

Quarter 3 - 2022

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# TANGER MED NEWS

Tanger Med News

Port and Logistics

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Tanger Med receives the world's largest ports

ALTEN sets up in

LYMED and 1337 MED school welcome students for the

















## Tanger Med News

## SIGNING OF THE FRAMEWORK AGREEMENT FOR THE REALIZATION OF THE MOHAMMED VI TANGER TECH CITY PROJECT



A framework agreement for the realization of the project of the Mohammed VI Tanger Tech City was signed on Monday, July  $25^{\text{th}}$  in Rabat, between the Ministry of Industry and Trade, the Ministry of Economy and Finance, the Ministry of Equipment and Water, the Wilaya of the Tangier-Tétouan-Al Hoceima region, the Tangier-Tétouan-Al Hoceima Regional Council, the Tanger Tech Development Company (SATT), the Tanger Mediterranean Special Agency (TMSA), Bank of Africa, and the companies Beijing Zhonglu Urban Development Corporation, China Communications Construction Company LTD, China Road and Bridge Corporation LTD, and CCCC Investment Company LTD.

Located in the municipalities of Laaouma and Sebt Azzinate in the Tangier-Tétouan-Al Hoceima region, this project, which extends over a total area of 2167 hectares, will include an Industrial Acceleration Zone (ZAI) with a total area of 947 hectares, of which 467 hectares have already been established as ZAI in accordance with the provisions of Law 19-94 regarding ZAI.

The project also includes a Smart City with a total area of 1120 hectares, which will include service areas, residential, tourist and leisure complexes, as well as all the public infrastructure necessary for the proper functioning of the city.

The Mohammed VI Tanger Tech City is intended to be a sustainable, integrated, and intelligent industrial city, with the aim of consolidating the national economy's foothold in the Euro-Mediterranean area.

#### TANGER MED HOSTS THE WORLD'S MOST IMPORTANT PORT HUBS, MEMBERS OF CHAINPORT



New chainPORT Member Tanger Med Welcomes Partner Port Presidents, CIOs and Head Strategists in Tangier, Morocco on September 7-8, 2022.

The ports of Singapore, Hamburg, Rotterdam, Antwerp, Barcelona, Gothenburg and Montreal came together at Tanger Med with the aim of intensifying close collaboration and discussing common projects related to port operations topics and innovations.

The meeting succeeded in elevating the ongoing, fruitful dialogue to the next level. The participants focused on a range of common port issues, such as new technologies and innovations that drive daily port operations. These included digitalisation processes that shape the digital culture of ports, corporate social responsibility and projects relating to renewable energy and sustainability. The meeting also looked at a number of initiatives aimed at promoting the development of the maritime sector.

Designed to simultaneously combine both meeting sessions and site visits, the two-day programme included tours of Tanger Med Port, the Logistics Free Zone, and the industrial platform backed by the port. The participants visited facilities such the Renault Tanger Med, the largest automobile factory in Africa. The tour finished with a visit of the Tanger Med innovation cluster, including the third campus of the coding school 1337 MED, which is part of the global IT-education network 42.

Mr Mehdi Tazi Riffi, CEO of Tanger Med, stated "Tanger Med is delighted to host its chainPORT partner ports to collectively address the common challenges ahead and to reassert the vital and growing role that ports play in improving the efficiency of global supply chains. The meeting represented an excellent starting point to design joint projects in the fields of digitalisation and decarbonisation.

"We are very pleased that Tanger Med has opened its doors to chainPORT members by providing such a comprehensive overview of its operational, strategic and social projects. This is a sign that smart ports are willing to transparently drive supply chain optimisation in order to achieve greater security, connectivity and efficiency. The case study trip is a new gathering that complements the intense debates that take place at our Annual General Meetings, Academy programmes and regular working-group meetings." said Mr Jens Meier, CEO of the Hamburg Port Authority.

At the conclusion of the meeting, the chainPORT member ports pointed out their willingness to continue this global maritime dialogue and to substantiate the discussions in the form of concrete collaboration projects.

## PARTICIPATION OF TANGER MED GROUP IN THE "US-AFRICA BUSINESS SUMMIT 2022" HELD IN MARRAKECH



Under the High Patronage of His Majesty King Mohammed VI, the  $14^{th}$  edition of the U.S.-Africa Business Summit 2022 was held from 19 to 22 July at the Palais des Congrès in Marrakech, under the theme: "Building the future together".

