiate the process of energy transition and digitization of service procedures in the ports on the continent.

TME hosted a joint exhibition booth with Tanger Med Group and Marsa Maroc. Mr. Nasser Tlassellal, CEO of TME also came during a conference under the theme: "challenges of accelerating the energy transition for the mitigation of climate change effects and orientation on the sustainability of ports, maritime and logistics."

CSR



1337 MED CAMPUS: EVENTS THAT STRENGTHEN TIES

Learning by connecting is part of 1337's DNA and events such as the "Web3 Days" help to develop this spirit. On October 24th, the 1337 MED campus welcomed the 1337 alumni who are now co-founders of the blockchain services company "Hyperspace." During the day, the students were able to discuss the key role of "Blockchain" and "Web3" technologies in security and data protection. Beyond the technical aspect, the speakers shared their personal experiences after leaving 1337. This is an opportunity for students to gain first-hand knowledge of the various opportunities available to them once they have completed their studies.

Still in the framework of learning through the exchange on technological trends, the University Mohammed VI Polytechnic (UM6P) organized the "1337 Metaverse Day" in Ben Guérir on December 14th. The opportunity for more than 80 students from 1337 MED to discover the technologies of tomorrow and their application in our daily lives. Participants attended presentations and workshops led by more than 16 experts, as well as simulations to learn about "Metaverse", "Web3," and "AR/VR" technologies.

In front of an audience of over 700 participants, the event was also an opportunity to raise the economic, regulatory, and ethical implications of these new technologies.

In any case, there is a time for everything and anything. A time to code, a time to experience student life differently. 1337 MED organized its first Halloween party, proving that its students' talent and creativity go beyond the screen. Under the neon light, the coding space was transformed and saw a whole host of creatures passing by. The campus also saw the creation of its first Football Championship. All these events show that the talent and creativity of 1337 students do not stop at their screens.

It is in this same spirit that the campus created its first soccer league, bringing together students who are motivated by sports, a way of life that allows them to push themselves. The first match was held in November and more matches will be held in 2023.



LYMED: INITIATIVES IN LINE WITH THE INSTITUTION'S VALUES

Expressing voice

LYMED participated in the 10th annual "Public Speaking" national competition organized by the National Center for Pedagogical Innovations and Experimentation for the benefit of students of the Moroccan Classes Préparatoires aux Grandes Écoles (CPGE).

Three students were initially qualified at the local level to represent LYMED in the regional oratory contest organized on November 25th at the Mohamed V high school in Kénitra. The three selected LYMED students faced off against students from seven other CPGE centers with the art of handling the English language as their most valuable weapon. At the end of the elimination phases, one LYMED student qualified for the national final held on December 19th in Rabat.

Under the watchful eye of the jury, the finalists competed on the theme "Transforming Education to Conquer 21st Century Challenges." The work, effort, and support of his teacher allowed Ahmed EL MAZROUA, the finalist, to achieve 2nd place in the national competition. This is a source of pride for LYMED, which attaches particular importance to the mastery of languages in scientific training.



Expanding horizons

The "Horizons" conferences, launched shortly after the creation of LYMED, are now a tradition appreciated by all. A time for sharing where students interact with individuals from different and inspiring backgrounds, all driven by the culture of excellence and passing on knowledge. It is around these discussions that students are led to learn about shared experiences, public speaking, and expanding their worldview.

The first quarter of the school year was marked by several videoconferences led mostly by engineers working in sectors related to the various aspirations of LYMED students.

The first presentation was given by Mr. Ismail EL HALLAOUI, Engineer and Professor at the Department of Mathematics and Industrial Engineering of the Ecole Polytechnique de Montréal. On this occasion, Mr. EL HALLAOUI shared his experience as a student in Canada and presented opportunities within industrial engineering.

This was followed by a videoconference held by Mr. Salah SAADOU, Professor of Software Engineering and Programming at the University of Southern Brittany.