Organized by the Corporate Council on Africa (CCA) in partnership with the Kingdom of Morocco, the event was attended by senior African and U.S. government officials from more than 50 countries, Ministers, African and U.S. government agencies, investment funds, and international and regional organizations, all of whom came together to discuss opportunities for strengthening investment and trade ties between the African continent and the United States.

The program included more than 35 plenary sessions and roundtable discussions on vital areas of U.S.-Africa economic and trade collaboration. Mr. Mehdi Tazi Riffi, CEO of Tanger Med, spoke on the panel "High-Level Dialogue: Building Infrastructure: Highway to Growth". During the opening ceremony.

Mr. Akinwumi Adesina, President of the African Development Bank Group, emphasized the strategic role of Tanger Med, saying "Tanger Med is a world-class port close to industrial parks. Nearly 350,000 Peugeot cars are exported each year to Europe and the rest of Africa. Tanger Med is a key player in logistics in Africa."

On the sidelines of the Summit, a high-level meeting aimed at strengthening cooperation between Tanger Med and the AfDB brought together Mr. Mehdi Tazi Riffi and Mr. Akinwumi Adesina. Several strategic issues were discussed, including Tanger Med's willingness to support the development of African ports and to share its extensive experience accumulated over the past few years.

#### TANGER MED PARTICIPATES IN THE CONFERENCE AND CERTIFICATION CEREMONY ORGANIZED BY IFACI CERTIFICATION AND IIA MOROCCO IN RABAT





The audit team from Tanger Med Group participated in the IFACI Certification Conference and Awards Ceremony on September 21st in Rabat. This meeting was organized jointly by IFACI Certification and IIA Morocco, in order to highlight the remarkable professional achievements and exchange views on the evolution of auditing standards and technological issues.

Last May, Tanger Med Group was certified by IFACI Certification (Institut Français de l'Audit et du Contrôle Internes) for its internal audit activities.



## Port and Logistics

#### TANGER MED PORT COMPLEX



#### **OUTLOOK OF THE OPERATION MARHABA 2022**

After the improvement public health situation, Moroccans from all over the world were finally able to return home thanks to the different maritime connections that link the country with Europe.

Tanger Med Passenger Port has taken advantage of the forced shutdown period due to the pandemic to make the necessary improvements to the reception facilities to welcome Moroccans from around the world during this 2022 campaign in the best conditions in terms of comfort and safety.

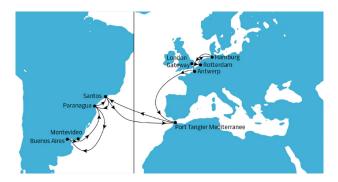
Therefore, a budget of 150 Million Dirhams (MAD) was allocated to prepare the transit process, ensuring fluidity and comfort, through the strengthening of reception capacities, passenger comfort, and inspection.

As for the maritime fleet deployed for the Tanger Med-Algeciras maritime links, it has been strengthened to reach a daily transport capacity of 40,000 passengers and 10,000 vehicles during peak traffic days. Long distance night ferries with a weekly transport capacity of 20,000 passengers and 7,000 cars, have also been mobilized, to ensure long distance crossings to Spain (port of Barcelona), Italy (port of Genoa) and France (ports of Marseille and Sète).

The Marhaba 2022 campaign took place in favorable conditions thanks to the combined efforts of all the actors involved in the operation, in particular the teams of Tanger Med Port Authority, the General Directorate of National Security, the Administration of Customs and Indirect Taxes, the Border Health Inspection, the Royal Gendarmerie, Auxiliary Forces, and the local authority, with the coordination of the Mohammed V Foundation for Solidarity.

Tanger Med Passenger Port, which is considered to be the major port of access to the Kingdom of Morocco, has achieved 59% and 64%, respectively, of the passenger and vehicle global traffic of Moroccan ports, requiring efforts and means deployed throughout the period of Marhaba 2022 for the overall satisfaction of Moroccans from around the world who have chosen to traverl through Tanger Med Passeger Port.

Tanger Med closed the Marhaba 2022 campaign with a traffic totaling 1,352,322 passengers and 342,059 vehicles that passed through the port from June  $5^{\rm th}$  to September  $15^{\rm th}$ , 2022.



#### **NEW MARITIME SERVICE: SAMBA**

The Samba service operated by Maersk has been granted a new call (Southbound) by Tanger Med port in both Southbound & Northbound directions.