Mr. SAADOU went back over his academic and professional career and talked about the opportunities in cybersecurity, a promising sector that is looking for talent.

The Horizons 2022 conference series concluded with a presentation by Mr. Isam SHAHROUR, Professor and Director of the Civil Engineering and Geo-Environment Laboratory at the University of Lille. His presentation, which focused on the "Smart City", particularly caught the attention of the second-year students whose TIPE (Travail d'Initiative Personnelle Encadré) project was on the theme of the city.

Given the interest generated among students and in order to continue the "Horizons" tradition, new themes and topics are being prepared for the 2023 event.



Blood donation

For the second consecutive year, LYMED organized Blood Donation Day, always with the unfailing collaboration of the Regional Blood Transfusion Center of Tétouan.

It was in this context that over than 80 individuals: students and employees, and employees, reaffirmed their civic commitment to the blood banks of the northern region.

More than just a one-time event, this day reflects the essence of the values shared by the LYMED community and will become a regular occurrence in the future.

Social Activities



ECO-SCHOOLS: MOBILIZING FOR THE ENVIRONMENT IN SCHOOLS

The Tanger Med Foundation is particularly interested in environmental projects and awareness-raising activities, especially for children.

It is in this context that it has assisted 11 schools in the area to obtain the Green Flag label awarded to environmentally-friendly schools that meet the standards set by the Mohammed VI Foundation for Environmental Protection and the Provincial Directorate of National Education.

With the objective of instilling good environmental practices in students, schools are implementing a variety of workshops:

- Preservation of natural resources (rainwater recovery)
- Renewable energies (installation of photovoltaic panels)
- Recycling and waste management
- Biodiversity
- Community initiatives

With the support of the Tanger Med Foundation, the Dockchir and Zemrij schools have just been awarded the Green Flag label thanks to the commitment of their administrative and educational teams. The students show creativity, involvement, and sharing.

With a total of 13 schools certified in its area of operation, the Foundation continues to support this pedagogical approach, which encourages the development of an eco-friendly culture among young people.



LAUNCH OF THE TRAINING PROGRAM FOR EDUCATIONAL ASSISTANTS (AVS)

After the first year of this program, the Tanger Med Foundation has just launched the second year of the training program for educational assistants in collaboration with the Association Enfants du Paradis and the Tangier provincial departments of Education and Health.

The project expects to train young AVS in charge of accompanying children with disabilities in the region, ensuring the role of mediation and facilitating their inclusion in their school and extra-curricular environment.

The project responds to the need for families to have access to resource persons who can help them live better with their disability and manage the stresses of daily life (fatigue, social isolation, marital tension, difficulties in concentrating on their professional life).

Currently, around fifteen young women are benefiting from the training program through modules led by carefully selected professionals: a psychologist, a neurologist, a specialist in educational sciences, a sociologist, a psychomotor therapist, a legal expert, etc.

It should be noted that the graduates of the first class have all entered the job market.



DOUAR DOCKCHIR: COLLECTIVE MOBILIZATION FOR A CLEAN VILLAGE

The Tanger Med Foundation supported the Rimal Dahabiya Association in its initiative to implement environmental awareness activities.

The Association's project included the following elements:

- Cleaning and collecting waste in the village's alleys
- Painting of the facades of the houses located on the main alleys
- Refurbishment of streetlights
- Installation of signage

This civic initiative was accompanied by awareness workshops for the population in order to keep the village clean.



TRAINING ON SOLID WASTE MANAGEMENT FOR TAAZÔR WASTE COLLECTORS

Since 2016, the Tanger Med Foundation has contributed to the financing of the solid waste management program in the area. This year, the program was renewed by signing a partnership agreement with Tanger Med Utilities (TMU) and the Taâzor Group (Ksar Sghir and Ksar AlMajaz).

The collection of the waste and the transportation and unloading of the waste to the public landfills of Fnideq will be carried out by TMU and the Taâzor Group.