#### **NEW MARITIME SERVICE: MEDGULF**

MEDGULF is the new service that now operates in Tanger Med Port. Operated by 6 ships, this weekly service includes several countries in its rotation: Tanger, Gênes, Valence, Miami, Veracruz, Altamira, Houston, and Tanger Med.

The first departure was made in Genoa on September 29<sup>th</sup> by the vessel CMA CGM NAVEGANTES.

The characteristics of MEDGULF service are the following:

- ➤ A competitive transit time out of Turkey, the Adriatic, the Black Sea & North Africa via Valencia
- ➤ Improved transit time out of the Indian subcontinent via Tanger Med: 29 days to Miami
- ➤ Direct service from the US Gulf & Mexico to Italy & Spain
- > Fast connections to Africa & the Eastern Mediterranean via Tanger Med



## NEW PRODUCTIVITY RECORD AT TANGER MED PORT 2

The Container Terminal 4 operated by APM Terminals at Tanger Med Port reached a new monthly productivity record last July with 160,668 movements.

This distinguished performance is the result of the high efficiency of the terminal and the entire Port infrastructure, as well as the commitment and dedication of all involved: the Harbor Master's Office, the Piloting Department, the Terminal Operator, and the Shipowner.

#### Digitization



# NEW VERSION OF THE OBOUR APPLICATION FOR MONITORING OPERATIONAL PASSENGER TRANSIT DURING THE MARHABA 2022 CAMPAIGN

A new version of the OBOUR app was released during operation Marhaba 2022. As a reminder, the OBOUR solution allows the supervision of passenger transit operations in Port facilities until boarding the ships. It allows the anticipation of crisis situations and the optimized management of Port zones.

In fact, this new version has taken into account the new facilities and circuits set up in the Passenger Port for the transit of passengers. It also includes the management and real-time visual display of passenger and vehicle traffic in and out of the area, by stopover, thus allowing closer monitoring of activity and ensuring better anticipation of critical situations.



#### SALES SUPERVISION SOLUTION FOR SHIPPING COMPANIES SERV-ING THE MARHABA OPERATION

To ensure optimal preparation for the arrival of Moroccans living abroad, in particular during the return phase, Tanger Med Port Authority has equipped itself with a tool for supervising and monitoring the sales of shipping companies in real time.

As the distinctive feature of this edition of Operation Marhaba 2022 was the exclusive sale of tickets specifying a firm date and time of return, visibility on the status of sales was required to forecast the expected passenger traffic at the Port.

Through this tool, Tanger Med Passenger and Ro-Ro Port managers have real-time visibility on the daily sales of shipping lines, the sales per departure for a specific day, and the differential status between sales and actual boardings for the previous days.



# DIGITIZATION OF THE PROCESSING OF HYDROCARBON FLOWS

As part of the paperless approach undertaken by Tanger Port Complex and in collaboration with relevant stakeholders, Tanger Med has implemented a digitalized solution for processing hydrocarbon flows. This solution allows to manage both access authorizations and real-time tracking of the traceability of these units.

At the same time, Tanger Med Port has opted for the use of RFID technology to enable the tracking and inspection of tanks, both at the Port's entrance and during their internal transit.

The solution also enables Tanger Med Port Authority to monitor the processing of flows in real time and to control data related to the monitoring of hydrocarbon activity.



#### MARSA MAROC



#### MARSA MAROC PARTICIPATES IN THE SECOND EDITION OF THE HACK-ATHON "SMART PORT CHALLENGE 2022"

Marsa Maroc supported the second edition of the Hackathon "Smart Port Challenge 2022", organized during the month of September by ANP and PortNet in partnership with the Global Facilitation Alliance.

This competition, which ended on Tuesday, September 27, 2022, attracted more than 150 participants from around the world. Placed under the theme "Smart Port Innovation", the competition was open to university researchers, companies, and startups to provide relevant and innovative responses to the 4 challenges identified, namely sustainable development, performance, logistical fluidity, and trade facilitation.

This year, 46 teams presented projects that met the challenges of this 100% online competition during the final phase of the competition. The Smart Port Challenge 2022 ended with the announcement of four winning teams:

Siliconesignale Technologies proposed the Iport Smart Yards solution which allows predictive models to be run on the availability of the docks and consequently proposes, to the approaching ships, the adjustment of their speed and therefore a reduction of their energy bill as well as their wait time in the barbor

- The architect-designer Mr. Abdessamad ELAICHATI proposed the PORT-LAB system solution which consists of a mobile laboratory in the form of a container equipped with the latest technologies for pollution inspection in ports
- ➤ The Siliconesignale Technologies team proposed "iPort: Integrated monitoring and planning of port resources", a complete digital solution for the monitoring and planning of port resources to optimize traffic in order to reduce truck traffic congestion at the port of Casablanca
- ➤ The Wabtech team proposed the Cargo Dwell & Optimization solution, a web-based solution that is based on Artificial Intelligence and Data Analytics to improve the processing of containerized imports and exports in order to reduce the uncertainty of stay time, improve prediction, synchronization between administrative procedures and port logistics, and traceability of operations



## MARSA MAROC JOINS FORCES WITH TANGER MED GROUP IN THE 6TH INTERNATIONAL FORUM AND AFRICAN TRANSPORT EXHIBITION

Marsa Maroc participated in the 6th International Forum and African Trade Fair for Transport (FISTA) organized in Abidjan from  $4^{th}$  to  $6^{th}$  July, 2022, under the theme "Transport and infrastructure, factors of economic development and regional integration".

This event, which brought together several transport, logistics, and infrastructure actors, allowed operators and professionals to participate in several panels on the connectivity of African ports, the role of new technologies in the development of the transport and logistics sector, and the economic impact of regional hubs.

Tanger Med Group's booth, which included Marsa Maroc and Tanger Med Engineering (TME), was very well attended by African actors in the industry, which allowed them to promote the Group, its activities, and its development strategy.

## Industrial platform



## COMMISSIONING OF THE WASTEWATER TREATMENT PLANT (STEP) IN TANGER AUTOMOTIVE CITY ACTIVITY ZONE

Signed in 2018, the Tripartite agreement had brought together the two developers, Tanger Automotive City and Al Omrane, for the realization of off-site infrastructure works for liquid sanitation of the new city of Chrafate and the TAC industrial zone with the technical assistance of ONEE.

The works consisted in the implementation of a transfer of raw water by pumping to a new wastewater treatment plant with a total population equivalent capacity of 53,400, built according to the low load-activated sludge process, a work with a cost about 210 Million Dirhams MAD.

Downstream of the tertiary treatment, pumping station has been designed to discharge to an elevated reservoir with a capacity of 500 m3. This tank plays both the role of storage for watering and allows the loading with gravity discharge of the excess of treated water to the Jnan Mokhtar wadi.

All wastewater is now treated and transferred to the plant with excellent treatment performance, in line with the regulations. The treated water is under no circumstances discharged into the water sources surrounding TAC and is intended for the watering of green spaces in the TAC areas and the city of Chrafate and are subject to other secondary uses (washing...).



#### MANUFACTURED IN THE TANGER MED INDUSTRIAL PLATFORM, THE FIRST "MADE IN MOROCCO" ELEC-TRIC BICYCLE IS ABOUT TO HIT THE NATIONAL MARKET

Four years after dedicating its production exclusively to export to European Union countries and the United States, Cloud Bike, a start-up whose factory is located in the Tanger Free Zone, is etching its way into the national market with the first brand of electric bicycles made in Morocco.

A turning point in the journey of the young Moroccan start-up Cloud Bike which produces "Telus Bike", the first electric bike "Made in Morocco". Established in 2018 in TFZ, its factory, which used to manufacture exclusively for export, destined for international distribution, is now gaining interest in the domestic market.



# ALTEN MOROCCO INAUGURATES ITS NEW SITE IN THE "TETOUAN SHORE" ACTIVITY ZONE

ALTEN Delivery Center Morocco, a subsidiary of the ALTEN Group, is strengthening its position in the Kingdom by opening a new site in Tétouan Shore.

As part of its development strategy, ALTEN Morocco inaugurated its fourth production site in Morocco on September 19, 2022 in the Tétouan Shore service area. ALTEN Morocco's expansion to the north of the Kingdom represents the next step in ALTEN Group's growth strategy and creates new, high value-added job opportunities for young graduates.

#### Services



# MANEUVERABILITY STUDY OF THE MV UHL FORTUNE VESSEL IN THE PORT OF LAÂYOUNE BY TANGER MED ENGINEERING (TME)

On July  $4^{\rm th}$ , Tanger Med Engineering carried out a maneuverability and modeling study for the port of Laayoune, using its TANGER MED MARINE SIMULATOR (TMMS) tool.