TMU, in collaboration with the Foundation, has set up a training program for Taâzor's waste management agents on technical aspects such as collection methods, job ethics, collection safety, and driver conduct.



"LES ETOILES DU DÉTROIT" CULTURAL CENTER

Since 2018, the Tanger Med Foundation has accompanied the Ali Zaoua Foundation in the hosting of the "Les Etoiles du Détroit" Cultural Center in Tangier, a dynamic, evolving space oriented towards exchange, tolerance, and open-mindedness.

Based in one of the most populated and underprivileged neighborhoods of Tangier, the Center now attracts more than 400 people and offers free artistic and cultural services as follows:

Academic support initiatives:

- Academic assistance
- French and English courses
- Computer Science

Social initiatives:

- Listening and coaching
- Support for women
- Training in model-making and fashion design
- Exchange meetings and debates (against violence, radicalization...)

Extracurricular, cultural, and artistic initiatives:

- Reading workshop at the library
- Singing, dancing, and theater workshops
- Various sports workshops (walking, running, Zumba...).



DALIA SAILING SCHOOL: WATER SPORTS FOR THE DEVELOPMENT OF CHILDREN

One year after its opening by the Tanger Med Foundation, the Dalia Sailing School has been present in most of the national regattas under the aegis of the Royal Moroccan Sailing Federation and has achieved excellent results as follows

-Souhaib TALLAL from Ksar AlMajaz: Came in 2nd in the Youth category - Bouregreg Regatta

-Yassine ELOUAFI from Ksar AlMajaz: Came in 2nd in the Youth category - Al Massira Regatta of M'diq and 3rd in the Youth category at the Sailing Throne Cup organized at the Mohammedia Nautical Center.

Under the effective guidance of the Dalia Watersports Association, these young talents and many others have spent a first year filled with rigorous training courses, theoretical workshops, and challenges.

A final achievement was added to the school's performance; that of young Yassine who won 2nd place in the Moroccan championship in the Optimist category, which enabled him to qualify for the African championship scheduled for M'diq in May 2023.

In parallel to the follow-up of these young talents, the school continues to consolidate its school sailing program in partnership with the Tanger Med Foundation and the provincial directorate of National Education by opening its doors to students from the rural area of Fahs Anjra. Coordination will be maintained to facilitate student registration each term and to facilitate student travel.

Thanks to the efforts of all the participants, the Dalia Sailing School has organized its 2022 statutory regatta and intends to organize the 2023 Moroccan championship in the Laser Ilca 7 and Optimist categories.



SUPPORT FOR ELDERLY PEOPLE WITH DISABILITIES

As part of its community initiatives, the Tanger Med Foundation places particular emphasis on people with disabilities. At the request of the Badrat Khayr Association, the Foundation renewed a delivery operation of adult diapers for 115 elderly people with disabilities in the Fahs Anjra Province. The donation (120,000 diapers) will cover the daily needs of each recipient in order to improve the hygiene conditions of the recipients and to protect them from incontinence and related infections.

This initiative has brought significant help to the daily life of rural families and alleviated their suffering due to the enormous need for spare clothes and blankets.



CULTURAL DEVELOPMENT PROGRAM AT THE SOCIOCULTURAL CENTER OF TETOUAN

The Tanger Med Foundation had renewed its partnership with the Mohammed VI Foundation for the Promotion of Social Works of Education-Training to enroll students from the Khmiss Anjra municipality in the art workshop program at the Socio-Cultural Center of Tétouan.

The partnership has facilitated access for 30 students to the highly sought-after art disciplines of music, sculpture, and digital painting based on

interactive teaching techniques. The program has helped to address the problem of lack of cultural space in the town and to take advantage of infrastructure dedicated to youth in the city of Tétouan.



ART WORKSHOPS EMPHASISING THE DEVELOPMENT OF CHILDREN

Art is essential in the life of a child. It allows them to better perceive the outside world, to work on their thinking and their analytical skills, or to stimulate their creativity.

Based on this observation, since 2018, the Foundation has launched a series of art workshops for the benefit of children in the intervention area where very few cultural and artistic activities exist.

A choir workshop and two other workshops for painting were launched in the municipalities of Melloussa, Khmiss Anjra, and Belyounech. Approximately sixty students divided between the Melloussa Community Center, the Omar Ibn Khattab Community School, and the Ibn Toumert Junior High School participate in the workshops at the rate of one session per week.

Under the supervision of vocal teachers from the Association Âme de Tangier for the Choral and Art teachers from the National Institute of Fine Arts, the students are very receptive and are making great progress at each session.

The workshops have become educational and entertaining spaces where children gather around creative art projects.



DECATHLON SPORTS GOODS DISTRIBUTION OPERATIONS

The Tanger Med Foundation had signed a partnership protocol with the Decathlon operator located in the MEDHUB Port Logistics zone in order to distribute sports items to the local population.

The initiative is part of the encouragement of sport and physical exercise, especially among the youngest.

This year, the donation ceremony was held with the help of about 20 local associations and benefited mainly the students in the area.



TRAINING AND SUPPORT FOR PEOPLE WITH DISABILITIES

This year, the Tanger Med Foundation renewed its partnership with the Association Les Sourdoués, which works for the inclusion of people with hearing disabilities.

Emphasis was placed on supporting hearing-impaired young people through sign language training; an essential skill for any form of communication. A program of artistic expression workshops and introduction to computers has been launched in order to promote their integration into society.

The partnership also covers the acquisition of hearing aids for those needing this equipment.

It should be noted that the association provides a space for young people (aged 6 to 18) suffering from hearing loss, offering several services: consultations, screenings, treatment...



PROFESSIONAL INTEGRATION PLATFORM FOR YOUNG PEOPLE IN KSAR AL MAJAZ

Helping young people enter the workforce and supporting local skills is of paramount importance, especially in an economic ecosystem like Tanger Med.

In 2020, a support platform was set up for young people from the Fahs Anjra province seeking employment, in accordance with a partnership agreement signed between the Tanger Med Foundation, the Fahs Anjra province, and ANAPEC.

Today, new buildings have just been delivered to accommodate the youth of Fahs Anjra in better conditions. The steering committee includes INDH, the Tanger Med Foundation, APDN, ANAPEC, OFPPT, ODECO, CRI, FRDISI

(Foundation for Research, Development, and Innovation in Science and Engineering).

The structure has seen the installation of new partners: MASEN, the Chamber of Commerce, and Industry Tangier-Tétouan-Al Hoceima.

The integration platform's mission is to accompany young people through 3 areas:

Job Seekers" area:

-Accompaniment of young people from their registration to the creation of business plans and the setting up of professional projects.

"Intermediation for employment" area:

-Coordination between job seekers and the offers present in the labor market.

"Strengthening the Social and Solidarity Economy (SSE)" area:

-Support for young self-entrepreneurs throughout the entire process of creating a project until it is financed.

Since its creation in 2020, the youth integration platform has welcomed 3193 individuals, distributed as follow :

| RURAL MUNICIPALITIES | KSAR AL MAJAZ | KSAR SGHIR | MELLOUSSA | TAGHRAMT | ANJRA | BAHRAOUIYINE | JOUAMA | TOTAL |
|----------------------|---------------|------------|-----------|----------|-------|--------------|--------|-------|
| 2020 | 244 | 273 | 116 | 114 | 187 | 42 | 17 | 993 |
| 2021 | 298 | 301 | 115 | 156 | 187 | 68 | 41 | 1166 |
| 2022 | 196 | 195 | 199 | 145 | 213 | 42 | 44 | 1034 |
| TOTAL | 738 | 769 | 430 | 415 | 587 | 152 | 102 | 3193 |

EVENTS CALENDAR

MARCH

28 - 30

SITL (INTERNATIONAL TRANSPORT AND LOGISTICS WEEK)
Paris, FRANCE

TANGER MED NEWS.



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