TMMS is a state-of-the-art training and decision support tool using advanced technology, i.e., replicating an identical situation to the offshore reality, according to a 1/1 time scale, in a virtual and interactive environment, integrating digital modeling of areas and vessels.

The vessel was in charge of transporting construction materials for the new phosphate port project in Laâyoune, the study aimed to validate the MV UHL FORTUNE, a 150 m-long vessel with a draught of 6.15 m.

#### **CSR**



# LYMED OPENS ITS DOORS AND WELCOMES THE SECOND CLASS OF STUDENTS

Since the beginning of the academic year 2021, the Mediterranean High School (LYMED) has been offering an excellent training in scientific preparatory classes to high school graduates from all over Morocco, selected for their potential to enter the best Moroccan and French engineering schools.

Tanger Med Group, which created the school through its Foundation, has implemented a scholarship policy that allows the most deserving students to take advantage of this opportunity regardless of their socio-economic status.

Accompanied by their families, the new students were welcomed at the beginning of September by the management team. They discovered the campus, the infrastructures, and the equipment at their disposal, and then moved into the boarding school, which they all share.

Students from the first class arrived early to welcome their future classmates: The sense of belonging becomes a reality. This value, along with Benevolence, Ambition, and of course Excellence, form the pillars of the educational model that LYMED implements.

There are now nearly one hundred students who will study in the four classes currently open: two first-year MPSI classes, and two second-year MP and MP\* classes. In addition to merit and socio-economic background, parity is also an important selection criterion at LYMED, where more than one-third of the students are girls in a highly male-dominated program.

Further development of the institution is planned in the coming years to create an important center for the initial training of engineers in the northern region who have all the assets to succeed in tomorrow's world, and this success will also contribute to that of their country.



## 1337 MED SCHOOL, THE THIRD CAMPUS SUPPORTED BY TANGER MED GROUP, WELCOMES ITS FIRST CLASS OF STUDENTS

After hosting two pools and more than 300 applicants, the third 1337 campus, supported by Tanger Med Group in partnership with Mohammed VI Polytechnic University (UM6P) and 42 school, opened its doors on September 28th.

The first class of the 1337 MED campus has 200 students and is part of the school's strategy to expand its network in order to provide access to more young people for training in the field of IT development.

The 1337 MED campus contributes to building a foundation of excellence in the northern region, attracting young talent from all over the country while promoting their employability in an increasingly digitalized economy.

Building on the success of the two 1337 school campuses located in Khouribga and Ben Guérir, Tanger Med Group, through its Foundation, is creating a third campus called 1337 MED in partnership with the Mohammed VI Polytechnic University (UM6P) and Ecole 42.

The campus opened its doors last March with two "pools," the final steps before admission to 1337. More than 300 candidates applied to take a series of practical tests over a period of one month without interruption. This decisive phase allowed to identify the most motivated candidates while confirming their aptitudes for computer development. A true human experience, this phase also reveals their interest in the school's unique and innovative teaching methodology. Following these tests, more than 200 students were selected to make up the first class of the 1337 MED campus.

One hour from Tanger and close to Cabo Negro, the third 1337 campus covers an area of 2,000 m² and is made up of several collaborative, modular spaces, infused with geek culture, in addition to 12,000 m² of sports facilities.

Equipped with 210 state-of-the-art iMACs, connected to a dedicated line, as well as high-capacity, state-of-the-art storage servers, there are no professors or books on campus. The school's pedagogy is based on three essential pillars: "Peer Learning", a methodology that emphasizes peer-to-peer learning and collective intelligence; "gamification", which is based on a progression similar to that of a video game, with access to higher levels for each skill acquired; and lastly, the "decompartmentalization" of time, allowing each student to progress at their own pace in an autonomous and individualized manner.

In an ongoing effort to improve employability, particularly among young workers, 1337 MED will help to align the digital skills required by the job market with the actual availability of these skills in the country's second largest economic hub. The new 1337 campus is located in the heart of a rich industrial ecosystem with high stakes in digital transformation. Several national and international companies have visited there since its opening, confirming their interest in the digital skills developed by the students.

#### TANGER MED FOUNDATION REWARDS EXCELLENCE

#### Tanger Med Grand Prize for high school graduates-



Tanger Med Foundation has launched the 7<sup>th</sup> edition of Tanger Med Grand Prize for Excellence, which is aimed at the best high school graduates in the region.

For this edition, a new approach was taken to give more students access to the prize and to give special attention to the best high school graduates in mathematics sciences.

The new configuration of the prize is as follows:

1. Baccalaureate Category (All disciplines combined)

MNE PROVINCIAL DIRECTORATE	RECIPIENTS		
TANGER-ASSILAH	TOP 3 HIGH SCHOOL GRADUATES		
TÉTOUAN	TOP 3 HIGH SCHOOL GRADUATES		
M'DIQ-FNIDEQ	TOP 3 HIGH SCHOOL GRADUATES		
FAHS ANJRA	TOP 4 HIGH SCHOOL GRADUATES		

#### 2. Baccalaureate Category (Mathematical Sciences)

MNE PROVINCIAL DIRECTORATE	RECIPIENTS					
ALL DEPARTMENTS COMBINED (TAN- GIER-ASSILAH, TÉTOUAN, M'DIQ- FNIDEQ, FAHS	TOP 3 HIGH SCHOOL GRADUATES					

Miss Islam EL HFID, from Ibn Battouta High School in Tangier, was selected Best High School Graduate with an average of 19.43 in Physical Sciences - French option.



# THE DALIA WATER SPORTS ASSOCIATION, SUPPORTED BY TANGER MED FOUNDATION, ORGANIZED THE FIRST EVER REGATTA AT DALIA BEACH

Under the aegis of the Royal Moroccan Sailing Federation (FRMV) and in collaboration with the Tanger Med Foundation, the Dalia Association of Water Sports organized from 9 to 11 September, 2022 its first ever regatta at Dalia Beach, located in the vicinity of Tanger Port Complex. This nautical event in the optimist- mixed and ILCA 6 series represented for the sailors a new sporting experience in a body of water that they were trying for the first time. Thus, the competition has seen the participation of the majority of clubs affiliated and more than 70 participants.

The regatta was governed by the Racing Rules of Sailing (RRS 2021-2024) as well as the provisions of the optimist class and ILCA. As for the age limit, it was set at 16 years-old for the optimist series.

The Dalia Association for Water Sports manages the Dalia Sailing School, a project supported by Tanger Med Foundation. Its objective is to provide access to water sports and to promote the development of rural children in the region through regular introductory sailing courses.







#### TANGER MED STAFF MEMBERS SUCCESSFULLY CLIMB NORTH AF-RICA'S HIGHEST PEAK

Driven by a sense of challenge and team spirit, a dozen employees from Tanger Med Group set out to conquer Mount Toubkal, the highest point in the High Atlas as well as in Morocco and North Africa with an altitude of 4,167 meters, located about 60 kilometers south of Marrakech.

In a friendly atmosphere and after a journey filled with perseverance, pushing one's limits, and mutual encouragement, the participants representing the Group's various subsidiaries were able to proudly hoist the Tanger Med flag on the highest peak in North Africa on Saturday, October  $22^{nd}$ .

Supported by AOSTM, the" Association des Oeuvres Sociales de Tanger Med", this challenge has become a tradition within the Group over the years and attracts not only professional hikers but also mountaineering enthusiasts. The ascent was preceded by a series of hikes in the northern region of Morocco, a stage that is intended as an essential preparatory phase before the big adventure.



# DISTRIBUTION OF TEXTBOOKS AND SCHOOL SUPPLIES - M'DIQ-FNIDEQ DISTRICT

In preparation for the start of the 2022-2023 school year, the Foundation has renewed its partnership with the Fkih Daoud High School Alumni Association for the distribution of textbooks and school supplies to 400 middle and high school students from low-income families in the M'diq-Fnideq district.

The donation is part of the activities contributing to the fight against school dropout and helps families in disadvantaged neighborhoods heavily affected by the fallout from the COVID-19 crisis.

# EVENTS CAERTS CAERTS

# NOVEMBER

29 - 30

**TOC ASIA**SINGAPORE

# **DECEMBER**

01 - 02

**REGIONAL LOGISTICS MEETINGS** 

Tangier, MOROCCO

01 - 02

**AEZO - 7TH ANNUAL MEETING** 

Abuja, NIGERIA

12 - 13

AFRICAN INFRASTRUCTURE FORUM

Rabat, MAROC

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